Interim Report Number 3 – 11/7/14

Planning and Development Review Department Workflow Organizational Assessment by Zucker Systems for Austin, Texas

XVI. CUSTOMER PERCEPTIONS

A. OVERVIEW

In today's environment, governmental performance is measured by customer satisfaction. In order to determine the Planning and Development Review Department's performance, we used several techniques consisting of 16 customer focus groups, and an email survey to applicants.

The intent of this customer input was to elicit views and opinions on positive and negative aspects of activities and to seek ideas for change that will improve and enhance the Department or Division. However, as would be expected, the focus was on perceived problems.

In considering the results, the reader must bear in mind that, unlike documents and statistics, the views expressed by individuals are subjective and may reflect personal biases. Nonetheless, these views are at least as important as objective material because it is these people, with their feelings and prejudices that work with or are often affected by City activities. A second important consideration is that in analyzing the material, it may not be as important to determine whether a particular response is "correct" as it is to simply accept a response or try to determine why customers feel the way they do. Tom Peters, the noted management consultant, has said that in relation to customer service, "Perception is everything." In other words, perception is reality to the person holding the perception.

It should be noted that the purpose is to report on the customer input so that the reader of the report can view the comments as customer perceptions without our editing. These comments are not the conclusions of the consultants. Using our methodology as described in Figure 1 and Section B of Chapter II, the customer comments are taken as one form of input to be merged by input of others and our own judgment. Our specific response is in the form of the various recommendations included in this report.

B. STAKEHOLDERS

As per the RFP and contract an approach to a Stakeholder process was approved by the City. The goal was to gather input from stakeholders of perceptions, experiences and satisfaction with the Planning and Development Review Department functions.

During the months of August, September, and October we met with 16 groups either in focus groups or open public meetings. These included 2 Chamber groups, 9 industry related groups, 4 meetings with many groups of neighborhoods, and one special interest group. The groups are listed in Table 229.

Table 229 Stakeholder Groups

American Institute of Architects – Austin Chapter

Austin Board of Realtors

Austin Neighborhood Council

Contractor Associations

Greater Austin Chamber of Commerce

Greater Austin Contractors & Engineers Association

Home Builders Association of Greater Austin

Minority Ethnic Chambers of Commerce

National Association of Remodeling Industry

Neighborhood Groups - South

Neighborhood Groups - Central

Neighborhood Groups - North

PDR 2013 Stakeholder Group

Real Estate Council of Austin

Special Interest Groups

Specialty Contractors Associations

The detail about these groups and their comments are shown in Appendix E. For ease of review, we have consolidated all of the comments by topic in Appendix I.

C. CUSTOMER SURVEYS

An email survey was used in this study to obtain applicant customer input. The survey was emailed to 2,101 applicants for development approvals or permits. Some surveys were returned with bad addresses (186) so 1,950 surveys actually went to applicants. Three hundred ten surveys were returned for a return rate of 15.9%. This is within our normal return rate of 15 to 25 %.

The overall response to the surveys is shown in Figure __. Detailed tallies from survey respondents are shown in Appendix D with specific comments shown in Appendix F. Many

questions were designed so that checking a "Strongly Agree" or "Agree" category is a sign of a satisfied customer. A "Disagree" or "Strongly Disagree" is a sign of a dissatisfied customer. The percentages shown in the analysis below indicate the percent of respondents who disagreed or strongly disagreed with the question statement. The "Not Applicable" category was excluded from this calculation.

Normally, when negative responses of "Disagree" or "Strongly Disagree" exceed 15%, the responses indicate an area of possible concern. Less than 15% normally indicates this category of question is satisfying the customers. Negative percentages higher than 15% but below 25% are areas that should be examined for possible customer service concerns. Negative percentages of 25% or higher indicate areas needing early attention since roughly one third or more of the customers have concerns about service.

We note that the negative responses we received in this survey are the worst we have seen in our national studies including many Texas communities.

Some believe that only customers who have problems will return a survey of this type. While it is likely that customers with problems may be more likely to return the surveys, our experience with this and dozens of similar surveys indicate that they still produce valid information. For example, we've worked in other communities where the negative responses seldom exceeded 15%.

It should also be noted that a survey of this type is not a scientific, statistically controlled sample. Nevertheless, when high numbers of respondents express concerns, they are indications of problems that need to be addressed.

The questionnaires also asked applicants to indicate suggestions and areas for improvement. 142 of the 310 respondents provided suggestions which we used as part of our analysis.

1. Recommendation: The Planning and Development Review Department, other departments included in the survey, and Boards and Commissions should review the customer questionnaire and determine areas where they can be responsive to customer concerns.

Overview of Survey

The survey resulted in a good cross section of customers as shown in Figure 196 and 197. Also, 74% of the respondents are frequent users of the development review and plan checking process (Question 3) and 89% of the applications were ultimately approved (Question 41).

Figure 196
Types of Development Respondents Have Applied For

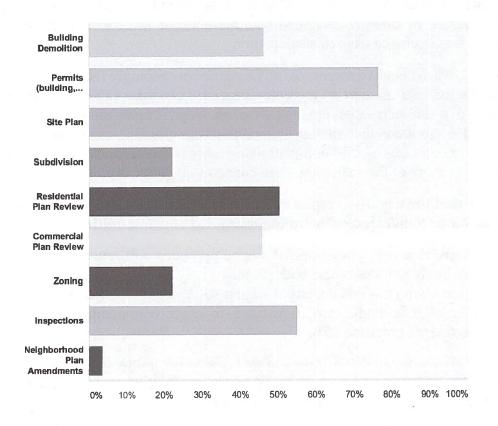
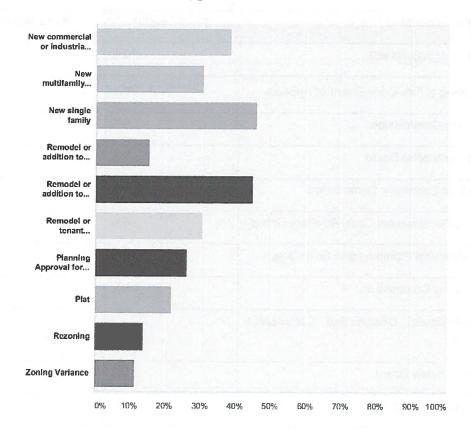


Figure 197
Type of Permit



Boards and Commissions

Thirty eight percent of the respondents were not clear is a Board or Commission was required for their application, Q 25. The percent who felt a specific organization was useful or not useful is shown in Table 196.

Table 196
Board and Commissions Were Useful

Board or Commission	Were Useful	Were Not Useful
Q 26. Board of Adjustment	10%	27%
Q 27. Building & Fire Code Board of Appeals	2%	11%
Q 28. Design Commission	6%	23%
Q 29. Environmental Board	8%	26%
Q 30. Historic Landmark Commission	21%	25%
Q 31. Land Development Code Advisory Group	6%	20%
Q. 32. Mechanical Plumbing and Solar Board	5%	10%
Q 33. Planning Commission	17 %	23%
Q 34. Residential Design and Compatibility Commission	7%	29%
Q 35. Sign Review Board	5%	8%
Q 36. Zoning and Platting Commission	19%	15%

City Council

Question 40 asked if the City Council treated me fairly and were courteous. Of the respondents, 26% agreed but 10% disagreed.

Coordination Between Functions and Other Departments

Question 42 asked if there were coordination problems between any two divisions or functions. Coordination appears to be a major problem and all involved departments and PDRD Divisions should review the detailed comments included in this Question. Functions with the highest coordination issues are shown in Table 233. These same functions show up with major issues in other parts of this report as well.

Table 233 Coordination Problems

Number of Comments
8
24
7
7
8

2. Recommendation: All involved departments and PDRD Divisions should review the detailed comments included Question 42.

Questions related to other departments are shown in Table 234. As can be seen, all the departments except for Health exceed our 25% cutoff point. These negative responses correlate with other negative comments we received about these departments.

3. Recommendation: All the City departments involved in the development process should review questions 18 and 19 and develop ways to address the stakeholder concerns.

Table 234 **Questions Related To Other Departments**

Question	Negative Percentages
Q 18. If a project is delayed, the delay is typically caused by other departments (non-PDRD) that participate in the review process?	45%
Q 19. Austin is just as fair and practical in its application of regulations as other neighboring cities or counties in the functions of:	
Austin Energy	38%
Fire Department	25%
Health Department	17%
Planning and Development	66%

Question	See de que res de sousant la me de se	Negative Percentages
Public Works		37%
Watershed Protection		49%
Water Utility		44%

Planning and Development Review Department (PDRD)

Most of the questions in the survey related to PDRD. Table 235 below indicates the questions and the percent of responses that were negative. We like to see negatives below 15%. As they get above 25% they indicate signs of concern. Five of the questions exceed our 25% negative cut off. But 13 of the question exceed 50% and more. This means that over half of PDRDs customers that completed the survey feel that PDRD is doing a very poor job. Staff was considered courteous by 68% but 70% said staff was not easily accessible when I needed assistance in resolving problems. These findings match other work underway for this study and need major attention. PDRD staff and managers should not only look at the percentages but also study in detail the specific accompanying responses. The use of an outside facilitator may be useful in conducting staff meetings and retreats to address the issues.

4. Recommendation: PDRD staff and managers should look at the negative percentages from the customer survey and also study in detail the specific accompanying responses.

Table 235
Percent Negative Responses for PDRD

Question	Percent Negative
Q 4.I understand the organizational structure of PDRD and external review departments	40%
Q 5. I understand the City's Development Review and Plan Check processes	33%
Q 6. The City's Development Review and Plan Check process are not unnecessarily cumbersome or complex.	82%
Q 7. When making an application, I have generally found the City intake staff to be responsive and helpful.	39%
Q. 8.Staff provides prompt feedback on incomplete submittals	53%
Q 9. In general, did PDRD staff provide good customer service.	50%

Question	Percent Negative
Q 10. In general, after application acceptance, PDRD staff anticipated obstacles early on and provided options where they were available.	70%
Q 11. Have you experienced a situation where your projects was delayed by a problem that should have been identified during initial review? (Question was reversed)	80%
Q 12. Review services were completed ty the date promised.	72%
Q 13. Do you know what the City's stated review times were for your application?	28% No, 72% Yes
Q 14. PDRD's promised delivery dates are reasonable and acceptable.	51%
Q 15. Codes and policies are applied by PDRD staff in a fair and practical manner.	60%
Q 16. The turnaround time for review and approval of disapproval of my application was not any longer in Austin than other cities or counties where I have filed applications.	73%
Q 17. If project processing is delayed, the delay is typically justifiable. Projects are not delayed over minor issues.	81%
Q 20. PDRD staff was courteous.	19% negative, 68% positive
Q 21. The conditions of approval or plan check corrections applied to my project were reasonable and justified.	53%
Q 22. PDRD staff was easily accessible when I needed assistance in resolving problems.	69%
Q 23. I found the handouts supplied by PDRD to be useful and informative in explaining the requirements I must meet.	39%
Q 24. Inspectors rarely found errors in the field during construction that should have been caught during the plan checking process.	40%

Website

Three Questions addressed the City's website with these results:

- 89% are aware of and utilize available City Information that is online, Q 37.
- 50% feel the website provides comprehensive and useful information for the Planning and Development process but 42% feel it does not, Q 38.
- Only 25% felt that the website was easy to navigate, 65% felt it was not, Q 39.

In other aspects of this study we received major concerns related to the quality and information on the website. The specific comments included in the questionnaire should

provide useful information to improve the website. Staff involved with the website should review the three questions and the specific comments included for each question.

5. Recommendation: Staff involved with the website should review the three questions and the specific comments included for each question.

D. ANNUAL COMMUNITY SURVEY

The City of Austin conducts an annual Community Survey. The 2013 report was prepared by the ETC Institute and published November 2013. The sample size was 1,260 surveys with a confidence level of 95%. The survey compares Austin to other cities over 250,000 population and suggests that Austin rates 14% overall satisfaction than other cities with customer service rated 26% above the national average.

City investment/communication priorities that will have the most positive impact on overall satisfaction over the next year included:

- Maintenance of City streets and sidewalks (28% most importance).
- Public safety services (50% most important).
- Planning, development review, permitting and inspection services (20% most important).

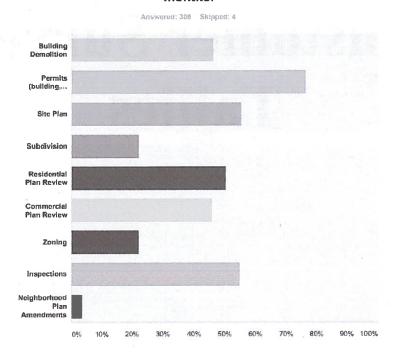
Other items of interest included:

- 45% were dissatisfied about how well Austin is planning growth (a -9% change from 2013).
- 39% were dissatisfied about the overall quality of planning, development review, permitting and inspection services, a -7% change from 2013.
- The quality of planning, development review, permitting and inspection processes had a "higher importance/Lower satisfaction" outcome.

Appendix D

Customer Survey Tallies

Q1 Please check off the types of development actions you have applied for through the City Planning and Development Review Department during the past 12 months.



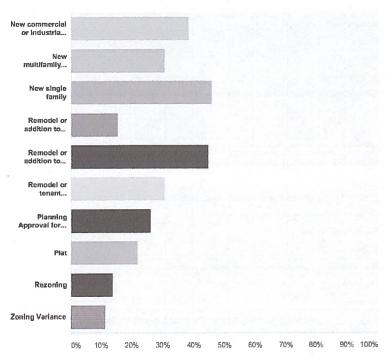
swer Choices	Responses	
Building Demolition	46.08%	14
Permits (building, trade, temporary use permits)	76.47%	23-
Site Plan	55.23%	169
Subdivision	22.22%	66
Residential Plan Review	50.33%	15
Commercial Plan Review	45.75%	14
Zoning	22.22%	6
Inspections	54.90%	16
Neighborhood Plan Amendments	3.59%	1

Planning & Development Review Department Customer Survey - Austin, TX

Total Re	spondents: 306	
#	Other (please specify)	Bata
1	Dorie	Date 10/22/2014 C-15 PM
2	Traffic Impact Analysis Review	10/22/2014 6:45 PM
3		10/20/2014 11:29 AM
	tree, mechanical, plumbing, electrical	10/18/2014 4:49 AM
4	Code interpretation	10/17/2014 10:09 AM
5	Site Plan Exemption	10/16/2014 11:51 AM
6	Cortificate of Occupancy	10/18/2014 8:53 AM
7	tap plans, driveway permits, Health review, Industrial waste review, site plan determinations, research with DAC	10/16/2014 6:33 AM
8	tree permit	10/15/2014 7:47 PM
9	Historical	10/15/2014 5:07 PM
10	Mostly Permits for wood decks and pergolas as that's what we specialize in	10/15/2014 2:30 PM
11	Due diligence development entitlement confirmation/assessment	10/15/2014 12:57 PM
12	Health. Industrial Waste Water	10/15/2014 11:45 AM
13	Commercial, interior non-structural demolition. Health Department Plan Reviews.	10/15/2014 11:24 AM
14	also sidewalk, septic, driveway, arbor and ROW issues	10/15/2014 11:06 AM
15	Board of Adjustments variance case	10/15/2014 10:45 AM
16	Certificate of Occupancy	10/15/2014 10:04 AM
17	Conditional Use, PUD zoning, license agreements, ROW permitting, & others	10/15/2014 9:57 AM
18	Change of Use, Zoning	10/15/2014 9:38 AM
19	Site Plan Exemptions	10/15/2014 9:11 AM
20	zoning changes, site plan review, site plan exemption, land status determination, board of adjustment variances	10/15/2014 9:11 AM
1	Chapter 245 Determination	10/15/2014 9:10 AM

Q2 Please indicate what the permit or approval was for.





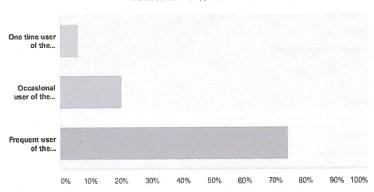
swer Choices	Responses	
New commercial or industrial building	38.31%	113
New multifamily dwelling/condo	30.51%	90
New single family	45.76%	135
Remodel or addition to multifamily dwelling/condo	15.25%	45
Remodel or addition to single family/duplex	44.75%	132
Remodel or tenant improvement to commercial or industrial building	30.51%	90
Planning Approval for Development Plan or Conditional Use Permit	26.10%	77
Plat	21.69%	64
Rezoning	13.56%	40

Planning & Development Review Department Customer Survey - Austin, TX

Zoni	ng Variance	11.19%	-
Total Res	spondents: 295		
#	Other (please identify)	Date	
1	division of a 2 unit free-standing condo to two fee simple houses	10/22/2014 6:59 PM	
2	none	10/22/2014 6:45 PM	100-1
3	Re-Subdividing property .	10/20/2014 11:02 AM	
4	Site Plan Exemption	10/20/2014 10:04 AM	
5	Aux water / Rainwater Harvesting System	10/20/2014 5:51 AM	quared area
6	Repair from fire damage	10/18/2014 12:57 AM	
7	site plan exemption	10/17/2014 9:20 AM	
В	Cartificate of Occupancy	10/16/2014 8:53 AM	
9	wireless antenna facility modification and new collocation	10/16/2014 8:53 AM	
10	Water line for fire flow	10/15/2014 2:43 PM	
11	build an 8 foot back fence	10/15/2014 2:36 PM	
12	Wood decks pergolas and patio covers	10/15/2014 2:30 PM	
13	Commercial tenant finish outs, commercial building additions	10/15/2014 2:19 PM	
14	roadway & infrastructure/SER/TIA/festival/street closure	10/15/2014 1:43 PW	
15	Interior remodel of commercial plus temporary modular for 3-month occupancy during the remodel	10/15/2014 1:36 PM	
16	Addition to a restaurant in the CBD.	10/15/2014 1:02 PM	
17	Pools	10/15/2014 1:01 PM	
18	Zoning verification and/or research	10/15/2014 11:45 AM	
19	commercial swimming pool	10/15/2014 11:25 AM	
20	sidewalk, septic, driveway, historic, arbor waviers requested and/or permits filed for when waiver denied	10/15/2014 11:06 AM	
21	the BOA case mentioned in #1 was a request to modify a section of Land Development code so a property could be developed - not a zoning case	10/15/2014 10:45 AM	
22	Remodel commercial	10/15/2014 10:24 AM	
3	Demo	10/15/2014 10:11 AM	
4	Commercial Site Development	10/15/2014 10 03 AM	
5	Change of Use, Zoning	10/15/2014 9:38 AM	
6	commercial remodel, tenant finish	10/15/2014 9:11 AM	
7	Chapter 245 Determination	10/15/2014 9:10 AM	

Q3 Please indicate how often you work with the City's development review and plan checking process.

Answered: 304 Skipped: 6



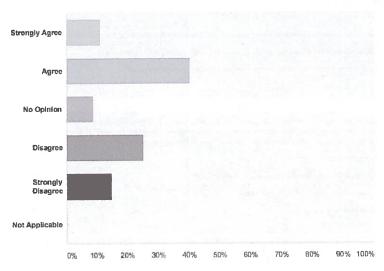
swer Choices	Responses	
One time user of the development review and plan checking process	5.92%	18
Occasional user of the development review and plan checking process	20.07%	61
Frequent user of the development review and plan checking process	74.01%	225
tal		304

#	Type any comments here	Date
1	not at all	10/22/2014 6:45 PM
2	Although I am only occasionally the applicant, I am often involved with permit applications prepared by our design team.	10/22/2014 8:15 AM
3	We have been working with the City's development review and plan checking process for over 30 years.	10/20/2014 2:01 PM
1	I am constantly coordinating with the Traffic/Tranportation Team	10/20/2014 11:29 AM
5	I currently have 9 large project in design or construction	10/20/2014 7:15 AM
6 /	wish there was consistency between plan reviewers, so consultants could inform developers of what to expect with conflidence of outcome; also do not appreciate reviewer's personal agendas and subjective interpretations of the codes and ordinances	10/17/2014 7:48 AM
7	Every day	10/16/2014 1:19 PM
В	2-3 times per month	10/16/2014 11:51 AM
9	disconnect between record keeping between COA departments	10/16/2014 6:33 AM
10	Have to hire a consultant to handel PDRD as they are so difficult to work with. Cost about 1% of job.	10/15/2014 5:16 PM
11	I cringe now when I meet a person that is in the COA limits. Yes I want the business however just the thought of having to deal with the citys slow response makes me try to capture jobs ANYWHERE but in the COA limits.	10/15/2014 2:30 PM
12	Ususally one to two times per month	10/15/2014 2:16 PM

13	regularly submit SDP's as a consultant for 10+ years and have submitted a few permits at my personal residence recently	10/15/2014 1:51 PM
14	It took 423 days to get a site plan permit, and we only received when Mayor Pro Tem scheduled to speak at ground breaking	10/15/2014 1:43 PM
15	It depends on how many projects we have in the city during any given year	10/15/2014 1:36 PM
16	we have permitted 36+ homes in 36 months	10/15/2014 1:27 PM
17	I work with them on a daily basis.	10/15/2014 12:56 PM
18	Daily, multiple times a day, 5 days a week, year round	10/15/2014 11:45 AM
19	Absolutely homble experience every time department is engaged. Everyone has different answer or direction	10/15/2014 10:51 AM
20	I'm an architect and run each project through city of Austin permitting - usually 8-12 cases per year	10/15/2014 10:45 AM
21	it is usually a very frustrating experience and bouncing back and forth from departments	10/15/2014 10:36 AM
22	Daily for the last 25 years	10/15/2014 10:12 AM
23	3 to 4 days per week	10/15/2014 9:54 AM
24	The residential permitting and review process is very difficult to get through. I get different information from several different reviewers as to what is required. When new documents are required for permitting the permitting department does not disseminate information and has no consistent place to look for that information	10/15/2014 9:52 AM
25	Volume Builder Program	10/15/2014 9:44 AM
26	we do not work with the City, nobedy can move at that slow of pace.	10/15/2014 9:17 AM
27	If would be nice if reviewers would return phone calls	10/15/2014 9:11 AM
28	to many interpretations of codes	10/15/2014 9:05 AM

Q4 I understand the organizational structure of PDRD and external review departments.

Answered: 307 Skipped: 3



wer Choices	Responses	
Strongly Agree	11.07%	34
Agree	40.07%	123
No Opinion	8.79%	27
Disagree	25.08%	77
Strongly Disagree	14.66%	45
Not Applicable	D.33%	1
		307

#	Type any comments here	Date
1	I understand the process. I don't alway agree	11/4/2014 7:52 AM
2	Residential Water Taps are not on page with Permits	11/2/2014 7:22 PM
3	Only after going through the process	10/28/2014 12:44 PM
4	Too many different work hours. Waste a lot of time going back and forth when missed the open window.	10/28/2014 10:45 AM
5	It frequently changes and you never know until you go to apply for something what the rules are that day. There is also no consistency. What may have been accepted on one project is rejected on another.	10/28/2014 7:00 AM
6	used to work there and still unclear to public!	10/27/2014 3:33 PM

Planning & Development Review Department Customer Survey - Austin, TX

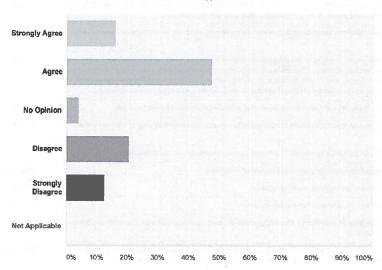
7	very confusion structure, seems like it is different every time	10/23/2014 7:32 AW
8	the process is always changing and everytime I go in, it is confusing and difficult to deal with.	10/22/2014 11:34 AM
9	I mostly understand by now.	10/20/2014 8:20 PM
10	We are one of the most successful firms navigating the organizational structure of PDRD and external review departments.	10/20/2014 2:01 PM
11	hard to tell who is in charge of who and very difficult to get a hold of certain people. Others are excellent at returning calls/emails/etc. but overall tack of communication is frustrating	10/20/2014 11:32 AM
12	Given the variety of City Staff that relivew Traffic Impact Analysis, I have no idea who all gets involved and how they got Involved.	10/20/2014 11:29 AM
13	Sometimes the process is confusing and I get sent from one department to another without getting an answer to my questions or getting contradictory answers	10/20/2014 10:04 AM
14	Do not understand it at all.	10/20/2014 7:15 AM
15	There appears to be more approval power depending on department and reviewer	10/17/2014 2:54 PW
16	I once called OTC for a flow chart/diagram of the various depts/personnel and they just laughed at me (literally)	10/17/2014 7:48 AM
17	Difficult to stay informed of changes/difficult to find info on website	10/16/2014 3:57 PW
18	I think I understand structure but that does not create an efficient or effective process.	10/16/2014 1:44 PW
19	I understand the flow of documents through the system, but do not have a clear understanding of hierarchy within the system structure	10/16/2014 11:51 AM
20	The organizational structure is non-existent. Departments do not speak to each other unless customers sofup meetings to force the issue. I have no way of knowing who reports to who or which department handles issues on my projects. Usually, I get a run around.	10/15/2014 3:43 PM
21	I agree In regards to large remodels, new home building and the likes BUT for smalledr jobs like wood decks and pergolas?? It honestly imitates me.	10/15/2014 2:30 PM
22	Changes seem to happen frequently and often without clarification.	10/15/2014 2:19 PM
23	It has taken eleven years of trial and error to understand the organizational structure of PDRD	10/15/2014 1:42 PW
24	You guys rock!	10/15/2014 1:01 PM
25	Staff does not even understand the organizational structure	10/15/2014 12:58 PM
26	There are too many departments and they disagree too often. There is no hierarchy of who controls the decisions when the code and design guidelines conflict.	10/15/2014 12:56 PM
27	always changing	10/15/2014 12:38 PM
28	Can anyone Stongly Agree with this?	10/15/2014 12:07 PM
29	A Building Permit should NOT be issued when later there can be a dozen or more inspections that were not required to be covered initially, such as a cracked ROW that must be replaced and is holding up 4-5 months of jumping through City hoops.	10/15/2014 11:06 AM
30	System is completely broken even knowing how the "structure" / "process" works	10/15/2014 10:51 AM
31	though the structure seems to change every 6 months, I attend seminars through my professional organization to stay informed	10/15/2014 10:45 AM
32	I did at one time but there are so many layers they're extremely difficult to follow	10/15/2014 10:42 AM
33	seems very disconnected	10/15/2014 10:36 AM
34	I know how it works, but I dont agree with the structure. Bart phrasing of the question.	10/15/2014 10:20 AM
15	Yes, but it has taken years.	10/15/2014 10:18 AM
36	I am not aware on any org chart	10/15/2014 10:14 AM
37	Generally agree but there are some confusions.	10/15/2014 10:14 AM

38	I understand that the various departments do not communicate with each other and that there is no one point of responsible contact who can assist in solving the process without handing the applicant off to other departments.	10/15/2014 9:57 AM
39	It is almost impossible to understand the department and it's rules	10/15/2014 9:38 AM
10	I em familiar with the structure but it often does not make senso.	10/15/2014 9:28 AM
41	It is hard to know who to go to because you are usually sent to another department	10/15/2014 9:26 AM
42	It is a moss but I understand it mostly	10/15/2014 9:24 AW
43	Strongly disagree, constant changes	10/15/2014 9:21 AM
44	What external review departments? Everything is done in house as far as I know which is most of their problem	10/15/2014 9:13 AM
45	It's taken years to get a basic understanding, and it changes all the time.	10/15/2014 9:13 AM
46	Impossible to understand	10/15/2014 9:11 AM
47	It is a moss.	10/15/2014 9:10 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q5 i understand the City's Development Review and Plan Check processes.





nswer Choices	Responses	
Strongly Agree	15.79%	48
Agree	47.37%	144
No Opinion	3.95%	12
Disagree	20.39%	62
Strongly Disagree	12.50%	38
Not Applicable	0.00%	0
tal		304

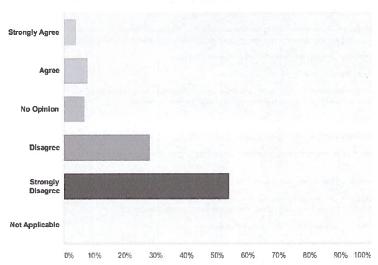
#	Type any comments here	Date
1	I understand the process, I don't alway agree	11/4/2014 7:52 AVI
2	I understand the process, but much of it does not make logical sonse.	10/30/2014 3:10 PM
3	checklists are good, but interpretation of requirements constantly changes depending on who you talk to - City staff are nto consistant within the same week & proejet on the process	10/30/2014 12:11 PM
4	same as above	10/28/2014 7:00 AM
5	really depends on what process/need	10/27/2014 3.33 PM
6	If you mean what is documented yes. But it does not work as documented.	10/23/2014 12:04 PM
7	Seems like it is different every time, no consistancy	10/23/2014 7:32 AM

8	the process is always changing and overytime I go in, it is confusing and difficult to deal with.	10/22/2014 11:34 AM
9	We understand the City's Development Review and Plan Check processes. However layers are continually added at the discretion of certain reviewers essentially making the process more complex	10/20/2014 2:01 PM
10	If there is a review deadline of a certain amount of time for each submittal, why are those timelines so frequently exceeded? There should be more emphasis on getting comments out on time.	10/20/2014 11:32 AM
11	I don't understand why the Planning Department are the primary reviewers of Traffic Impact Analysis and ATD is not.	10/20/2014 11:29 AM
12	Some reviewers are responsive, some are not. It is important that reviewers respond to questions when comments are issued to plans when these comments are not clear or confusing. Also, sometimes there are questions that are answered and direction is provided by the City staff at preliminary plan review meetings, and during the review process the direction is opposite to what was discussed in the proliminary meeting.	10/20/2014 10:04 AM
13	It is so disorganized I get a different answer of what is required every time I submit for permits	10/20/2014 9:39 AM
14	It is never described in the beginning that the reviewers can add requirements as long as plat has not been approved.	10/17/2014 2:54 PM
15	there's a hugo bottleneck between SDP & license agreement process - needs streamlining	10/17/2014 7:48 AM
16	why multiple time schedules to know and delays not understood	10/16/2014 6:32 PM
17	Find it difficult to get informationand stay updated	10/16/2014 3:57 PM
18	The stated process and the actual results vary widely.	10/16/2014 1:44 PM
19	It took a few times to understand it. The City's website and process needs to be more clearly laid out with a process flow chart.	10/16/2014 11:51 AM
20	Enforcement of city code is significantly inconsistent, in many cases, huilding officials will change opinions midway through a project, or not remember conversations/decisions from earlier meetings.	10/16/2014 11:51 AM
21	occasional changes in availability times and processes	10/16/2014 8:53 AM
22	COA changes process with limited notice and lack of training for new staff	10/16/2014 6:33 AM
23	The departments do not work together or really care.	10/15/2014 5:16 PM
24	I understand the process, but it is not run efficiently or timely. Completeness checks are a waste of time and are usually denied because of a lack of effort by PDRD staff. Review times are regularly ignored by staff members.	10/15/2014 3:43 PM
25	no one is willing to explain?	10/15/2014 3:37 PM
26	I agree. But I do NOT agree with taking several months for a permit. It honestly angers me as a business owner. Thats why I focus on all surrounding towns.	10/15/2014 2:30 PM
27	Again, eleven years and a lot of mistakes	10/15/2014 1:42 PM
28	Now I do.	10/15/2014 1:02 PM
29	The process is disorganized and broken. For reference, go pay a fiscal surety for a site plan. It's a hoot.	10/15/2014 12:58 PM
30	always changing	10/15/2014 12:38 PM
31	Submitting all in 11x17 format makes things easier.	10/15/2014 12:22 PM
32	Lack of written organizational and policy procedures makes this complicated	10/15/2014 11:45 AM
33	50/50	10/15/2014 11:33 AM
34	Agree but only when it isn't changing but it's almost always changing	10/15/2014 11:06 AM
35	though the structure seems to change every 6 months, I attend seminars through my professional organization to stay informed	10/15/2014 10:45 AM
36	its different each time- always sent to different depts.	10/15/2014 10:36 AM
37	Again. Bad phrasing. I know it, but think it's ineffecient.	10/15/2011 10:20 AM
38	No one does. If changes every month.	10/15/2014 10:18 AM

39	I do understand it and have learned through trial/error	10/15/2014 10:14 AM
40	I know the process (I've built in Austin for almost 20 years), but the process is antiquated. Given all the forms of electronic communication and the city's need for "green" (not money, think recycling, all the smart cars in their parking lot, clc), this department is not in sync. I work with several other permitting authorities, and I submit everything electronically. Also, the process involves me waiting hours to moot with people I rarely spend more than 5 minutes with for approving my information. To obtain a permit also requires a minimum of two trips to the Barton Croek office. Once again, very inefficient on my part, contributes to the downtown treffic, contributes to pollution, uses to many resources (paper) - everything the city is against.	10/15/2014 10:11 AM
41	I understand that the variuos departments do not communicate with each other and that there is no one point of responsible contact who can assist in solving the process without handing the applicant off to other departments.	10/15/2014 9:57 AM
42	although it frequently changes, sometimes it's hard to know what to expect	10/15/2014 9:47 AM
43	I get a different story every time I try to get something done	10/15/2014 9:38 AV
11	Except that it changes constantly based on who you speak with. I find that often people at the City don't understand are are telling you to do things that are not allowable in another department.	10/15/2014 9:28 AM
45	It is a horrible mess but I understand it mostly	10/15/2014 9:24 AM
46	NO one, including city staff, understands the process.	10/15/2014 9:18 AM
47	No one knows their process. Everytime I go to Toxas One building, all of the rules have changed and no one knows what they are.	10/15/2014 9:13 AM
18	It's taken years to get a basic understanding, and it changes all the time.	10/15/2014 9:13 AM
19	Impossible to understand, constantly changing, applications are meaningless and resentful. Forms are pathetic to fill out. Differing interpretations load to constant changes to plans depending on reviewers.	10/15/2014 9:11 AM
50	Everytime I think I understand the process, something changes.	10/15/2014 9:10 AM

Q6 The City's Development Review and Plan Check processes are not unnecessarily cumbersome or complex.





wer Choices	Responses	
Strongly Agree	3.99%	12
Agree	7.64%	23
No Opinion	6.84%	20
Disagree	27.91%	8-1
Strongly Disagree	53.82%	162
Not Applicable	0.00%	0
		301

#	Type any comments here	Date
1	The process is slow, adversarial, and self-contradictory.	11/4/2014 12:36 PM
2	Just to be clear, every process surrounding the review and plan and check process IS cumbersome and complex.	11/4/2014 5:57 AM
3	Poorly worded. I think you are trying to say: are simple and easy	11/3/2014 12:22 PM
4	The processes are more complex than necessary	11/1/2014 6:44 AVI
5	often caught between departments and/or conflicting regulatiosn	10/30/2014 12:11 PM
6	There was a lot of redundancy for minor changes- though that redundancy may be necessary.	10/28/2014 12:44 PM

Planning & Development Review Department Customer Survey - Austin, TX

7	Too many depts to go thru. It's crazy.	10/28/2014 10:45 AM
8	Too many layers of bureacracy and too much inconsistency.	10/28/2014 7:00 AM
9	very confusing, different every time, rules always changing and there is no notification system in place to warm builders of the changes.	10/23/2014 7:32 AM
10	This statement, including the double negative, is as confusing as the process!	10/22/2014 8:59 PM
11	rumors indicate there is lengthy delays	10/22/2014 6:45 PW
12	very cumbersome and complex, very bureaurcratic, we should be able to submit application and drawings online, the staff should move the paperwork through the necessary departments rather than making the client run from floor to floor trying to process one project.	10/22/2014 11:34 AM
13	So complex, and the rules change too frequently!	10/22/2014 8:15 AM
14	Certain reviewers have differing interpretations of the codes making the process extremely cumbersome.	10/20/2014 2:01 PM
15	The amount of time spent in the waiting room, waiting to be called for completeness check, or to pay a fee is absurd. You shouldn't have to wait 30 minutes to get an invoice so that you can pay a fee elsewhere at OTC. You also shouldn't have to 30+ minutes to submit plans for completeness. I've never been impressed the intake staff and their efficiency.	10/20/2014 11:32 AM
16	The process is incredibly cumbersome and complex.	10/20/2014 11:29 AM
17	The webpage information is not necessarily updated; questions are sometimes not answered or answered in an ambiguous manner; there is no consistency in the applied code criteria.	10/20/2014 10:04 AM
18	We are required to submit full floor plans of an entire house to remodel one room. This cost the owner alot of additional money	10/20/2014 9:39 AM
19	Way more complex than any other City.	10/20/2014 8:09 AM
20	1)Reviewers can add to requirements any time during process (2) there is no relief from a reviewer making a mistake in their review no matter the cost to the me (3) reviewers do not take into account the intent of the replay, i.e., requiring \$80,000 of landscaping breaking raw land into two pieces for another single family residence not a subdivision.	10/17/2014 2:54 PM
21	The permitting process is very cumbersome and complex due to the complex codes and poorly written conflicting ordinances.	10/17/2014 1:01 PM
22	Fire and water utility reviews should be directly coordinated with site permit submittals. Not left to applicant to send them separately to these departments.	10/17/2014 12:21 PM
23	It just depends.	10/17/2014 9:20 AM
24	multiple time schedules for different services	10/16/2014 6:32 PM
25	Too limited access to reviewers. Hours are too short. Not all reviewers are equal in knowledge and experience.	10/16/2014 3:57 PM
26	Compared to other cities in Texas, Austin is very difficult to deal with.	10/16/2014 11:51 AM
27	too complex for wireless antenna facilities	10/16/2014 8:53 AM
28	The separate process for a driveway permit application is unnecessary in my opinion.	10/16/2014 7:00 AM
29	too mouth redundency on review comments	10/16/2014 6:33 AM
30	If they believe that they more worthless than I thought	10/15/2014 5:16 PM
31	As a consultant, we are required to submit an unnecessary amount of paperwork that is filed away and never reviewed. It would be much easier to submit plans and reports electronically and remove the huge amount of paper waste.	10/15/2014 3:43 PW
32	Extremely difficult.	10/15/2014 3:37 PM
33	The system is somewhat outmoded. As an example, specification manuals are required to be submitted, but they are never looked at. The expense of printing these is not inconsiderable.	10/15/2014 2:19 PM
34	The processes are extremely cumbersome and complex; I could not disagree strongly enough	10/15/2014 1:42 PM
35	Just time consuming with the costs handed down to my clients bottom line	10/15/2014 1.02 PW

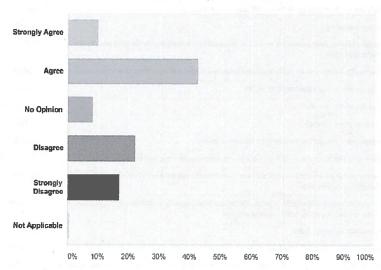
Planning & Development Review Department Customer Survey - Austin, TX

36	From completeness to project closeout, the system is antiquated.	10/15/2014 12:58 PM
37	The process to get development permits is in disarray	10/15/2014 12:56 PM
38	The completeness check and plan review process is incredibly cumbersome and complex.	10/15/2014 11:53 AM
39	Do not agree, particularly with respect to the site plan exemption process. It is highly subjective and reviewers often provide contradictory comments.	10/15/2014 11:36 AM
40	The process is not complex HOWEVER the City's ability to perform their reviews in a timely manner is drastically inefficient AND some of the rejection comments that they have could easily reduce their own backlog by providing pending approvals for extremely minor discrepancies.	10/15/2014 11:24 AM
41	Terrible processes in place	10/15/2014 10:51 AM
42	It is a very cumbersome process, and could use a drastic overhaul	10/15/2014 10:45 AM
43	its a joke	10/15/2014 10:36 AM
11	New process took longer for submittal. Staggered open hours cost out-of-towners time spent in Austin.	10/15/2014 10:24 AM
45	What is a plan check? Do you mean plan review?	10/15/2014 10:21 AM
46	Completeness Check is a waste of time and resources for both the city and the developer. This process should be skipped and the basic plan requirements can be checked by intake.	10/15/2014 10:18 AM
47	It's the worse building development bureauxracy in the country!	10/15/2014 10:18 AM
48	cumbersome is a broad term, lack of communication is a specific problem	10/15/2014 10:14 AM
49	The department needs to embrace electronic submissions immediately.	10/15/2014 10:11 AVI
50	McMansion and the old LDC has crippled the staff and the City	10/15/2014 10:09 AM
51	The system is beyond complex, the code is beyond complex, there process is variable with no clear limeline and reviewers are subjective with no motivation (seemingly) to expedite permit approval or work with applicants to solve issues	10/15/2014 9:57 AM
52	We've had permits take several months to review	10/15/2014 9:52 AM
53	builders have shown me how to make it less complex. So while it is COMPLEX, I'm not sure it's unnecessarily so.	10/15/2014 9:47 AM
54	I work in numerous cities and this is by far the most cumbersome, complex, and has the most inaccessible staff	10/15/2014 9:28 AM
55	They are complex and sometimes unnecessary	10/15/2014 9:26 AM
56	McMansion & secondary unit rules are very cumbersome	10/15/2014 9:21 AW
57	this is the single most difficult and cumbersome process I have every experienced.	10/15/2014 9:20 AM
58	They could not be any more cumbersome or duplicative	10/15/2014 9:18 AM
59	That is so funny, we have the most complicated in the country	10/15/2014 9:17 AM
60	too much power in hands of neighborhood assoc.	10/15/2014 9:13 AM
61	The process is contrived to employ as many Democrat/Leffingwell voters as possible. There is no nor will there ever be any incentive to provide their services in a better manner.	10/15/2014 9:13 AM
62	Because it always changes, it's hard to plan for what will be needed. It's been different on every single project.	10/15/2014 9:13 AM
63	Very cumbersome. Have you tried to submit anything? Do the forms make any sense at all. Is the information relevant? How many plan sets are required for a submittal? We deal with many cities on permitting and Austin is the worst.	10/15/2014 9:11 AM
64	they are cumbersome and comples	10/15/2014 9:11 AM
65	Ridiculously cumbersome	10/15/2014 9:08 AM
66	Do not understand why we have to come in person to pay instead of paying online.	10/15/2014 9:07 AM
67	The process of reviewing and obtaining residential permits within the City of Austin is HORRIBLE.	10/15/2014 9:01 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q7 When making an application, I have generally found the City intake staff to be responsive and helpful.





swer Choices	Responses	
Strongly Agree	9.74%	30
Agree	42.53%	131
No Opinion	8.12%	 25
Disagree	22.08%	68
Strongly Disagree	16.88%	52
Not Applicable	0.65%	2
al		308

#	Type any comments here	Date
1	Intake staff has very good punch lists.	11/4/2014 12:36 PM
2	The entire process - from the moment you walk in and deliver your name - I find the staff to be borderline rude. At best, they are grudgingly there to earn a paycheck, but certianly not there to be helpful, and never friendly.	11/4/2014 5:57 AM
3	Generally, the intake process is smooth	11/1/2014 6:44 AM
1	The last guy I dealt with at intake was not very friendly, told me that I didn't need to submit some documentation that I was later required to submit.	10/28/2014 7:00 AW
5	intake is the worst part! rookies and/or rude, no common sense, power trips frequent.	10/27/2014 3:33 PM

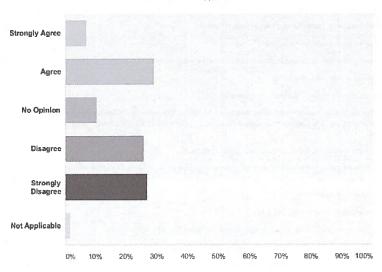
6	Some of the staff are very helpful, some will never return a call or email.	10/23/2014 7:32 AM
7	most are friently, often, there is a newby who doesn't know the system and is frustrating to deal, email response time is hit or miss for most of the reviewers, the process is rediculous; you can only sign in to speak to a reviewer on m-w-1, but you cannot ask to speak to a specific reviewer about a specific project, you have to set up an appointment via email because they will not allow you to set up an appointment in person, common sense is out the windowit's more important for them to follow their arbitrary rules.	10/22/2014 11:34 AM
8	We typically hire a permit expediter to try to avoid application difficulties.	10/21/2014 8:03 AM
9	Generally not responsive.	10/20/2014 8:20 PM
10	Difficult to get a hold of, rarely answer the phone, I do appreciate them being flexible though if something is missing in the application.	10/20/2014 11:32 AM
11	The Traffic/Transportation Lead for PDRO is extremely non-responsive and very unhelpful when responsive.	10/20/2014 11:29 AM
12	Homble just homble un organized and dumb as dirt.	10/20/2014 10:06 AM
13	Sometimes yes, sometimes no	10/20/2014 10:04 AM
14	51% of the time, this is the case	10/20/2014 9:53 AM
15	They are responsive, but don't necessarily have the correct answer	10/20/2014 9:39 AM
16	We get the feeling that the goal is to NOT give us a permit and put up as many road blocks as possible	10/20/2014 7:15 AM
17	One specific reviewer got fixed on one point a view and would not accept the intent of the replay holding us to commercial platting requirements	10/17/2014 2:54 PW
18	These are typically temp positions and the intake staff are not knowledgeable enough to answer questions, the answer to the question if you said "staff" would be different	10/17/2014 12:39 PM
19	Do you mean DAC by "intake staft"?	10/17/2014 12:18 PW
20	really depends on the individual - "rolling of the dice" or "fluck of the draw" as we explain to clients (developers)	10/17/2014 7:48 AW
21	Atthough I have had many professional interactions, I have also experienced and witnessed unthinkable rudeness and incompotence	10/16/2014 3:57 PM
22	Hours are too limited, staff is often disgruntal and non-friendly to customers. Commonly feel like its being at a deli counter, noxt # ploase.	10/16/2014 11:51 AM
23	Some reviewers are responsive and helpful once they begin working on your project, however, the wait times are out of control and in many cases it is difficult to get in touch with reviewers in a timely manner.	10/16/2014 11:51 AM
24	At one point, one of them was yelling at us. Most of the time, they seemed omery and were regularly rude.	10/16/2014 7:08 AM
25	I don't personally deliver the volume builders. We use a courier service.	10/16/2014 7:00 AM
26	most of the time staff seems to be put out to help.	10/15/2014 4:51 PW
27	The ladies at Intake have always been friendly and helpful.	10/15/2014 3:43 PM
28	They don't want to be bothered, even though they get paid?	10/15/2014 3:37 PM
29	the lead civil engineer or contractor submits, I have not submitted personally.	10/15/2014 1:51 PM
30	Landscaping plan approved and tree fee paid. New review disagreed and wanted to reopen.	10/15/2014 1:43 PM
31	My issues are with the process, not the people. Staff are generally helpful and look out for the customer, pointing out issues and deficiencies when they can.	10/15/2014 1:42 PM
32	Most are indifferent at best.	10/15/2014 12:58 PM
33	Intake staff do not necessarily understand what the development applications are for which can sometimes become an issue especially if the computer is asking for information that is not applicable. Applicants have to tell staff what is the correct process. Issues with the computer program not allowing staff to enter the appropriate information is still an issue after many years.	10/15/2014 12:57 PM
34	Intake staff are wonderful people and very responsive and helpful, however, important information is continually test between intake and the reviewers.	10/15/2014 12:56 PM

Planning & Development Review Department Customer Survey - Austin, TX

35	Most slaff members are, 1 in a bout 8 are not	10/15/2014 12:10 PM
36	Most of them, yes.	10/15/2014 11:45 AM
37	While friendly in person, packet contents are lost most of the time.	10/15/2014 11:36 AM
38	By "making" I assume you mean "submitting"?	10/15/2014 11:24 AM
39	Comes down to individual. Some agents are wonderful, others are prima donnas	10/15/2014 11:06 AM
40	I get inaccurate or incomplete information	10/15/2014 11:04 AM
41	Everyone has different answer or guidance, no consistency	10/15/2014 10:51 AM
42	the primary problem that I encounter with staff is their limited availability. Reduced walk-in hours and the process for setting up a meeting varies depending on what you need. And very little can be achieved through email or web portal.	10/15/2014 10:45 AM
13	Helpful only and if you're successful in contact them which is not the case	10/15/2014 10:42 AM
44	the intake times have been reduced to the point that by the time you get in front of someone they are rushed and will typically give you the name of someone else that you will need to seeat a different time	10/15/2014 10:36 AM
15	some are almost prohibitive	10/15/2014 10:18 AM
18	No one knows what is going on half of the time.	10/15/2014 10:18 AM
17	Only in last 6 mos. Prior to that the city was non-responsive and unhelpful.	10/15/2014 10:17 AM
18	I have always felt that those I interact with are genuine and want to do a good job.	10/15/2014 10:14 AM
19	I've well versed in the residential new construction process, so I need very little help.	10/15/2014 10:11 AM
60	left hand doesn't know what the right hand is doing some of the time	10/15/2014 10:09 AM
51	Only the intake staff, not any completeness reviewers.	10/15/2014 10:00 AM
52	checklists trump logic or process	10/15/2014 9:57 AW
3	service has become more diffucult	10/15/2014 9:54 AM
54	But it took 6 weeks this summer to get Taylor Horton to approve a Revision. I wasn't expecting that.	10/15/2014 9:47 AM
55	75% of them do not give enough information	10/15/2014 9:38 AM
6	Sometimes but not always	10/15/2014 9:26 AM
7	Very young, inexperienced, haughty staff for intake	10/15/2014 9:21 AM
8	Rude and arrogant would be more descriptive	10/15/2014 9:18 AM
9	They are gov. employees they dont care.	10/15/2014 9:17 AM
50	different answers from different people	10/15/2014 9:13 AM
31	The only people worth talking to, never answer the phone or return calls. They are rude, aloof, and impossible to speak with. They mostly lack the knowledge to do their job.	10/15/2014 9:13 AM
32	They want to help, but often they can't. I don't feel like it's their fault, it's the cumbersome bureaucracy.	10/15/2014 9:13 AM
3	However, the forms and the information provided is very misleading to even them.	10/15/2014 9:11 AM
4	Seveal hour wait time not ok, but when you do get help personnel is helpful.	10/15/2014 9:11 AM
5	some are, some not	10/15/2014 9:11 AM
56	Most do not answer calls or e-mails. It is usually a surprise when they do.	10/15/2014 9:10 AM
57	It's Like trying to get on the last life boat off the titanic	10/15/2014 9:08 AM
88	Every reviewer has a different opinion in how to interpret codes	10/15/2014 9:05 AM
i9	depends on the person	10/15/2014 9:05 AM
ro	Somo yes somo no	10/15/2014 9:04 AM

Q8 Staff provides prompt feedback on incomplete submittals.





wer Choices	Responses	
Strongly Agree	6.93%	21
Agree	28.71%	87
No Opinion	10.23%	31
Disagree	25.74%	78
Strongly Disagree	26.73%	81
Not Applicable	1.65%	5
		303

#	Type any comments here	Date
1	Generally, this feedback is prompt	11/1/2014 6:44 AM
2	Our assigned reviewer was sick for a while, thus backlogged, so for us it was not an efficient process, costing us 2-4 wooks.	10/28/2014 12:44 PM
3	Toolong	10/28/2014 10:45 AM
4	My last reviewer has done a very good job of giving me feedback and meeting with me to make sure that I understood the feedback	10/28/2014 7:00 AM
5	the staff who respond are usually prompt, however, others never respond.	10/23/2014 7:32 AM
6	somewhat agree, it seams like it takes too long, but compared to other cities, it's not bad.	10/22/2014 11:34 AM

Planning & Development Review Department Customer Survey - Austin, TX

7	We get comments quite late, and only then do the reviewers tell us that something was missing, and even that is debatable.	10/22/2014 8:15 AM
8	We typically have a pre view and sit down with all reviewers prior to submitting plans incorporating recommendations only to have an entirely different reviewer assigned the plans with a differing interpretation creating new layers of complexity.	10/20/2014 2:01 PM
9	I've never gotten a completeness submittal back prior to the 14 day deadline. Then there is no timeline on a completeness resubmittal, so that can be drawn out even longer. In my opinion there shouldn't be a completeness check that involves plan review. The checklist for items in the plans should still be followed, but the majority of comments I see made at the completeness stage should be formal comments anyway and can vary by reviewer. Save everyone two weeks by getting rid of completeness review and going straight to formal.	10/20/2014 11:32 AM
10	In general, staff provides prompt feedback on incomplete submittals, however, there have been multiple occurrences of false incomplete determinations which unnecessarily prolong submittal times for weeks at a time when the submittal should have been determined as "complete" in the first place. More accuracy and attention to detail needs to be taken when reviewing submittals, especially when making comments which determine a submittal to be incomplete.	10/20/2014 11:29 AM
11	It takes many weeks to get comments.	10/20/2014 10:04 AM
12	The comments we get back makes it seem like the reviewers never tooked at the plans or don't know what they are looking at	10/20/2014 7:15 AM
13	expectations basedon staff promises are very rarely met, correspondence is poor and inconsistent	10/18/2014 4:49 AM
14	once they get to them, yes, but that can take a while	10/17/2014 9:20 AM
15	the system has been backed up for years now.	10/17/2014 7:48 AM
16	If depends on who is reviewing. I have had plans 'lost' for weeks, have only twice had a quick response.	10/16/2014 3:57 PW
17	Feedback is often not applicable, and City staff frequently loses papers and documents.	10/16/2014 11:51 AM
18	In many cases it has taken weeks or months to receive notification that additional information is necessary.	10/16/2014 11:51 AM
19 3)	Bret Fanning was particularly helpful with a recent project that had issues with impervious cover.	10/16/2014 7:00 AM
20	Depends on steff member	10/15/2014 8:29 PM
21	Staff typically wait until the last possible day to review submittals. Repeatedly, I have had submittals be denied because the reviewers were too lazy to flip through the documents that I submitted. I have been denied for not have documents that were later magically found after I had to go out of my way to pick up the submittal package and show the reviewer that was too lazy to do their job.	10/15/2014 3:43 PM
22	Take the full time, and then some.	10/15/2014 2:57 PM
23	It depends if the permit center is backed up - if backed up - feedback takes a minimum of 48 hours for feedback.	10/15/2014 2:10 PM
24	Five trips to legal. Partial response each time.	10/15/2014 1:43 PM
25	You are kidding right?	10/15/2014 1:43 PM
26	Incomplete submittals are generally not even taken into the system, and staff will provide feedback on what is missing	10/15/2014 1:42 PW
27	Not necessarily	10/15/2014 1:36 PM
8	Slow	10/15/2014 1:02 PM
29	Comments are generally late.	10/15/2014 12:58 PM
30	The completeness check process is not what it was originally intended for, which was to flush out what was lacking in the application submittal that made the application unable to be adequately reviewed. Now staff from all the departments reject an application for items which should be reised as issues during the review process. Therefore, completeness check is now a full review instead of its original intent. You cannot get staff to respond to calls/emails in order to discuss a rejection that was incorrectly made. Applicants have to wait for months to get through the gate because of this existing system.	10/15/2014 12:57 PM

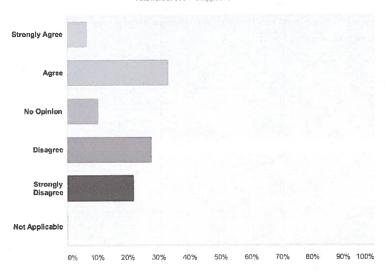
31	Staff is continually late. The current record for late comments is 29 days on the first review (so 58 days after formal submittel) and counting. The current record for an update submittel is 24 days late (38 days total review time). Please note that the 1st review time is regulated at 28 days and updates are to be completed in 14 days.	10/15/2014 12:56 PM
32	Feedback is never prompt. Doadlines are frequently missed.	10/15/2014 11:53 AM
33	There are some PRDP staff who are not willing to immediately provide rejection comments to applicants when requested while the majority of the staff will.	10/15/2014 11:24 AM
34	Generally you can get pretty solid feedback and it is accurate	10/15/2014 11:06 AM
35	There is no communication, thus no feedback	10/15/2014 11:04 AM
36	Complete disregard for time and money that is lost waiting on responses	10/15/2014 10:51 AM
37	often, the person in 'Intake' accepts documents, but we find out after residential review that some items were missing. It seems that a more effective intake process would decrease this problem.	10/15/2014 10:45 AM
38	Frequent rejection for minor items.	10/15/2014 10:39 AM
39	have waited several weeks for comments when it could have been discussed when the plans were submitted	10/15/2014 10:36 AM
40	Emails and phone messages go unaswered	10/15/2014 10:21 AM
41	Completeness check comments are often items that are already addressed, but everlooked by staff. It takes a week or two to get these comments that have already been addressed.	10/15/2014 10:18 AM
42	they are hobbled by management, they don't have authority to do what they know is eight, seared of their jobs, very poor management	10/15/2014 10:18 AM
13	timeliness is subjective, the responses received have not been timely in my opinion. I suggest you re-word this question.	10/15/2014 10:14 AM
14	Compared to other permitting authorities, they are the slowest	10/15/2014 10:11 AM
15	2 weeks prompt?	10/15/2014 10:09 AM
16	Intake staff will but completeness reviwers will not.	10/15/2014 10:00 AM
17	staff does not completely or thoroughly review and often rejects comilete submittels based on general checklist review even if required materials along with letters explaining what the application is.	10/15/2014 9:57 AM
18	Reviewers have begun kicking projects out of completeness for ticket items that should be addressed during review not on whether or not the package is truly complete. IE offsite topo is a review comment, not an incomplete package.	10/15/2014 9:47 AM
19	Susan Barr, Paul Yadro and Emily Layton have provided prompt feedback, but Taylor Horten has never replied to my omails.	10/15/2014 9:47 AM
50	Keith Balcher is excellent at this.	10/15/2014 9:26 AM
51	depends on the reviewer	10/15/2014 9:21 AM
52	an intake completeness check time of 10 days is atrocious,	10/15/2014 9:20 AM
53	You never can get anyone to answer the phone or return emails. This question is laugh out loud funny	10/15/2014 9:17 AM
54	Comment reports come back in a timely manner if it isn't a joint application w/Travis County, Getting staff members to call back or email back can be lengthy.	10/15/2014 9:14 AM
55	only when caught at input window	10/15/2014 9:13 AM
56	Most don't know what a complete submittel is and what comprises a complete submittel is constantly changing.	10/15/2014 9:13 AM
57	Usually.	10/15/2014 9:13 AM
58	Prompt is relevant. A week is too long. Add in the extremely cumbersome and illegal 245 findings and it takes 2 wooks sometimes. And the application start date is when we file for completeness check and not the formal submittal. More often than not the denials are based on information that is on the plans already or based on non-applicable code provisions.	10/15/2014 9:11 AM
59	Waiting 6-8 weeks for comments not ok.	10/15/2014 9:11 AM

60	not particularly prompt	10/15/2014 9:11 AM
61	Seems to be taking more than 2 weeks these days.	10/15/2014 9:10 AM
62	one week or more - to never respond to an e-mail	10/15/2014 9:05 AM
63	They have improved over the course of the year	10/15/2014 9:04 AM
64	With the exception of 1 reviewer on staff, the feedback is only provided when you call & email numerous timmes	10/15/2014 9:01 AVI
65	Most of the time wait times vary from 1 dat to 7	10/15/2014 8:54 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q9 In general, did PDRD staff provide good customer service.

Answered: 305 Skipped: 5



wer Choices	Responses	
Strongly Agree	6.56%	20
Agree	33.11%	101
No Opinion	10.16%	31
Disagroe	27.87%	25
Strongly Disagree	21.97%	67
Not Applicable	0.33%	1
al control of the con		305

#	Type any comments here	Date
1	Too many passes through the system are required due to incomplete review or lack of knowledge on the part of the reviewer.	11/4/2014 12:36 PM
2	some of them give better service then others	11/4/2014 7:52 AM
3	As much as they can. One bad apple can throw this response off, though.	11/3/2014 12:22 PM
4	Lot's of issues with this. Customer service does not appear to be an important consideration	11/1/2014 6:44 AM
5	Some are better than others. And some staff is outright mean and unresponsive.	10/30/2014 3:10 PM

Planning & Development Review Department Customer Survey - Austin, TX

6	Many of the staff are hostile. They act as though the customers are an incovenience. I'm sure they are tired of being asked the same question a thousand times and deal with a lot of customers but if they would streamline the process and make it understandable then maybe everyone would be happier. Having said that there are some staff there that are great.	10/28/2014 7:00 AM
7	depends on planner, days and weeks are often lost for no solid reason.	10/27/2014 3:33 PM
8	I believe most are doing their best with the tools provided. Others believe their level of authority to be more than it is.	10/25/2014 12:34 PM
9	They are friendly and attempt to be helpful. They are empowered to say no. They are not rewarded for yes.	10/23/2014 12:04 PM
10	most are friendly, but the sylem by which we wait in line to sign in to speak with someone is rediculous, we're all lined up in front of the bathrooms and someone will often walk by and rudely tell us to move out of the way of the bathrooms, understandably, they don't want us to block the bathrooms, but then they should not require us to line up there. Even the DMV has figured out a better way—they allow you to take a number and go sit down, duh.	10/22/2014 11:34 AM
11	Depends on which staff you're talking about	10/22/2014 8:15 AM
12	People are helpful and willing, but timing is slow so overall, no.	10/21/2014 8:03 AM
13	In the past 12 menths, I would say the staff has been helpful when I am able to get in touch with them.	10/20/2014 8:20 PM
14	This disparity in the reviewers often contradict other reviewers. We are unsure how some reviewers have lasted as long as they have. They would not have been allowed to remain in their position under past directors lost through attrition.	10/20/2014 2:01 PM
15	Painful process. Lack of communication both internally and externally.	10/20/2014 11:32 AM
16	The Traffic/Transporation Team provides terrible customer service. There is no consistency with the process.	10/20/2014 11:29 AM
17	Staff is not rude, but sometimes the staff is ambiguous or cannot respond to questions in a direct manner.	10/20/2014 10:04 AM
18	If there are any questions outside the standard process it is nearly impossible to get a hold of anyone.	10/20/2014 9:39 AM
19	Very bad	10/20/2014 7:15 AM
20	inconsistent correspondence	10/18/2014 4:49 AM
21	Some staff members are very nice others act as though there is no reason to be nice or prompt.	10/17/2014 6:15 PM
22	See above notes.	10/17/2014 2:54 PM
23	This depends on your standards of customer service.	10/17/2014 12:39 PM
24	but they need more staff for the volume and wait times	10/17/2014 11:20 AM
25	The staff was nice enough. There are just not enough of them with high levels of expertise, I can't get answers in a timely manner.	10/17/2014 10:09 AM
26	again, depends on who you are dealing with at OTC	10/17/2014 7:48 AM
27	disregarding delays and the schedules	10/16/2014 6:32 PM
28	It seems that it depends on who you get, what their mood is, what their current work load is etc- very inconsistent	10/16/2014 3.57 PM
29	The front desk staff are great. Customer service with Individual plan reviewers and administrators varies,	10/16/2014 11:51 AM
30	You're joking, right? It's a known fact they're an unpredictable bunch.	10/16/2014 7:08 AM
31	your question is too general	10/16/2014 6:33 AM
32	very rude, they think they are doing the customer a favor.	10/15/2014 3:37 PM
33	it depends on who the staff is that you are working with. Some are great. Others are non-responsive or slow to respond. Some do not respond at all.	10/15/2014 1:51 PW
34	Commercial intake staff and most residential reviewers are friendly, knowledgeable, and helpful. Non-front-line commercial reviewers and some residential reviewers do not provide good customer service.	10/15/2014 1:42 PM
35	case by case basis / inconsistent	10/15/2014 1:36 PM
36	does not feel customer service oriented	10/15/2014 1:27 PM
-		

37	All staff was very helpful.	10/15/2014 1:02 PM
38	The staff in residential intake from window to review are awesome!	10/15/2014 1:01 PM
39	Most are indifferent at best.	10/15/2014 12:58 PM
40	Staff are there to tell you only what you ask for and no more, if you don't know what to ask for you leave without getting the advice you needed. Staff are eager to tell you what you cannot do, or what they feel you cannot do, regardless of what the Code says. They are not trained to understand the reason for the Code provision and therefore cannot explain why the information is needed, nor can they offer solutions or options to gain compliance. Many times staff can do these things but feel that is not their job.	10/15/2014 12:57 PM
41	With the exception of Lynda Courtney, She is the only one who cares	10/15/2014 12:58 PM
42	Return Phone calls! and not at 6:45 am.	10/15/2014 12:07 PM
43	Most, yes.	10/15/2014 11:45 AM
44	In general yes. However, turn around times for submittals are part of providing good customer service and to this end the service provided is awful.	10/15/2014 11:24 AM
45	Once plans are in review, communication from reviewers is poor. They often ignore emails and phone calls, requiring one to spend hours at the City waiting to see them	10/15/2014 11:19 AM
46	It is not the staff per so but the process!!!	10/15/2014 11:06 AM
47	Yes, in general	10/15/2014 11:06 AM
4B	The individuals are typically peruable and helpful once I finally get to talk to a live person. Getting through the firewall is practically impossible. There is no phone number to call to get an answer to a code or process question. Messages left are not returned. I have left numerous messages for john McDonald and have never received a call back. When I mentioned this to someone when I finally got to talk to a live person, the response was "he always returns his calls" If you repeat a story often enough, it eventually gets accepted as the truth.	10/15/2014 11:04 AM
49	Do not care what so ever about their inabilities or processes to move things timely, professionally and consistently	10/15/2014 10:51 AVI
50	no, they are burdened by this process and the volume of submissions. Mostly, they are nice people.	10/15/2014 10:45 AM
51	There are a few individual that provide excellent service, however overall I find it's very difficult to get most employees to reply	10/15/2014 10:42 AM
52	I think there are certain people that are doing the best that they can	10/15/2014 10:36 AM
53	For the most parties. There are toxic personalties though. The system needs to closse it's self-easier.	10/15/2014 10:20 AM
54	Less than a year ago, I had a reviewer avoid me by running away in the stairwell when I saw him in the hall and called his name to ask a simple question about a project he was reviewing. He later ignored that he did this when I requested to meet with him.	10/15/2014 10:18 AM
55	I had to sign in and wait 4 time, people who have to wait are the most jighty paid, we dont send helper to get permits, it used to take 1 visit, management doesn't frust its own staff, let the people work and quit hobbling them	10/15/2014 10:18 AM
56	Enormous wait times that would never be tolerated in the private sector and are not this way in other city review departments.	10/15/2014 10:18 AM
57	The level of customer service provided would not stand if there were not a captive client base.	10/15/2014 10:14 AM
58	no one answers phones, rare responses to email that I initiate, wait times are ridiculous, the only process for getting things done is sitting and waiting in their office and I find that to be terribly inconvenient given all the modern forms of communication	10/15/2014 10:11 AM
59	all good people. Wes Buckner is stellar on the inspection side	10/15/2014 10:09 AM
60	Most were good, but one bad person can ruin the experience	10/15/2014 10:04 AM
61	Intake staff do but no others.	10/15/2014 10:00 AM
62	There are diamonds in the rough; generally staff is amenable and attempts to provide good service. Providing solutions and assisting in getting through the process is the goal so good customer service; typically the experience is that the experience is to reject, return, ask for repetative information, and send the applicant to another department with a smile. Smiles are OK customer service but results are better.	10/15/2014 9.57 AM

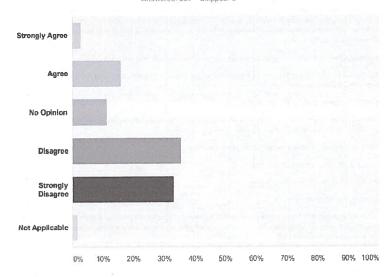
Planning & Development Review Department Customer Survey - Austin, TX

63	some people - yes but some are poor at srvice	40/4E/2044 D-E4 ANA
		10/15/2014 9:54 AM
6/1	Keith Batcher is the best asset the city has! The permitting center has terrible customer service. They rarely return emails or phone calls. They seem to be annoyed to answer questions. Not pleasant to deal with.	10/15/2014 9:52 AM
65	There have only been a few folks in the intake process that have been really helpful	10/15/2014 9:52 AM
66	When you can get a hold of them, I generally get good customer service however some reviewers can be extremely difficult to get a responce from via phone or email. It sometima takes us over a week to get a returned ornall or phone cell and that is with us following up with them daily in hopes to catch them on the phone.	10/15/2014 9:48 AM
67	Getting ahold of reviewers has proven to be difficult. Often times meeting in person or being able to speak with someone over the phone provides more beneficial than written correspondence/redundant updates. However due to the workload on staff members, whatever was discussed in person is forgotten and all progress on approval regressed. Frustrating to say the least.	10/15/2014 9:47 AM
68	They are generally friendly, but I see first-timers walk in and get very frustrated with staff and the process.	10/15/2014 9:47 AM
69	That heavily depends on the reviewer, however as a whole it is not good service because it only takes one bad reviewer to derail the approval process.	10/15/2014 9:45 AM
70	Pretty automated process so don't have much interaction	10/15/2014 9:44 AM
71	Certain staff members are very hard to communicate with because they do not answer the telephone, email and then get upset when we show up to find out our answers. Nothing is consistent.	10/15/2014 9.38 AM
72	At best I usually find one person who helps me get through the process	10/15/2014 9:38 AM
73	Some domany don't. This is an attitude of "I don't care".	10/15/2014 9:28 AM
74	Not always at the DAC or Permit processing center	10/15/2014 9:26 AM
75	somtetimes, again depends on the reviewer	10/15/2014 9:21 AM
76	staff does not keep consistent 8 to 5 hours, phone calls do not get returned promptly, requiring constant phone calls and emails to get responses, sometimes I have to send my staff down to sit in the lobby and request seeing people, there is no accountability over staff.	10/15/2014 9:20 AM
77	It is VERY hard to get in touch with many reviewers	10/15/2014 9:14 AM
78	system too complex for staff to be effective	10/15/2014 9:13 AM
79	Some do and most don't.	10/15/2014 9:11 AM
30	If you get seen in a timely manner, yes.	10/15/2014 9:11 AM
31	50-50 some good some bad, the longer people are with the city, the worse they get	10/15/2014 9:11 AM
B2	to long of a time period for a permit approval	10/15/2014 9:05 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q10 In general, after application acceptance, PDRD staff anticipated obstacles early on and provided options where they were available.

Answered: 304 Skipped: 6



swer Choices	Responses	
Strongly Agree	2.63%	. 8
Agree	15.79%	48
No Opinion	11.18%	34
Disagree	35.53%	108
Strongly Disagree	33.22%	101
Not Applicable	1.64%	5
tal		304

#	Type any comments here	Date
1	Staff positions are based on personal agendas as often as on Code issues.	11/4/2014 12:36 PM
2	At every point in the review process, I felt like the PDRD staff was trying to discourage me from pursuing the project or outright kill my project.	11/4/2014 5:57 AM
3	In general, this does not happen most of the time	11/1/2014 6:44 AM
1	there is a strong culture of "how to say no" rather than trying to help complete the process	10/30/2014 12:11 PM
5	staff typically does not verbalize or provide assistance to obstacles	10/29/2014 9:37 AM

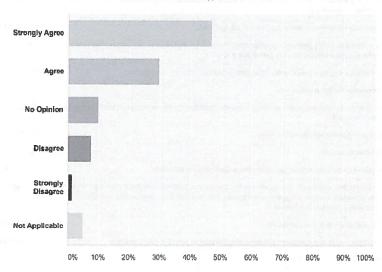
Planning & Development Review Department Customer Survey - Austin, TX

4		
6	application never approved, gave up trying	10/26/2014 11:50 AM
7	the only thing the intake person does is check for scale and if we have all the paperwork, during the review, any obstacle is stated, but it is not clear how to locate the information they want, the City of Austin website is useless when searching for information that is required on the permit applications, the website is useless in searching for building code as well.	10/22/2014 11:34 AM
8	As stated before we have a preliminary meeting with all revisers before we submit thereby eliminating potentenital discrepancies or omission. It is only after wards as much as 6 weeks later that the plans are assigned to a different reviewer who's interpretation adds yest another layer of obstacles to the process.	10/20/2014 2:01 PW
9	Too often have I gotten almost through the process and had a new comment come up that changed/delayed the entire permitting process.	10/20/2014 11:32 AM
10	No issues and problems with Traffic Impact Analysis for particular project are identified much later in the process when those specific items could have very easily been identified by Staff in the beginning.	10/20/2014 11:29 AM
11	Not only did they not provide reasonable options, but missed a significant requirement in the beginning and cost us quite a bit of money. No remedy for his mistake.	10/17/2014 2:54 PM
12	Complex codes and poorly written ordinances do not allow staff to successfully help customers.	10/17/2014 1:01 PM
13	generally, yos	10/17/2014 9:20 AM
14	sometimes - some reviewers are real team players, others are anti- anything you're are trying to accomplish	10/17/2014 7:48 AM
15	Q and A time is limited and reviewers don't really go out of their way to help	10/16/2014 3:57 PM
16	The PDRD CREATED the obstacles.	10/16/2014 1:44 PM
17	Most obstacles are not avoided, solutions are not presented.	10/16/2014 11:51 AM
18	You rarely get a response unless you pry. In addition, obstacles were put up for seemingly random reasons.	10/16/2014 7:08 AM
19	not their job	10/16/2014 6:33 AW
20	They don't care.	10/15/2014 5:16 PM
21	Staff does not provide options on anything. Their first review is usually superficial and does not address any tochinned espects. If something is wrong, they reference a section of code and make you interpret what is wrong on your own.	10/15/2014 3:43 PM
22	Reviewers do not attempt to clarify things that they do not understand. They simply reject.	10/15/2014 2:19 PM
23	I had a building permit "appealed" once. The applicant failed, but wow. Did not know that obstacle existed.	10/15/2014 2:15 PM
24	Disagree. Many times, obstacles aren't clearly identified or prioritized, so that major project-stopping issues aren't addressed until several submittals in!	10/15/2014 1:51 PM
25	I typically receive 2-3 rounds of NEW comments on commercial projects and site plan exemptions. Residential reviewers on the other hand typically provide complete feedback in their initial comments.	10/15/2014 1:42 PM
26	navigating waters difficult / depts. don't talk to each other	10/15/2014 1:36 PM
27	Completely not the case. In most cases, staff add to their comments after their 3rd or 4th review.	10/15/2014 12:58 PM
28	See previous comments	10/15/2014 12:57 PM
29	I was actually told I performed too much due diligence by a reviewer the other day. There are too many conflicting codes, conflicting design guidelines and conflicting policies. Also, policies vary from reviewer to reviewer.	10/15/2014 12:56 PM
	Constantly get sent to different departments, who then send me somewhere else. Usually have to see 4-5 people on what should be a simple question or issue	10/15/2014 12:16 PM
30	on what should be a shifter question or issue	
	Obstacles are often license agreements, easements, UDAs. It takes legal forever to do anything.	10/15/2014 12:07 PM
30 31 32		10/15/2014 12:07 PM 10/15/2014 11:53 AM
31	Obstacles are often license agreements, easements, UDAs. It takes legal forever to do anything.	Pitro PI for this life drawfelming come literally income according to the company of the company

35	NO! This is the main beef. You get a building permit and think you're on your way, only to find there can be as many as a dozen new obstacles for which permits must be secured, I finally have an excellent self-made checklist I would happily share with you upon request. It rocks, even if I say so myself.	10/15/2014 11:06 AM
36	again, no communication, so no anticipation, no options,	10/15/2014 11:04 AM
37	No one I've dealt with (which is many) ever assist in this area, ever	10/15/2014 10:51 AM
38	very rarely have options been provided-more to the tune of "this does not comply with the latest interpretation"	10/15/2014 10:36 AM
39	they told me I could nt have names for buildings and I had to have nimbers, absurd! also they told me the address was not an AMANDA, it was, wasted so much of my time.	10/15/2014 10:18 AM
10	No, plans are rejected without there ever being a discussion.	10/15/2014 10:18 AM
41	Staff would say it's not their job to offer suggestions.	10/15/2014 10:17 AM
42	problem identification, problem solving skills, communication and follow through are lacking.	10/15/2014 10:14 AM
43	Never provide options only commenst most of which have nothing to do with the actual project but are just cross the T's dot the I's type comments.	10/15/2014 10:00 AM
14	If there were a strongly to a higher power option, it would be selected. Suggestion most other Cities provide a pre-develpment in-person meeting where ALL of the departments who will review during the process sit down with the applicant and review the pre-submittal package to fully vot out any major obstacles. Currently new comments and found obstacles can arise at any time: at the end of the permit process (say last round of comments), license agreement review, legal review, or during construction when inspectors overturn reviewed & approved plans.	10/15/2014 9.57 AM
15	Comm Building - yes / Site Review - very poor	10/15/2014 9:54 AM
46	Very few options are provided and often project killing comments, ie withdraw and resubmit, will be inserted after 6 months of permitting. We have also been experiencing new reviewers midway through the permit process. This is essentially starting over.	10/15/2014 9:47 AW
47	That would be nice, but they don't spend enough time looking over the application and plans early on.	10/15/2014 9:47 AM
18	Often obstacles are created.	10/15/2014 9:28 AM
19	In residential review, yes - Keith Batcher does	10/15/2014 9:26 AM
50	options are rarely presented	10/15/2014 9:21 AM
51	Is this a joke? they are never helpful	10/15/2014 9:17 AM
52	Never had this happen	10/15/2014 9:13 AM
53	On one project they advised us to go in a particular direction and then when we turned in for permitting, we had to change direction completely. It delayed construction 9 months.	10/15/2014 9:13 AM
54	not at all	10/15/2014 9:11 AM
55	This s my single biggest complaint. Seems that major items do not come up until just before permit is issued.	10/15/2014 9:10 AM
56	DEVEL	10/15/2014 9:05 AM

Q11 Have you experienced a situation where your project was delayed by a problem that should have been identified during initial review?





swer Choices	Responses	
Strongly Agree	46.71%	142
Agree	29.61%	90
No Opinion	9.87%	30
Disagree	7.57%	23
Strongly Disagree	1.32%	4
Not Applicable	4.93%	15
al		304

#	Type any comments here	Date
1	PDRD staff repeatedly told us that they were unsure which guidelines applied to us - the solution was to "kick" us from one review board to another and never get a straight answer.	11/4/2014 5:57 AM
2	staff often changes their opinion on a project and makes it difficult to amicipate what will happen during review	10/29/2014 9:37 AM
3	City review of water line size indicated we were fine, inspector made us tear up concrete to replace the waterline, which turned out to be in fine condition despite his opinion it would be insufficient, added about \$2k and 1 week.	10/28/2014 12:44 PM
4	We have frequently encountered new issues during the third and fourth review of site plan and subdivision applications.	10/25/2014 12:34 PM

Planning & Development Review Department Customer Survey - Austin, TX

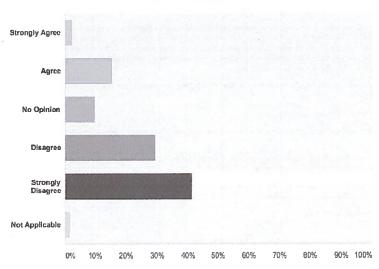
5	Yes, I was retagged for months because they had the wrong address when looking up permit but not when putting a hold and violation on property.	10/23/2014 12:04 PM
6	I had a permit approved and issued only to have it retracted because the neighborhood association's rules trumped the City of Austin rules.	10/22/2014 11:34 AM
7	As stated before this is often the occurrence. In the past the time from of prelim to actual review was aprox. 2 weeks. Now it is as long as 6 weeks or more. It is assigned to another set of eyes and it often seems they are not actualling reading the plans making comments that are in fact on the plans. Then taking yet another month to respond to those comments.	10/20/2014 2:01 PM
8	Yes, this has happend with new comments from EV, AE, and AWU.	10/20/2014 11:32 AM
9	Problems in the plans are my problem and the design team can solve those issues. We just need the permit process to be expedited and have the city get out of the way.	10/20/2014 7:15 AM
10	Roviewer missed listing the we were under SOS which would have affected our decision.	10/17/2014 2:54 PM
11	I have not experienced this situation	10/17/2014 12:39 PM
12	if by initial review you mean pro-intake, no. I have had projects delayed by issues raised by inspectors that were not raised by reviewers.	10/17/2014 9:20 AM
13	pool and plumbing review is probably the worst	10/17/2014 7:48 AM
14	the initial review is delayed	10/16/2014 6:32 PM
15	We have received new comments on second or third reviews on many occasions	10/16/2014 11:51 AM
16	Yes. At one point, they asked us to re-zone when in fact that process had been completed years ago. We then had to walk downstairs to obtain a copy of proof of that rezoning and then come back another day to prove it. Clearly, efficiency is the city's last concern.	10/16/2014 7:08 AM
17	delays associated with lack of accountability	10/16/2014 8:33 AM
18	People should be told to do fire pressure test during design to reduce permit review & wait time	10/15/2014 8:29 PM
19	inaccurate information given at initial review	10/15/2014 4:54 PM
20	As noted above, most initial reviews that I have experienced, the reviewers do not look at the technical aspects and only comment on the "easy items" because they know we will have to resubnit anyways. I have been blindsided by technical comments in later aubmissions because of this.	10/15/2014 3:43 PM
21	Happens all too frequently, though typically has to do with AWU	10/15/2014 2:57 PM
22	Yesi!! Yesi!	10/15/2014 2:30 PM
23	Not often, but it has happened.	10/15/2014 2:19 PM
24	on every project this situation appears	10/15/2014 1:45 PM
25	Weeks lost due to City Surveyor having to review easement that could have been review 1/2 year earlier. View corridor took 1/2 year to approve 3rd site plan on site / 40' below adjacent buildings.	10/15/2014 1:43 PM
26	I just waited 6 months for a review of a 2 page SER	10/15/2014 1:43 PM
27	I have experienced so many situations like this that if is impossible to relate all of them here.	10/15/2014 1:42 PM
28	No one can anticipate the complexities. So, It might be cumbersome.	10/15/2014 1:02 PM
29	The first round of comments is typically a "file, save as, print" scenario from any prior project. I would estimate that 25% of the comments are requests for somothing that is already in the plan set.	10/15/2014 12:58 PM
30	This is the norm. It appears that we do not get a full review until the third update and 5 months into the process.	10/15/2014 12:56 PM
31	Owners constantly tell us they don't want to pull a permit because they can't wait the 6 months to get everything for a simple remodel or addition. Houston turns it in a day or 2	10/15/2014 12:16 PM
32	It is a frequent occurrence to have new comments on the second or third update.	10/15/2014 11:53 AM
33	Not an everyday occurrence, but it does happen	10/15/2014 11:45 AM
34	Yes.	10/15/2014 11:24 AM

35	This should be a yes or no question. My answer is no.	10/15/2014 11:08 AM
36	One occassion recently that held up for over a month	10/15/2014 11:07 AM
37	More than once!	10/15/2014 11:06 AM
38	To date has cost my business over \$50,000 and no one within the city could careless their impact on my business or family	10/15/2014 10:51 AM
39	One one case, we paid for a consultation and met with Department heads at the DRC to review challenges with a particular site. We were advised a certain direction, and followed their advice. It was only during residential permit roview that an error was discovered, and we were directed to the Board of Adjustments for a variance. Our permitting process has taken 6 months from original submission. In short, staff is SOMETIMES able to anticipate obstacles, and SOMETIMES accurate in their advice.	10/15/2014 10:45 AM
40	have had several pre-submittal reviews with clear direction from staff that was not consistent with the comments from the review	10/15/2014 10:36 AM
41	take the cutts off and let your employees work	10/15/2014 10:18 AM
12	Was told after plans were rejected we needed an Erosion Hazard Analysis. This could have been done months prior.	10/15/2014 10:18 AM
43	Again, it is a systemic problem rooted in communication, follow through and a sense of urgency. The disconnect is in percolved sense of urgency between client and customer.	10/15/2014 10:14 AM
44	Toams/staff should be available on a 30 minute basis one day por week to review site plans on a casual basis and make comments before it gets submitted.	10/15/2014 10:00 AM
45	On far too many of our projects,	10/15/2014 9:57 AM
46	Site Utility	10/15/2014 9:54 AM
47	We have had issues when they have used other reviewers to deal with volume builders that erent familiar with the process. If Keith is out on vacation or sick, no one can help. Austin is too big too limit themselves to one reviewer for volume builders.	10/15/2014 9:52 AM
48	Yes frequently we get formal comments that are the generic comments and it doesn't appear our plans were actually opened up and reviewed, so the true review happens with our first update which makes the process longer for everyone.	10/15/2014 9:48 AM
49	sometimes in some departments	10/15/2014 9:26 AM
50	vague erosion zone requirements held up project	10/15/2014 9:21 AM
51	those I have dealt with have anticipated problems with a design and offered feedback	10/15/2014 9:20 AM
52	Every job	10/15/2014 9:17 AM
53	See No. 10 above	10/15/2014 9:13 AM
54	Many failures to simply check or un check boxes that delayed projects	10/15/2014 9:05 AM
55	In our experience, our commerical projects in Austin have longer permitting/construction timeline due to overlapped or issues being made after initial review.	10/15/2014 9 02 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q12 Review services were completed by the date promised.





swer Choices	Responses	
Strongly Agree	2.30%	7
Agree	15.41%	47
No Opinion	9.84%	30
Disagree	29.51%	90
Strongly Disagree	41.31%	126
Not Applicable	1.64%	5
al		305

#	Type any comments here	Date
1	Vory raroly,	11/4/2014 12:36 PM
2	Nothing should take as long as our review process - every part was cumbersome.	11/4/2014 5.57 AVI
3	In general, there is no expectation that services will be completed by a promised date.	11/1/2014 6:44 AM
4	Almost never are the review services completed by the date promised. Constant issue,	10/30/2014 3:10 PM
5	dates are often seldom to never kept by city staff	10/29/2014 9:37 AVI
6	due to multiple deptartments being involved no one seemed in charge of our application except us.	10/28/2014 12:44 PM
7	never any promised date.	10/23/2014 7:32 AM

Planning & Development Review Department Customer Survey - Austin, TX

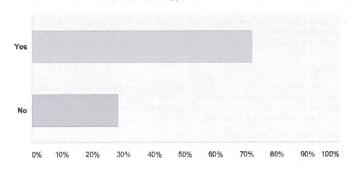
8	much improvement over last summer.	10/22/2014 11:34 AM
9	Only quick turnaround reviews are completed on time. Everything else is late.	10/22/2014 8:15 AM
10	Not sure what the promised date was.	10/21/2014 8:03 AM
11	Many many weeks late, especially for SMART Housing.	10/21/2014 6:38 AM
12	The reviews have note been completed by the date promised since Jan, 2013.	10/20/2014 2:01 PM
13	Varios a lot, but I'd say comments are more late than on time or early.	10/20/2014 11:32 AM
14	This has been a longstanding problem within PDRD which needs to be addressed. Siteplan formal review comments are being delayed 1-2 weeks more than the allowed deadline (4 week review). This is unacceptable and unprofessional Changes need to take place to meet these deadlines or formally extend the alloted review deadlines.	10/20/2014 11:29 AM
15	Only after constant and forceful reminders	10/20/2014 11:02 AVI
16	it takes many weeks to get comments back	10/20/2014 10:04 AM
17	Review times often change. Right now it is about 2 weeks but not long ago it was over 3 weeks.	10/20/2014 8:09 AM
18	always late	10/20/2014 7:15 AM
19	always at lease 2 weeks behind, paperwork misplaced occasionally, understaffed	10/18/2014 4:49 AM
20	Dates are never provided	10/17/2014 6:15 PM
21	We were held to the calendar but they were constantly late in their required dates	10/17/2014 2:54 PM
22	that's actually never happened	10/17/2014 9:20 AM
23	notoriously late	10/17/2014 7:48 AM
24	dates are not promised	10/16/2014 5:13 PM
25	Every project in the last 4 years has been late, by at least 4-8 weeks.	10/16/2014 11:51 AM
26	I cannot remember the last time this happened.	10/16/2014 11:51 AM
27	Missed the mark by a number of MONTHS	10/16/2014 7:08 AM
28	I have never been told an exact date to expect a review to be complete.	10/16/2014 7:00 AM
29	Are you kidding.??	10/16/2014 6:33 AM
30	It varies. I have had reviews take 4 months if involving historic review & fire pressure test	10/15/2014 8:29 PM
31	this citys permitting is a joke, the time it takes to get through review is RIDICULOUS! look at any other major citys permitting department and see that austin lags WAY behind in comparison, this is an inefficient process whereby bureaucrats are preserving their own jobs, austin city permitting you SUCK!	10/15/2014 7:47 PM
32	continuous backlog for technical review	10/15/2014 4:54 PM
33	permitting is often never done in a speedy manner	10/15/2014 4:51 PM
34	As a rule of thumb, I tell my clients to expect the City to be 1 to 2 weeks late in their reviews. I received comments on my last submittal two weeks after the promised date.	10/15/2014 3:43 PM
35	Wishful thinking.	10/15/2014 3:37 PM
36	Typically 7-10 days late	10/15/2014 2:57 PM
37	Is this a trick question? Never in the past several years	10/15/2014 2:30 PM
38	Generally, yes, but not always.	10/15/2014 2:19 PVI
39	we have experienced delays in comment response letters & in getting initial comments back from completeness submittals. We regularly tell clients that permit review will likely take longer than the anticipated review time.	10/15/2014 1:51 PM
10	this NEVER happens!	10/15/2014 1:45 PM

41	One year two months to obtain a permit for 14 Market and 2 Affordable Townhouses. Any other Toxas jurisdiction would have had it completed in 120 days.	10/15/2014 1:43 PM
12	Now you are making me chuckle	10/15/2014 1:43 PM
13	There are not enough check marks I can put by "strongly disagree" to convey the lack of timeliness of reviews, I have had projects get cancelled (and lost fees and income) walting for reviews.	10/15/2014 1:42 PM
44	inconsistent results	10/15/2014 1:36 PM
15	no dates promised, reviews ranged between 1-8 weeks	10/16/2014 1:27 PM
16	completion dates are usually 3 -4 weeks behind the published turnaround times	10/15/2014 1:09 PM
47	777?7	10/15/2014 1:02 PM
18	Minimum 2 weeks late. Period.	10/15/2014 12:58 PM
19	1% of the time, the city makes their deadlines	10/15/2014 12:56 PM
iO	You have no irlea when you will actually get a response from the city.	10/15/2014 12:16 PM
51	Not always, but mostly	10/15/2014 12:10 PM
52	Most were late. Many were incomplete.	10/15/2014 12:07 PM
53	Deadlines are almost always missed, especially by DAC.	10/15/2014 11:53 AM
54	Excepting "QT" reviews, I have never seen this happen. Not one single time.	10/15/2014 11:45 AM
55	NEVER has a promised date been met.	10/15/2014 11:33 AM
56	NEVER. EVER. Not in many, many years.	10/15/2014 11:24 AM
57	Almost never	10/15/2014 11:19 AM
58	Generally speaking, yes	10/15/2014 11:06 AM
59	You're kidding, right? What promise?	10/15/2014 11:04 AM
SD	Always delayed for one reason or another	10/15/2014 10:51 AM
31	no dates are over promised. If I submit a self-certified permit (per architect guidelines) semotimes it's approved in 2 days, sometimes 3-4 weeks. Requirements and review standards for each project have varied, as well.	10/15/2014 10:45 AM
52	Some departments lag	10/15/2014 10:41 AM
63	they do not promise they will review by a certain date- it says 7 days on the receipt but they verbally tell you at intake that it may take longer based on current volume	10/15/2014 10:36 AM
54	a survey cannot contain my resentment with the current status quo.	10/15/2014 10:20 AM
55	Comments are being delayed more often now. Some reviewers haven't even started their review by the time the comment report is due.	10/15/2014 10:18 AM
56	they didn't send me the email I, was promised. I had to call to see if it was approved.	10/15/2014 10:18 AM
57	Out of 30 permits we've submitted maybe 1 or 2 have come out when promised.	10/15/2014 10:18 AM
38	I've never received a "date promised"	10/15/2014 10:11 AM
39	waiting 3 weeks for a kitchen remodel in existing space without a date promised is not acceptable	10/15/2014 10:09 AM
70	Almost every project has days added because they are late.	10/15/2014 10:00 AM

71	If there were a strongly to a higher power option, it would be selected. Typically review is compiled several days late with certain departments and individuals being more apt to delay (fire, etc.). Most reviewers only BEGIN to review plans one or two days prior to the deadline and do not contact the applicant if there are any quesions about the submittal or previous comment response. This leads to the same review comments and then applicants having to meet with reviewers to sit down and discuss review comments. As reviews are either formal or informal, most reviewers prefer to keep everything formal as it helps predict workload and deadlines. This doesn't seem to help in clearing comments or helping projects move through permitting; it only helps them send out the same comments again and again. With the level of complex projects and nuanced conflicting code requirements as well as comments that conflict between different reviewing departments; a better solution is needed. Also - with staff's busyness, setting a meeting typically takes one to two weeks. Receiving a return call from staff within one week is considered success.	10/15/2014 9.57 AM
72	The review services take so long by the time	10/15/2014 9:52 AM
73	Formal comments are tale 6 times out of 10, and are usually hung up with Fire and AWU. We are usually able to get draft comments but not until there is only 1 outstanding reviewer. I think comments should be issued the date they are due regardless how many comments are missing and the engineer shouldn't have to request the comments, they should automatically be sent out since they are due.	10/15/2014 9.48 AM
74	Over 40 days have been added to my project due to delayed reports.	10/15/2014 9:47 AM
75	usually 7-10 days. They seem to always wait that long and not sooner.	10/15/2014 9:47 AM
76	Often the fire reviewer is 1-3 weeks late.	10/15/2014 9:45 AM
77	No in regard to the Tree permit review process	10/15/2014 9:26 AM
78	City review deadlines are the biggest joke in town.	10/15/2014 9:18 AM
79	never is this true	10/15/2014 9:17 AM
BO	nover with joint travis county applications.	10/15/2014 9:14 AM
81	Nover. Not onco. Usually it is weeks late.	10/15/2014 9:13 AM
82	Usually they've been several weeks behind.	10/15/2014 9:13 AVI
33	Often the roview back is tate.	10/15/2014 9:11 AM
84	It took seven months to get a building permit at one point	10/15/2014 9:05 AM
85	There are many caveats placed on the delivery date that are not made clear at the time of intake.	10/15/2014 8:59 AM

Q13 Do you know what the City's stated review times were for your application?

Answered: 305 Skipped: 5



Answer Choices	Responses	
Yes	71.80%	219
No	28.20%	86
Total		305

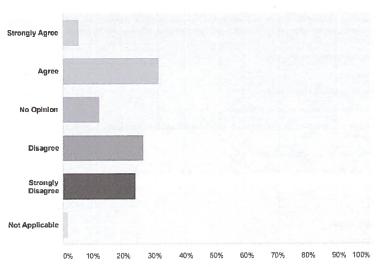
#	Type any comments here	Date
1	It was unclear,	11/4/2014 5:57 AM
2	In general, the stated review times seem to refer to 7 day and 21 day review times but we know those have no basis in reality	11/1/2014 6:44 AM
3	7 calendar days. End up 3 weeks	10/28/2014 10:45 AM
1	It's usually 2-4 weeks, seems like a long time, but other cities seem to have just as long as a review time.	10/22/2014 11:34 AM
5	That information can be found on the development review site.	10/20/2014 2:01 PM
6	Per code, i believe it's 4 weeks. I'm currently on Week waiting for initial comments.	10/20/2014 11:29 AM
7	Usually we do not know how long it will take, except from experience	10/20/2014 5-51 AM
8	yes, they state the date on the master report along with their delivery date, so # of days late are clearly noted	10/17/2014 7:48 AM
9	and they are not applicable	10/18/2014 6:32 PM
10	I was told 21 days. Fastest turnaround was 70 days in the last 4 years.	10/16/2014 11:51 AM
11	provided but never met in the last 3-4 years	10/16/2014 6:33 AM
12	yes i do and its ridiculous, do you know how many clients i have that actually circumvent the process because its so inefficient and cumbersome??	10/15/2014 7:47 PM
13	who knows from one day to the next	10/15/2014 4:54 PM
14	6 months. (Short staff)	10/15/2014 3:37 PM
15	Stated review times are not always met, due to volume. However, I am usually given a more realistic goal.	10/15/2014 2:19 PM
16	I know what they are, and that they mean nothing.	10/15/2014 1 42 PM
17	and they have been 3-4 weeks behind that	10/15/2014 1 09 PM

Planning & Development Review Department Customer Survey - Austin, TX

18	Site review was brutal.	10/15/2014 1:02 PM
19	Outside of PDR, other departments could care less if the staff review cases in a timely manner.	10/15/2014 12:57 PM
20	28 days for initial site plan review and 14 days for updates	10/15/2014 12:56 PM
21	1- 6 months	10/15/2014 12:38 PM
22	21 day reviews have an expected 45 day turn around with the Commercial Plan Dept. The Health Dept is supposed to have a ten day review, where I've been told their current timetable is 14 days, and the process actually took 27 days.	10/15/2014 11:24 AM
23	I know what it should be but never is as stated	10/15/2014 10:51 AM
24	It says 7 days	10/15/2014 10:36 AM
25	Sometimesthis goes back to communication	10/15/2014 10:14 AM
26	3 weeks for kitchen remodel inside a house is ridiculous	10/15/2014 10:09 AM
27	I know that it can take up to 7 days for an application to show that it is in review from the date that we submitted the application.	10/15/2014 9:52 AM
28	The daim has been 21 days for plan review.	10/15/2014 9:52 AM
29	It doesn't matter. The only thing that has come in on time is some quick turn around permits.	10/15/2014 9:28 AM
30	somewhat	10/15/2014 9:26 AM
31	not always	10/15/2014 9:21 AM
32	I know what I was told.	10/15/2014 9:19 AM
33	to frustrating to ask	10/15/2014 9:17 AM
3/1	Never had anything reviewed within promised time line.	10/15/2014 9:11 AM
35	Seems that Fire has it's own set of rules.	10/15/2014 9:10 AM

Q14 PDRD's promised delivery dates are reasonable and acceptable.





wer Choices	Responses	
Strongly Agree	5.28%	16
Agree	31.02%	94
No Opinion	11.88%	36
Disagree	26.40%	08
Strongly Disagree	23.76%	72
Not Applicable	1.65%	5
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#	Type any comments here	Date
1	If they would hold to them.	11/4/2014 12:36 PM
2	Hardly.	11/4/2014 5:57 AM
3	contractors and clients both know the city has ridiculously long review times	11/3/2014 1:13 PM
4	Depends on the reviewer	11/2/2014 7:22 PM
5	If the actual dates were realized it would be reasonable and acceptable but there is no correlation between promised dates and actual dates so can't agree with this statement	11/1/2014 6:44 AM
6	Not aware of promised delivery dates	10/29/2014 3:00 PM
7	if staff can keep with the dates, they would be reasonable	10/29/2014 9:37 AM

Planning & Development Review Department Customer Survey - Austin, TX

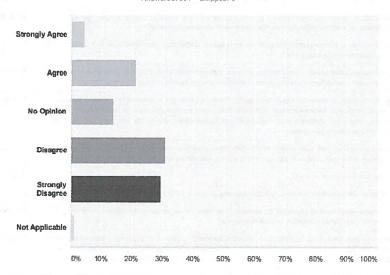
8	seems like too long, but seems to be in line with other cities'.	10/22/2014 11:34 AM
9	The current delivery dates are running 6 weeks, with another menth for responses. That is not acceptable. Often times we must direct clients with a close window of opportunity to develop in an other city.	10/20/2014 2:01 PM
10	It's still difficult to meet the 6 mo. permit timeline though.	10/20/2014 11:32 AM
11	This has been a longstanding problem within PDRO which needs to be addressed. Siteplan formal review comments are being delayed 1-2 weeks more than the allowed deadline (4 week review). This is unacceptable and unprofessional Changes need to take place to meet these deadlines or formally extend the alloted review deadlines.	10/20/2014 11:29 AM
12	They are never met.	10/20/2014 11:29 AM
13	I don't know what the delivery timeframes are	10/20/2014 10:15 AM
14	dates are promised, but are not always met.	10/20/2014 9:53 AM
15	They have been up to 3 mornths for a residential remodel!	10/20/2014 9:39 AM
16	If the review time is less than 2 weeks it is reasonable and acceptable,	10/20/2014 8:09 AM
17	Tum around time is a joke.	10/20/2014 7:15 AM
18	When provided, they are reasonable.	10/20/2014 5:51 AM
19	however, they do not adhere to those smellinest	10/19/2014 11:51 AM
20	They never provide a date and usually refuse to give any sort of timetine	10/17/2014 6:15 PM
21	it all depends on the market.	10/17/2014 9:20 AM
22	if they deliver on time.	10/17/2014 7:48 AM
23	promised haha	10/16/2014 6:32 PM
24	I was told to "get in line". The long review times are affecting all of my commercial clients.	10/16/2014 11:51 AM
25	3 weeks is a very long time to wait for a permit. Any other city I deal with is up to a week, usually less. I understand Austin is a bigger city than most, but 2 weeks should be the maximum wait.	10/16/2014 7:00 AVI
26	site plans hould not take a year to process	10/16/2014 6:33 AM
27	It is costly for home owners to swim up to 4 months for review process to be completed	10/15/2014 8:29 PM
28	They just don't meet delivery dates not even close and once again don't care.	10/15/2014 5:16 PM
29	I believe the review times are reasonable, but unfortunately, they are not followed by PDRD and there is no penalty when they are late. They simply add additional days to the expiration date which does nothing to help my client's schedule.	10/15/2014 3:43 PM
30	They are reasonable, given the volume, and besides, what else are you going to do?	10/15/2014 2:19 PM
31	promised dates are - actual dates are not!	10/15/2014 1:51 PM
32	The promised delivery dates mean nothing. They are too long to begin with, especially in residential. I have had the situation occur, where, to meet a "promised deadline," the reviewer did not look at the documents at all, but just rejected the application to got it off his/her desk.	10/15/2014 1:42 PM
3.3	they are reasonable but never adhered to	10/15/2014 1:36 PM
34	better recently, but 6-8 weeks was unnacceptable	10/15/2014 1:27 PM
35	Except PUD zoning takes much longer than other zoning-seems like Senior reviewers could use help	10/15/2014 1:01 PM
36	They may be reasonable if the time frames were met.	10/15/2014 12:58 PM
37	PDR is not the only problem. You have to consider all the departments involved in the review of an application and make each department accountable to work together to get a project out on time.	10/15/2014 12:57 PM
88	Most other cities in the area and across the state guarantee review times that are shorter in duration and actually hit them	10/15/2014 12:56 PM

39	they are getting better	10/15/2014 12:38 PM
	Even the promised dates are too long.	10/15/2014 11:53 AM
40	The dates that they are supposed to have reviews completed, yes. The actual length of time, no.	10/15/2014 11:45 AM
41	The eates trial may are supposed in travereviews configuration. The expected backlogs are ridiculous, I have had a number of projects submit for Pre-liminary Plan Reviews to try and offset minor comments that may come up in the review process and each time new comments come up that worren't caught in the PPR, so that process does not seem to be helping.	10/15/2014 11:24 AM
43	the times stated are acceptable but not adhered to	10/15/2014 11:23 AM
11	If expectations were met they would be reasonable, but it should not take months and months for simple single family homos	10/15/2014 11:19 AM
45	Arbor division is very slow. Siricwalk waivers can be delayed up to 3 months, an outrage, especially when rejected after such long waits.	10/15/2014 11:06 AM
46	They can't be reasonable and acceptable when they don't exist.	10/15/2014 11:04 AM
47	there are no 'promised delivery dates'	10/15/2014 10:45 AM
48	they do not mean anything	10/15/2014 10:36 AM
49	there is no promise and all review depts are behind	10/15/2014 10:21 AM
50	I don't believe the initial review should take 28 days. Far too long, especially when a lot of the comments are canned and some of them are indeed already addressed on our plans. 28 days is basically allows them to delay starting their review for about 25 days.	10/15/2014 10:18 AM
51	Wo've waited 4 months at times for a residential permit review.	10/15/2014 10:18 AM
52	i do not know tracking information, work volume, avg hours per review. Therefore, I do not have enough data to answer this question	10/15/2014 10:14 AM
53	might be currently/last permit issue was 3 months ago	10/15/2014 10:09 AM
54	On items that have set review times by LDC, but not other items that fall into gray areas with no set time limit and no way to track it. Examples are UDA's and Easements? Geolechnical Reviews?	10/15/2014 10:02 AM
55	Site plans rarely if ever can be completed within 6 months. Mainly due to comments that are staff opinion mainly in regards to drainage design.	10/15/2014 10:00 AM
56	Really large projects should be longer review so the smaller projects can get processed quicker	10/15/2014 9:54 AM
57	I believe plan review is efficient but the permitting center is not responsive at all. It can take two weeks from the time we receive an approval before the permit is ready to be picked up.	10/15/2014 9:52 AM
58	If they were actually mot, yes.	10/15/2014 9:47 AM
59	They do not live up to their own dates	10/15/2014 9:38 AM
60	They just aren't met, Ironic in a system where when an applicant misses a dealine the result it termination of a project.	10/15/2014 9:28 AM
61	They are reasonable and acceptable, however if they are NEVER mot this negates defining them as reasonable and acceptable.	10/15/2014 9:27 AVI
62	They have been much better for the last 6 months	10/15/2014 9:26 AM
63	has gotten better in past 12 months	10/15/2014 9:21 AM
64 .	the promised dates are reasonable, the actual time it takes is unreasonable	10/15/2014 9:20 AM
65	They would be if they ever met the deadlines.	10/15/2014 9:18 AM
66	2 weeks for residential max.	10/15/2014 9:13 AM
67	It shouldn't take 30 to 45 days to review plans that contain minor changes.	10/15/2014 9:13 AM
68	Never had anything returned byt the promised delivery date.	10/15/2014 9:11 AM
69	staff meets delivery dates usually with new objections	10/15/2014 9:05 AM
70	the turn around time is the worst in Central Texas	10/15/2014 9:01 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q15 Codes and policies are applied by PDRD staff in a fair and practical manner.

Answered: 304 Skipped: 6



swer Choices	Responses	
Strongly Agree	4.28%	13
Agree	21.05%	64
No Opinion	13.82%	42
Disagree	30.59%	93
Strongly Disagree	29.28%	89
Not Applicable	0.99%	3
al		304

#	Type any comments here	Date
1	Code is blindly applied even when it is clearly contraindicated.	11/4/2014 12:36 PM
2	I need a strongly, strongly disagree. Everyone knows that if you get answer "A" one day from PDRD, you are just as likely to get answer "B" from the next person. This applies from reviewers to inspectors - it appears they make up the rules as they go along.	11/4/2014 5:57 AM
3	tree review got out of hand	11/3/2014 1:13 PM
1	Code interpretation can be different every time	11/2/2014 7:22 PM
5	In general, interpretations are fair and practical with regard to codes, but policies are highly inconsistent	11/1/2014 8:44 AM

33	No consistency between reviewers and projects. Each reviewer interprets the code differently and consultants have to tailor their submittals to their case management/review team. This requires a lot of negotiation and code interpretation on the part of both consultant and review staff. I have sat in meetings with review staff and have had THEM ask ME how to interpret sections of the code! This is unacceptable.	10/15/2014 1:51 PM
31	Staff disagreed with themselves.	10/15/2014 1:43 PM
35	Depends on the day and the reviewer. Most days = NO!	10/15/2014 1:43 PM
36	Especially in commercial, each discipline reviews their documents in a silo, completely devoid of real-word applicability and without talking with anyone clse, even in the same department.	10/15/2014 1:42 PM
37	my experience is that the staff tries to work with the customer, it's just they are even-whelmed by the volume of the applications they have to deal with	10/15/2014 1:09 PM
38	Each individual staff member reads and interprets the code differently. Then, they all go to the person in their department for the enswer. The ability to make decisions is not in the hands of staff.	10/15/2014 12:58 PM
39	Staff are making up now policies each day, literally. There is no oversight or review of the executive decisions that are being made that are not based upon Code. Policy changes are supposed to be vetted throught the Rules Posting process but seldom are when it applies to "new interpretations" of the Code. This is the case with both land use and building plan review.	10/15/2014 12:57 PM
40	Codes and policies continually conflict. PDRD staff cannot agree between disciplines when there are conflicting provisions in the code. Decisions are not made in a timely manner and are often made in an unfair manner.	10/15/2014 12:56 PM
11	varies from reviewer to reviewer	10/15/2014 12:38 PM
12	I disagree with some interpretations. Law dept and code purposes would help.	10/15/2014 12:22 PM
13	Hit or miss what they are going to ask for, then once approved, the inspectors ask for different things or say "I don't care if the plans are approve, you will do it my way"	10/15/2014 12:16 PM
44	With regards to inspections, incidents have occurred where multiple inspectors for the same trade have provided either differing opinion or requested additional items be resolved in subsequent inspections for the same job. Hard to comply, even though your are trying, when the expectations change with each inspection.	10/15/2014 12:06 PM
15	For the most part yes, although one day we had a different inspector than usual, who wanted different things that the original inspector.	10/15/2014 11:58 AM
46	Staff is fair and treats everyone the same, there is however a slavish adherence to code over common sense.	10/15/2014 11:53 AM
47	In most cases. There is a lot of variability in this. Plan Review seems to have a much better handle on it than the Permit Center.	10/15/2014 11:45 AM
18	Occasionally they will make incorrect interpretations	10/15/2014 11:19 AM
19	Depends on the inspector. Some can see the gray and work with you. Others get out of there trucks with their red flags in handand they're looking for the first place to throw it.	10/15/2014 11:06 AM
50	Many items seem to be at the whim of the reviewer or whoever is sitting at the next desk.	10/15/2014 11:04 AM
51	One example of this is the city of Austin making tougher requirements be met more so than the federal government.	10/15/2014 10:51 AM
52	I have experienced most staff members trying to be 'fair', but the process to arrive at fairness is not practical. For example, if a minor revision is required to a plan document, then we must resubmit the entire package at the intake window: 3 copies of printed sets, the printed comment report and reponses. Emailing with the staff is not an option. Meeting with staff is not permitted during walk-in hours; you must email to arrange a sit-down meeting.	10/15/2014 10:45 AM
53	It really depends on the individual reviewer	10/15/2014 10:42 AM
5/1	With few exceptions. Continued training and evaluation should be	10/15/2014 10:20 AM
55	There is often no consistency amongst the different reviewers	10/15/2014 10:18 AM
56	proceedure is the problem, why does the manager have to approve if a permit is a QTA or not, another added step and que that we have to waste more time doing, the reviewers know what to do	10/15/2014 10:18 AM
57	Every reviewer is different. You NEVER know what you're going to get.	10/15/2014 10:18 AM
58	Especially the McMansion Ordinance which is highly interpretive.	10/15/2014 10:17 AM

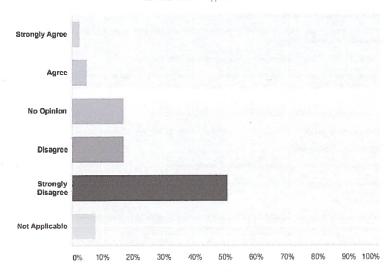
Planning & Development Review Department Customer Survey - Austin, TX

59	I do not have enough information to answer this question.	10/15/2014 10:14 AM
60	Field inspectors and office reviewers tend to interpret code differently	10/15/2014 10:11 AM
61	Depends on what reviewer you get	10/15/2014 10:02 AM
62	Sometimes they are and sometimes they read into the code more than what they should. Different reviewers will give different opinions.	10/15/2014 10:00 AM
63	They are neither clear, conclee, predictable, nor uniformly interpreted. Fair Isn't an appropriate word as different departments and reviewers interpret differently and departments conflict with each other.	10/15/2014 9:57 AM
64	Current mamgers lack practical abilities and logic	10/15/2014 9:54 AM
55	NO! The city roles out new codes with very little information. When attending their/city meetings they don't even seem to know what they are rolling out.	10/15/2014 9:52 AM
66	The codes and policies aren't disseminated to us or placed on the website for easy access.	10/15/2014 9:52 AM
67	If depends on the reviewer. Transportation has some good reviewers however the head of transprotation is nearly impossible to get a hold of and when you do she is not a problem solver, she alot of times is the reason projects are held up.	10/15/2014 9:48 AM
58	There is no consistency of interpretation and newer reviewers misquote code.	10/15/2014 9:47 AM
39	Some reviewers are known to be more picky, and tend to give more comments in the Master Comment Report.	10/15/2014 9:47 AM
70	Again, depends on the reviewer.	10/15/2014 9:45 AM
71	It differs from inspector to inspector and neighborhood to neighborhood	10/15/2014 9:44 AM
72	No one interprets the code the same and no one wants to make a decision	10/15/2014 9:38 AM
73	Impossible to know	10/15/2014 9:38 AM
74	One reviewer will catch something, that another should but will never mention. The ordinance should be applied the same from project to project. Not based on the knowledge of the reviewer, because clearly that is limited in all cases.	10/15/2014 9:27 AM
75	They are sometimes overly and unecessarily examined or made harder because "they can".	10/15/2014 9:26 AM
6	sometimes codes and policies depend on the reviewer's interpretation of the code	10/15/2014 9:22 AM
7	not always practical	10/15/2014 9:21 AM
78	there are too many internal policies that are inconsistent with the intent of the code, especially with respect to the environmental code	10/15/2014 9:20 AM
9	Subchapter E requirements are extremely difficult for churches to meet, and make no sense for these types of buildings, yet we are held to those standards.	10/15/2014 9:13 AM
SO.	There are too many code provisions to keep up with. We can't and staff surely does not have the training to keep up with them. Subchapter E is overly burdensome, poorly written and difficult to implement consistently.	10/15/2014 9:11 AM
11	Code is too cumbersome for this to be possible.	10/15/2014 9:10 AM
12	Good ol boy network	10/15/2014 9:08 AM
33	can pull other plans off Amanda system and even if your plans match approved permits staff will raise objections are make client modify plans	10/15/2014 9:05 AM
И	OMG no! All inspectors are different, some codes are enforced after ten years and some codes are not enforced	10/15/2014 9:05 AM
5	Not always consistent and subject to change without notice.	10/15/2014 8:59 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q16 The turnaround time for review and approval or disapproval of my application was not any longer in Austin than other cities or counties where I have filed applications.





wer Choices	Responses	
Strongly Agree	2.61%	6
Agree	4.89%	15
No Opinion	16.94%	52
Disagree	16.94%	52
Strongly Disagree	50.81%	156
Not Applicable	7.82%	24
		307

#	Type any comments here	Date
l,	Noticeably longer,	11/4/2014 12:36 PM
2	How can you even ask this question? Our cities review process is the butt of jokes everywhere!	11/4/2014 5:57 AM
3	I used to work in San Antonio. Wait there was only a few days at most.	11/3/2014 1:13 PM
4	Why do you ask that question when you know the turnaround times are way behind?	11/3/2014 12:22 PM

Planning & Development Review Department Customer Survey - Austin, TX

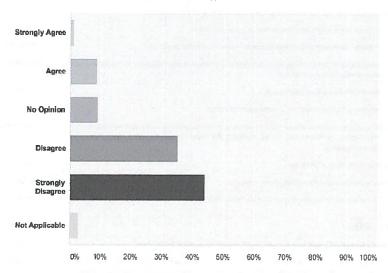
5	Much longer than most other jurisdictions	11/1/2014 6:44 AM
6	Never filed elsewhere	10/29/2014 3:00 PM
7	Have not applied in another city for years.	10/28/2014 7:00 AM
8	S,A, was very promp	10/25/2014 9:45 AM
9	Review periods in smaller towns in central Texas are much shorter,	10/22/2014 8:15 AM
10	Before January 2013 this statement would have been true. Currently The Turnaround time is 6 weeks and months after for a response. San Antonio is running about 2-3 weeks. Dallas is running 4 weeks. Houston is running 2-3 weeks.	10/20/2014 2:01 PM
11	Buda, Cedar Park, Round Rock, etc. all have shorter application review periods.	10/20/2014 11:32 AM
12	I work all over the State in very large and very small cities, the City of Austin is by far the worst.	10/20/2014 11:29 AM
13	It is longer than many other cities I have worked with	10/20/2014 10:04 AM
14	same day in most surrounding cities	10/20/2014 9:39 AM
15	not oven close. City of austin tries to kill projects	10/20/2014 7:15 AM
16	I have waited up to 5 months for a permit, nowhere else comes close	10/17/2014 6:15 PM
17	Other cities are much faster and easier to navigate.	10/17/2014 1:01 PM
18	Not true but it depends on the municipality. Smaller ones tend to have shorter turn around	10/17/2014 9:20 AM
19	Much larger cities had much shorter turnaround times.	10/16/2014 12:26 PM
20	It is the longest I've experienced in Texas. Austin, is 3rd worst review time following San Francisco and Los Angeles.	10/16/2014 11:51 AM
21	Austin takes much longer.	10/16/2014 11:51 AM
22	7 day review is expected in 4 weeks	10/16/2014 8:53 AM
23	I've worked in several cities in TX and other states. Austin has become the longest in plan review. It wasn't this way two years ago. Several layers that I consider unnecessary have been added to the review.	10/16/2014 8:12 AM
24	Faster cities: Portland, Seattle, Madison. Just from my experience. By months.	10/16/2014 7:08 AM
25	San Amonio has a true one stop shop in place	10/16/2014 6:33 AM
26	really?? are you fucking kidding me?? austin BY FAR lags behind any large city i have seen personally, case in point: my permit for a recent residential addition took two months, in deriver the turnaround is 20 days, get a great computer system and make things efficient and cut half the floors needed at one texas center. But that will never happen thanks to city bureaucrats trying to hang on to their miscrable jobs.	10/15/2014 7:47 PM
27	i also have jobs in Dallas in which is much easier and more efficient	10/15/2014 4:51 PM
28	The City of Austin has too many people and departments to be on the same timeline as other nearby cities. Austin creates unnecessary work for everyone including themselves.	10/15/2014 3:43 PM
29	I have opened five restaurants in Texas. Austin is the Worst.	10/15/2014 3:37 PM
30	VERY STRONGLY DISAGREE . Im not trying to be a jork I assure ya. It's just makes me not want to worh in the city any more.	10/15/2014 2:30 PM
31	I haven't filed in any other cities. I have filed in Travis County, which makes Austin look great	10/15/2014 2:19 PM
32	I have received permits in 5 of the World's 7 Continents and a dozen states. Austin has no business impetus to deliver a permit. One year and two months for 16 houses is unacceptable in most jurisdictions.	10/15/2014 1:43 PM
33	I have had STATE OF TEXAS projects approved in less time. I have even had FEDERAL projects approved in less time. I have worked in Chicago (fastor), Dallas (much faster), and Fort Worth (oven faster) and Austin is the slowest place I have ever submitted permits.	10/15/2014 1:42 PM
34	You have to be kidding - Austin is the worst in the entire state!	10/15/2014 1:36 PM
35	compared to cedar park, houston and dallas in the past	10/15/2014 1:27 PM

36	Dallas and San Antonio are both much better, Houston is getting as bad as Auslin	10/15/2014 1:09 PM
37	Staff was under staffed. Did the best they can!	10/15/2014 1:02 PM
38	Smaller jurisdictions are faster-understandably,	10/15/2014 1:01 PM
39	Who wrole this??? Seems like a joke or to prove that in any survey, you can actually get 100% of the respondents to answer the same - if question is properly phrased.	10/15/2014 12:58 PM
40	Not even close	10/15/2014 12:56 PM
41	Every other municipality I've ever dealt with is faster and easier than Austin. People from out of town are shocked when they find out how long it takes to deal with the city. I've had projects take well over a year to get a permit.	10/15/2014 12:16 PM
42	10-20% longer for simple stuff, if legal was invovied, it was often twice as long.	10/15/2014 12:07 PM
43	The only entities worse than Austin are City Bee Cave and Travis County in my over 20 years of professional experience.	10/15/2014 11:53 AM
44	In most of the places I have pulled permits and worked construction, I would have a permit before Austin has even looked at it for the first time.	10/15/2014 11:45 AM
45	The City of San Antonio since 2004 has had a process that makes you want to hug them when you go through the submittal process with them. Austin's delays and Cover Your Ass rejection comments that come up are ridiculous.	10/15/2014 11:24 AM
16	Austin's process is unnecessarily cumbersome. In other municipalities, staff tend to help facilitate as if we are their customers. Austin takes a more adversarial approach, adding cost to development, creating uncertainty, and delaying projects.	10/15/2014 11:19 AM
47	it doesn't matter	10/15/2014 10:36 AM
48	No other city takes as long as it does here in Austin. In addition, the time it takes to get a permit (on average 1 year) extends into development costs which in turn affects affordability.	10/15/2014 10:18 AM
49	cedar park does this easy stuff online. learn from them	10/15/2014 10:18 AM
50	Most other cities are in and out in a week or two.	10/15/2014 10:18 AM
51	My work experience is limited to Austin Tx	10/15/2014 10:14 AM
52	a whole lot of places have online apps and quicker turnaround	10/15/2014 10:09 AM
53	Other cities review time is approximately 3 months quicker.	10/16/2014 10:00 AM
54	A fine joke. Austin is well known and renowned for its permitting timeline and requirements. Regionally it far exceeds the neighboring cities and counties and nationally it is one of the worst. We explain this to out-of-town clients who initially don't believe the timeline we provide them and then after experiencing themselves, sometimes swear to not develop in Austin again due to the added cost and time.	10/15/2014 9:57 AM
55	It takes 3-6 weeks to get a permit in Austin. 7-10 days in Cedar Park	10/15/2014 9:52 AM
58	Austin is the longest timeframe for Site Development Permits in any of the Central Texas jurisdictions.	10/15/2014 9:48 AM
57	In general, Austin takes longer than most other surrounding cities. I prime example of who is doing things right is the City of Round Rock. Their process is fairly streamlined and the expectations are consistently met in regards to timelines from city staff.	10/15/2014 9:45 AM
58	Other municipalities are quicker due to online submittals	10/15/2014 9:26 AM
59	varies with justisdiction	10/15/2014 9:21 AM
60	review time in PDRD is at least twice as long as neighboring municipalities	10/15/2014 9:20 AM
61	They are in the top three longest in the country. This is a fact	10/15/2014 9:17 AM
82	Houston sometimes reviews plans in less than a week's time	10/15/2014 9:13 AM
63	Ha, besides TCEQ, Austin is easily the slowest and most difficult agency to work with.	10/15/2014 9:10 AM
64	Most offner cities are far less complicated	10/15/2014 9:07 AM
65	Lakeway, Georgetown & Round Rock are faster	10/15/2014 9:05 AM
66	Seven months on one project	10/15/2014 9:05 AM
67	a majority of municipalities are within a week, not 6 to 8 weeks	10/15/2014 9:01 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q17 If project processing is delayed, the delay is typically justifiable. Projects are not delayed over minor issues.

Answered: 303 Skipped: 7



swer Choices	Responses	
Strongly Agree	0.99%	3
Agree	8.58%	26
No Opinion	8.91%	27
Disagree	34.98%	106
Strongly Disagree	43.89%	133
Not Applicable	2.64%	8
tal		303

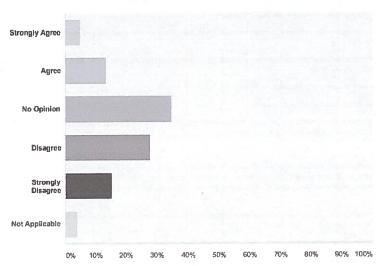
#	Type any comments here	Date
1	Delays seem to be the goal of the city. And I'm being serious - I think the "message" the city is trying to send is "don't make improvements, don't develop, don't add housing". Yet they are confused why we don't have enough housing	11/4/2014 5:57 AM
2	It seems like all projects are delayed for a long time.	11/3/2014 1:13 PM
3	Delayed typically have more to do with internal process flow rather than code compliance which is not justifiable in my opinion	11/1/2014 6:44 AM
4	often delayed over minor	10/30/2014 12:11 PM

5	we are never given an explaination as to why there was a delay.	10/29/2014 9:37 AM
6	Our dome was delayed by an unforseen requirement to upgrade our driveway. White it should be required before a CO is issued there was no good reason to delay the start of the demolition. This issue delayed us about 2.5, weeks.	10/28/2014 12:44 PM
7	The delays are almost always minor issues. In the past they would have been approved with exceptions. Or a simple phone cell.	10/20/2014 2:01 PM
8	The only justifiable delay would be if a reviewer was on vacation, Everyone deserves time off, other than that, no,	10/20/2014 11:32 AM
9	Reviews are delayed becasue the reports are just not getting reviewed.	10/20/2014 11:29 AM
10	very frustrating dealing with the red tape and fact that people dont want to help.	10/20/2014 7:15 AM
11	Floodplain issues seem to take very long to resolve, but getting before	10/20/2014 5:51 AM
12	never any update, must constantly attempt to contact reviewers with little or no reply	10/18/2014 4:49 AM
13	There is never a level of "minor" I have been prevented from getting a certificate of occupant because a handrail had only been primed and not yet painted	10/17/2014 6:15 PM
14	Reason was that the department was too busy	10/17/2014 2:54 PM
15	Projects regularly get delayed over minor/inconsequential issues	10/17/2014 1:01 PVI
16	The review is typically delayed because of a big backlog of permit applications (on the commercial side), not because the reviewers are incompetent. On the residential side delays are caused because the reviewers have a high level of incompetency.	10/17/2014 9:20 AM
17	have no idea of why they might be late	10/17/2014 7:48 AM
18	beyond stated review time not justifiable, costly to citizens	10/16/2014 6:32 PM
19	The Delays come from the number of projects in for review. Projects sit for 6-8 weeks before reviewers ever look at them.	10/16/2014 11:51 AM
20	is staffing justifiable?	10/16/2014 8:53 AM
21	You hope for the best, but often reviewers choose arbitrary reasons to half the process.	10/16/2014 7:08 AM
22	are you kidding me again?? 90% of my delays are due to city permitting, case in point: i had a recent job where we were require to pay the extortion sidewalk fee, also our driveway (from 1960) was not to code per ADA requirements, i fought with the city for three months about installing a NEW compilant driveway, it fell on dead ears, the home owner goes in raising hell and he got accomplished on a day what i had been trying to establish that is the driveway was fine without any reconstruction, jorks.	10/15/2014 7:47 PM
23	soveral projects have been knit picked	10/15/2014 4:54 PM
24	Projects are regularly delayed for minor issues that could be addressed with a phone call.	10/15/2014 3:43 PM
25	Typically, minor issues have not delayed. "Approved with comments" is okay.	10/15/2014 2:19 PM
26	have not personally experienced this.	10/15/2014 1:51 PM
27	Immaterial minutia added +\$100,000 in delay costs.	10/15/2014 1:43 PM
28	I have had projects delayed over trivial issues, like parking tables being correct but displaying the wrong code citation; properly lines not drawn to an 'acceptable' line weightI could go on and on.	10/15/2014 1:42 PM
29	projects are delayed because they're not getting reviewed in a timely manner, not because of issues	10/15/2014 1:09 PM
30	Re: legal department. If the one person that can approve a license agreement is gone, your project sits. Period. Same can be said for transportation reviews, drainage reviews, site plan reviews, est.	10/15/2014 12:58 PM
31	Projects can be delayed for any number of reasons.	10/15/2014 12:57 PM
32	Projects are continually delayed over minor issues.	10/15/2014 12:56 PM
33	I've had multiple permits held up because of expired permits from 20 years ago at the same location that I had nothing to deal with, like no final on a demo permit. There is no inspection on a demo permit, so why is it not finaled out. Why does something like a permit for a sink installation on the 2nd floor of a commercial bldg effect my renovation permit on the 3rd floor that is occupied by a different tenant.	10/15/2014 12:16 PM

34	Clients typically don't care about justification for delays.	10/15/2014 11:53 AM
35	Things like expired permits, requiring proof of a 20 year water meter being paid forsuperfluous and big wastes of time, money, and other resources - for all involved parties.	10/15/2014 11:45 AM
36	Required timeframes are meaningless to much of City staff.	10/15/2014 11:36 AM
37	department needs more taff or, better yet, contract out work during the current boom to avoid laying off people when things slow down.	10/15/2014 11:38 AVI
38	I don't understand how a backlog time frame that is actually longer than the reviews are supposed to take place can be considered justifiable.	10/15/2014 11:24 AM
39	Often plans are delayed for trivial notes and revisions	10/15/2014 11:19 AM
40	Once again, depends on the Intaker // Inspector.	10/15/2014 11:06 AM
41	I waited for 6 weeks for a permit to change a door to a window on the back of a non-contributing house in an historic district because historic review was "busy".	10/15/2014 11:04 AM
12	I do not find vacation or staffing issues acceptable knowing others can pick up	10/15/2014 10:51 AM
43	One self-certified permit was delayed for 3 weeks due to an outstanding imgalion permit. The staff person did not tell us that this permit could be rolled into our active one, which I learned later was a possibility. In addition, when we resubmitted, she was on vacation and no other staff member was allowed to approve our permit. I consider all this 'minor.'	10/15/2014 10:45 AM
44	usually the delay is when answers previously given were incorrect or there is a new ordinance or new fees that are going to be in effect	10/15/2014 10:36 AM
45	god complex by some review staff	10/15/2014 10:21 AM
16	why do we have to clear outstanding permits on a prperty? contractors have no way of forcing a previous contractor to clear a permit, bullshit on that its unconstitutional, why do I have to call an a/c contractor that 5 years ago didnt final a permit?	10/15/2014 10:18 AM
47	Ha! Things are constantly delayed for the tiniest of details.	10/15/2014 10:18 AM
48	needing to send pictures of existing walls where 2 new windows go when it is on the plans is silly	10/15/2014 10:09 AM
49	The minor issues are often the ones that delay projects because of the inter-department items that applicants cannot solve. Major issues are usually predictable and we can begin to address with staff early to find a solution. Typical review delay issues are staff interpreting code in a manner that is excessively minor in the overall picture but that they can't work themselves out of or find a solution to. A suggestion would be to give case managers more authority to work with clients and reviewers to clear issues. Currently we have to go to the director level (Andy) to solve most issues.	10/15/2014 9:57 AM
50	We have had permits put on hold for the revision index page of our architectural plans not showing Austin codes. This is minor-we should be told to fix that for all future permits not have our permit rejected/placed on hold.	10/15/2014 9:52 AM
51	sometimes they are delayed because reviewer is on vacation	10/15/2014 9:48 AM
52	It took 6wks for a revision, and I don't see any reason for that to have taken as long as it did. I think someone just dropped the ball, because I had to email asking for the status several times until approved.	10/15/2014 9:47 AM
53	Permit center has taken way too long to issue permits or have lost permits	10/15/2014 9:44 AM
54	I have been given the "run around" by staffers because "they can" (mentality)	10/15/2014 9:26 AM
55	erosion zone requirements delayed project for 2 months	10/15/2014 9:21 AM
6	The city does not care	10/15/2014 9:17 AM
57	Travis county does not distribute comments in a timely manner at all. I have had multiple joint COA and travis county projects delayed by months b/c of travis county. This is NOT justifiable in my opinion. Also, many delays with AWU's review process.	10/15/2014 9:14 AM
58	Many times my revelwers reject the project when informal updates could solve the issue.	10/15/2014 9:10 AM
59	The reason typically tends to be that the departments are understaffed.	10/15/2014 9:03 AM

Q18 If a project is delayed, the delay is typically caused by other departments (non-PDRD) that participate in the review process?





wer Choices	Responses	
Strongly Agree	5,00%	15
Agree	13.33%	40
No Opinion	34.67%	10-1
Disagree	27.67%	83
Strongly Disagree	15.33%	46
Not Applicable	4.00%	12
d .		300

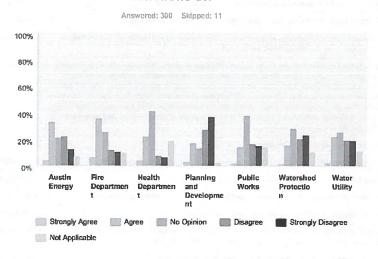
#	List other departments here,	Date
1	Very rarely, but the usual department causing delays is legal. This is at least somewhat understandable given the complexities of development.	11/4/2014 12:36 PM
2	All departments seem to be struggling with length of review times, it seems some departments have trouble making their comments clear so that my client can correct the plans to clear comments.	11/4/2014 7:52 AM
3	Hard to answerbecause the organizational chart is unclear. Environmental review and addressing have caused delays for me in the past.	11/4/2014 5:57 AM

Planning & Development Review Department Customer Survey - Austin, TX

4	Frequently the delays are related to the interplay of the review process among the reviewers both within one department and among other departments such as the Fire Dept. Each reviewer appears to operate on an independent schedule with too little coordination aimed at facilitating a timety review.	11/1/2014 6:44 AM
5	often the case, particularly legal - lots of back and forth where we get the document they want signed and then they change their mind on the wording (that they provided) - this happened 4 times in a row on one document for one project (had to get it notarized 4 times as well)	10/30/2014 12:11 PM
6	awu, ae, pard, fire	10/29/2014 9:37 AM
7	Sometimes but not always.	10/28/2014 7:00 AM
8	that is one reason, but there are delays NOT due to other depts too! HUGE problem is one dept not knowling how the other works though.	10/27/2014 3:33 PM
9	I should be able to submit via electronically and the departments should process, currently. I have to take forms/plans from department to department to get signed off, the departments usually will not communicate with each other—they tell me they can't process my application because of something and I have to walk it to another department, what makes this particularly frustrating, is that often, the next department will tell me the first department oould have done what I needed or they sent me to the wrong department, etc. no one will pick up the phone and figure out what needs to be done—they just send you back to another department, we are walking around the maze-like floor (the tree application floor is the worst!), trying to figure out where to take our application next, bureaucracy.	10/22/2014 11:34 AM
10	Sometimes requiring new layers of unnecessary requirements only to have areas that have been included overlooked so we are required to resubmit point out the areas that were incorporated only to be told the new layers are in fact not necessary and we can now take that portion off.	10/20/2014 2:01 PM
11	disconnect between watershed protection and PDRD though. Serious lack of communication, two different planets.	10/20/2014 11:32 AM
12	Aside from PDRD having to raview TtA's, ATD also reviews, but not just one person at ATD. Multiple people.	10/20/2014 11:29 AM
13	I have no idea of who or what delays the process	10/20/2014 10:04 AM
14	the process need to be owned by one department	10/20/2014 7:15 AM
15	Other departments are equally unreliable	10/18/2014 4:49 AM
16	Logal	10/17/2014 10:15 PM
17	Austin Water Utility Austin Energy	10/17/2014 1:01 PM
18	typically this is a commercial review issue	10/17/2014 12:39 PM
19	Other departments should be part on a one submittal process,	10/17/2014 12:21 PM
20	No, not typically, but this does happen too. The fire marshal, for instance, who has locked their office in behind inaccessible walls and doors - where you approach them through a single phone in the hall - and no one every picks up inside. Austin energy can also delay many bits and pieces of reviews. They are great to work with, but you have to go out to south austin and speak to them and drag your paperwork around. Kind of ridiculous.	10/17/2014 9.20 AVI
21	All services are unreasonably delayed except corrections, exemptions & QTA	10/16/2014 6:32 PM
22	Insert the name of basically every department.	10/16/2014 1:44 PM
23	Delays are mainly that there are too few reviewers for the amount of work being submitted,	10/16/2014 11:51 AM
24	Industrial Waste. Health, and Austin Water Utility can cause delays, but they are much more predictable than PDRD.	10/16/2014 11:51 AM
25	LEGALI AND AWUI	10/16/2014 9:06 AM
26	Big issue is Unified Development Agreements that are reviewed by COA Law Dept.	10/16/2014 6:33 AM
27	Landmark Commission has fried to delay reviews, BOA was not aware of a reinterpretation of the garage ordinance and postponed a project that did not actually need their approval	10/15/2014 8:29 PM
28	you guys have seriously delays and you know it. why else would you be having a consulting company come in to tell you what a big fuck up you are?	10/15/2014 7:47 PM
29	AWU SER, Pipeline Engineering and Fire	10/15/2014 4:38 PM

30	PDRD is not the only offender, but they are usually one of the culprits.	10/15/2014 3:43 PM
31	Logal - AWU (degrading to work with)	10/15/2014 1:43 PM
32	Your case manager's job is to get the project through the system. We are fired of hearing their excuses and after 3 emails, 2 phone calls and 5 business days. A simple response would go along ways.	10/15/2014 1:43 PM
33	Austin Energy, Austin Water Utility	10/15/2014 1:42 PM
3/1	Health Department Fire Department from what I can tell, delays are caused by the lack of staff to review plans in a timely manner	10/15/2014 1:09 PM
35	Absolucity, There is a disconnect with the building department and Austin Energy. All other departments were great.	10/15/2014 1:02 PM
36	AWU is pretty antiquated in its review methods, but they work better than PDRD.	10/15/2014 12:58 PM
37	Delays arise from both PDR review issues as well as from other departments. The problem is also that it takes so long to get meetings with staff to sit down with the applicant and resolve the issues.	10/15/2014 12:57 PM
38	Delays are continually caused by PDRD processes and staff. Other departments can cause delays as well such as AWU, Porks, Austin Energy and City Legal, but there is a tremendous issue within PDRD	10/15/2014 12:56 PM
39	it is never possible to know which department is most delayed, the internal process of plans starting in building department then moving to health, fire and other departments is not transparent and it is impossible to get to a decision maker that can track progress accurately	10/15/2014 12:54 PM
40	Depends on the application and scenario, but have seen both PDRD and other departments be the final signoff. Other departments would be Fire and AWU	10/15/2014 12:53 PM
11	ROW - After you get a permit you have a meeting with your ROW inspector. His first questions is always "Has Dr. Bill Hadley seen this? You can't do anything unless Dr. Bill Hadley approves it." This is after you have an approved/paid for permit. Then Dr. Hadley never shows up for scheduled meetings and tries to slow down your project as much as possible. Even if you have something approved from him, the inspector may not approve it anyway and ask you to rip out/change things to his liking. We've had a project still open for 4 years after a Dr. Bill Hadley and COA approved product was put in that met city code, but the inspector said it was "too slippery". We've had 3 engineers, several architects, bldg owners, and other people work for months to get meetings with Dr Hadley that he fails to show up for or to provide any response on.	10/15/2014 12:16 PM
12	Floodplain review	10/15/2014 12:10 PM
13	Austin Water (sometimes) and Travis County (almost always) are the other causes of delays.	10/15/2014 11:53 AM
14	Though, it appears that the OSSF department is beginning to take a strong role in becoming a significant delaying factor - even in projects that have no OSSF. Yet another example of poor management and resources.	10/15/2014 11:45 AM
15	There are sometimes communication breakdowns between the PRDP, the Fire Dept, & the Water Dept.	10/15/2014 11:24 AM
16	We are not ever aware of what exact department causes the delay during the review process	10/15/2014 11:07 AM
17	ROW is the worst. Historic Review is next. Historic can take up to 4-5 weeks to review a 40 year old manufactured home stated for demolition. Outrageous. And the cost for this is even more outrageous.	10/15/2014 11:06 AM
18	What are "other departments"? Historic review? (see above) Arborist/tree permit? If i hadn't gone around him, I would still waiting on a return call or e-mail from Mr. Goebel in the arborist's office after more than a month.	10/15/2014 11:04 AM
49	It is not typically the problem of other departments. Tree review and Historic / Demolition review is handled offectively. Occasionally, the flood plain department will hold up a case for 3-6 months with no explanation or communication with us.	10/15/2014 10:45 AM
50	it's impossible to point fingers at just one department	10/15/2014 10:36 AM
51	Austin Water Utility, Fire Dept, and Legal Dept review being the major culprits	10/15/2014 10:18 AM
52	Sometimes, but not always.	10/15/2014 10:18 AM
53	Historical Review is extremely slow.	10/15/2014 10:11 AM
54	Fire/site plan but just the one time	10/15/2014 10:01 AM
55	Sometimes but typically Law for legal review and Public Works for License Agreements cause more of a delay.	10/15/2014 10:00 AM

Q19 Austin is just as fair and practical in its application of regulations as other neighboring cities or counties in the functions of:



	Strongly Agree	Agree	No Opinion	Disagroo	Strongly Disagree	Not Applicable	Total
Austin Energy	3.75% 11	33.11% 97	21.16% 62	22.18% 65	12.63% 37	7.17% 21	29
Fire Department	6.73% 20	35.69%	25.25% 75	12.12% 36	10.44% 31	9.76% 29	29
Health Department	3.82%	22.22% 64	41.32% 119	7.64%	6.60%	18.40% 53	26
Planning and Development	3.06%	17.01% 50	12.93% 38	27.21% 80	37.07% 109	2.72% 8	29
Public Works	2.08% G	13.84% 40	38.06% 110	16.26%	15.22%	14.53% 42	26
Watershed Protection	1.72% 5	15.52% 45	28.28% 82	20.69% G0	23.10% 67	10.69% 31	29
Water Utility	2.42%	21.80% 63	25.61%	19.72% 57	19.03% 55	11.42% 33	28

#	Type any comments here	Date
1	Time is my largest issue	11/4/2014 7:52 AM
2	I regret building in Austin every day. Surrounding counties are so much more appealing.	11/4/2014 5:57 AM
3	I do not know what other cities or counties regulations are	11/3/2014 12:22 PM
4	Austin is the strictest city that we work with and has a reputation for being difficult to work with and obtain permitting.	10/30/2014 3:10 PM

5	mostly due to lack of coordination between the groups and inconsistent application of the code (or lack of knowledge by staff of the code requirements). Also due to a strong culture of "no" instead of assisting through the process.	10/30/2014 12:11 PM
6	No other city or county to compare,	10/29/2014 3:00 PM
	I have not applied for parmits in other cities	10/29/2014 9:37 AM
	Practical is not a word that I would use to describe Planning and Development	10/28/2014 7:00 AM
	I cannot offer an opinion because because I haven't gone through the process elswhere	10/22/2014 6:59 PM
10	We have noticed many inconsistencies among reviewers. One reviewer will say that we can do something on Project A, another reviewer on Project B will say we can't.	10/21/2014 6:38 AM
	Austin Energy has two office North and South. The two offices are completely different in their interpretations. It seems the North office does not know the concept of customer service whereas the south office is usually a pleasure to work with. Fire Dept. has become the longest process taking as long as 6-7 weeks. After 6-7 weeks the responses have been such they just add and subtract layers of complexity. Health Dept. is usually a pleasure to work with. They are getting behind though probably due to an increased workload. Planning and development, Public works, Watershed protection are the worst of all. We now advise all client to hire an etforney first and foremest before the design process begins.	10J20J2014 2:01 PM
12	Haven't been through this process elsewhere	10/17/2014 2:54 PM
13	Austin's complex and difficult regulations do not allow staff to apply them in a fair or practical manner.	10/17/2014 1:01 PM
14	I don't think there is really a one-to-one correspondence, in my experience.	10/17/2014 9:20 AM
15	don't have enough time to list all of the horror stories from the past 15 years of working in this town	10/17/2014 7:48 AM
16	includes consideration of stated review times and application thereof	10/16/2014 6:32 PM
17	I believe the city oversteps its authority in some areas like Short Term Rentals. Some of the McVasion regulations are unreasonable, unjustified and do not follow the intent of the ordinance.	10/16/2014 5:13 PM
18	Working with Austin (versus any of the neighboring cities) is an absolute disaster.	10/16/2014 1:44 PM
19	Planning and Development are very inconsistent	10/16/2014 11:51 AM
20	i dont deal with other cities on a regular basis	10/16/2014 6:29 AM
21	austin permitting sucks	10/15/2014 7:47 PM
22	PDRD has an overly convoluted process that changes from one day to the next. It is over regulated, and there are many unnecessary steps for project approval.	10/15/2014 4:54 PM
23	Austin energy & the Health department is being operated by the most incompetent staff evat.they know if but can care less.	10/15/2014 3:37 PM
24	Other jurisdictions, water utility is part of the overall review process, not separate as in Austin.	10/15/2014 2:57 PM
25	The process of applying in person and then driving to the city again to weit hours to pick up a permit is unreasonable and cumbersome. Other cities do this all on-line. Much more efficient.	10/15/2014 2:05 PM
26	of the 4 departments checked as disagree, all have recently delayed a project during permitting OR after construction for inspection of items that they failed to catch during review. Projects should not be penalized for things that the city did not point out as necessary during permit review!	10/15/2014 1:51 PM
27	recently worked as a third party in ceder park, the experience was more logical and practical.	10/15/2014 1:27 PM
28	my disagreement with the watershed protection and water utility is a complement. Other cities and counties need to adopt Austin's stringent water use and watershed protection requirements.	10/15/2014 1:09 PM
29	Austin Energy was a real obstacle in my review process. It was not clear what portions of the city are under the AEGB. They are putting undue restrictions on small business folks and the building department is unaware of when their requirements are to be met. "Right hand, Left Hand".	10/15/2014 1:02 PM

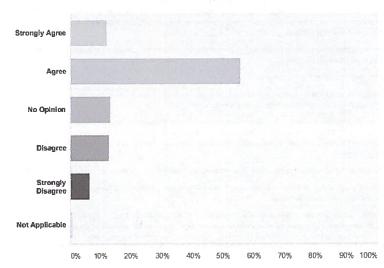
Planning & Development Review Department Customer Survey - Austin, TX

31	navigation between COA and Austin Energy and or TX gas are extremely difficult to navigate, they are independent of each other, however the paperwork process and handoff is very difficult to navigate when closing out a commercial or residential project, no communication whatsoever between departments	10/15/2014 12:54 PM
32	I don't know.	10/15/2014 12:22 PM
33	Austin Energy cannot agree on anything, changes its mind regularly, and does not communicate with PDRD. Austin Water has limited experience in their personnel, and as result, it is difficult to work within the regulations - since they are not familiar with them.	10/15/2014 11:45 AM
34	yes, the application of regulations is consistent. The amount of time it takes for them to review submittals however is the greatest issue at hand.	10/15/2014 11:24 AM
35	Can't say, only work within the City of Austin	10/15/2014 11:06 AM
36	impossible to make a blanket statement-some projects have gone smoothly where as others were a cluster, why it takes 6 months to get a partial easement vacation is beyond me	10/15/2014 10:38 AM
37	Ask AWU about this OSSF business. They've put the burden of finding all the septic systems they've missed upon the end user. They could've queried the database for all addresses with water service that tacked wastewater and gone to investigate. They made the mistake and asked everyone else to give up time, money and resources to correct.	10/15/2014 10:20 AM
38	The city runs smooth in my opinion. The permit office is the worse I have seen. No city is worse	10/15/2014 10:18 AM
39	Tap fees are priced at random and estimate times on these take 10 weeks right now to get! Sometimes they cost \$1,500 and other times they cost \$4,500.	10/15/2014 10:18 AM
40	Public Works and Environmental Inspection needs to allow inspector the ability to make field changes and not require the consultant to go and submit a correction for a simple issue. I have several projects that get stopped in the field because we need to move a sidewalk or relocate a utility service and everything has to stop because the Inspectors do not have authority to make decisions. Every person that is qualified to be an inspector should be qualified enough to make decisions in the field and not cause a detay for a simple issue.	10/15/2014 10:00 AM
11	Austin Energy, AWU, and Public Works have continued to fund their infrastructure capital projects (line upgrades) while not fully supporting their service responsibilities and double charging for development (SER improvement mandates in addition to Impact Fee maximum fee raises; AE increasing payment for all new Items; PDRD increasing foes by 25% across the board). It appears that the City's inefficient regulation and permitting is increasing the cost on the City to regulate and permit and that they are now charging applicants for that inefficiency. Affordability this is not.	10/15/2014 9:57 AM
42	there is a marked difference between dealing with Austin Energy South Office and North Office	10/15/2014 9:54 AW
13	Improve the customer service at the City of Austin Water Dept.	10/15/2014 9:52 AM
И	It is ridiculous to have the plot plan stamped by the water utility company. Why is this necessary? When this process was stopped the plan review department was still trying to enforce having the plot plan stamped by the utility company in order to obtain a city permit.	10/15/2014 9:52 AM
15	AWU has gotton increasingly difficult to got plans through. Britt especially is hard to work with and it takes over a week to get an appointment scheduled with him when so many things are time sensitive.	10/15/2014 9:48 AM
16	Very bad way to ask this question of comparison. Austin Energy and Fire are excellent. All the others confuse and forment the customers equally.	10/15/2014 9:38 AM
17	utility casements are being expanded and unreasonably enforced. One client had to tear down an existing deck that had been in place 30 years due to a modest encroachment issue.	10/15/2014 9:21 AM
18	Again no one at the city cares about development in this city. They do not have to it is a liberal city.	10/15/2014 9:17 AM
19	too many bureaucrats to get anything done. Need to hire people based on merits and not race. The whole place is full of degenerates who were only hired to fill some affirmative action quota. Dealing with overpaid lazy idiots with power trips is cumbersome	10/15/2014 9:09 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q20 PDRD staff was courteous.

Answered: 305 Skipped: 5



wer Choices	Responses	
Strongly Agree	11.80%	36
Agroo	55.41%	169
No Opinion	13.11%	40
Disagree	12.79%	39
Strongly Disagree	8.23%	19
Not Applicable	0.66%	2
		305

#	Type any comments here	Date
1	Depends on the staff member. In general they are courteous	11/4/2014 7:52 AM
2	Not every person was "strongly disagree" but the majority are. Where someone is not flat-out rude, they are barely tolerable.	11/4/2014 5:57 AM
3	In general, the staff is respectful and courteous when interacting with customers	11/1/2014 6:44 AM
1	Most of the time the reviewers I work with are nice. There are a handful of bad apples that are really unhelpful and sometimes rude.	10/30/2014 3:10 PM
5	most, but not all	10/28/2014 10:45 AM
6	While some are great, quite a few are unfriendly and even hostile, if they don't like dealing with the public they should get a new job somewhere else.	10/28/2014 7:00 AV

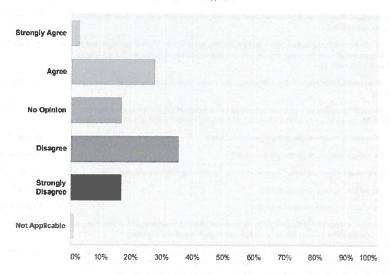
Planning & Development Review Department Customer Survey - Austin, TX

7	Intake sure is not!	10/27/2014 3:33 PM
8	most of the time, some can be snippy when we're just trying to get a simple answer about where our application is or why can't I make an appointment through them, etc.	10/22/2014 11:34 AM
9	They are nice once you reach them, but they rarely return calls or emails, which I find discourteous.	10/22/2014 8:15 AM
10	Most of them are very counteous and patient.	10/21/2014 6:38 AM
11	There have been notable exceptions however my impression of the attitude of staff is that they know that they can cause the owner or developer to lose a substantial amount of time and money by inaction, delay or simple pettiness and therefore expect the people they are employed to serve to come to them on bended knee. Go sit in the waiting area at plan review and what the body language of folks there to meet with staff. It's like they are waiting to see their oncologist.	10/20/2014 12:23 PM
12	Overall I think good people work in PDRD when you can get a hold of them.	10/20/2014 11:32 AM
13	The traffic/transportation lead for PDRD is typically on her cellphone during meetings, does not come prepared for meetings, and typically is incorrectly applying City Code only to be corrected by other Staff members.	10/20/2014 11:29 AN
14	Depends on who you are in front of	10/17/2014 6:15 PM
15	there are angels and devils both working there	10/17/2014 7:48 AM
16	I do business with a great number of clients, subcontractors, suppliers who are couleous or have corticous representatives, I don't count on that or expect that from the city ever.	10/16/2014 3:57 PM
17	Many reviewers are suspicious and get lost in being abstract and miss the real issues infront of them.	10/16/2014 11:51 AM
18	Staff has always been helpful and responsive to any question I have. Keith Batcher has helped tremendously with softing up a new subdivision recently	10/16/2014 7:00 AM
19	I am called a trouble maker by some when I go to the OTC	10/16/2014 6:33 AM
20	hey they are only doing their mindless jobs	10/15/2014 7:47 PM
21	Too broad. Some yes some no. Generally however, the culture is poor and is generally a reflection of management.	10/15/2014 7:40 PM
22	if threatening is courtesy then yes.	10/15/2014 3:37 PM
23	Sometimes they are so battle scarred, they see the applicant as the advesary.	10/15/2014 2:15 PM
24	Bill Waters was extremely rude and condescending to me during an appointment in front of the entire permit center regarding a permit application. That is the only instance in which I have ever been treated poorly at the City of Austin.	10/15/2014 2:10 PM
25	some are, some aren't.	10/15/2014 1:51 PM
26	My consultants are terrified that I will criticize City Staff and encounter revenge.	10/15/2014 1:43 PM
27	Typically, staffers are courteous and friendly. I have good relationships with many of them.	10/15/2014 1:42 PM
28	inconsistent	10/15/2014 1:36 PM
29	they seem overworked and frustrated too.	10/15/2014 1:09 PM
30	There are only a few people who are truly rude. There are several folks who are always kind and helpful. The majority of review staff just don't seem to care or are overwhelmed.	10/15/2014 12:56 PM
31	in the overall sense of "staff". There are always those that are not so.	10/15/2014 12:53 PM
32	One was very discourteous and was fired after a colleague complained.	10/15/2014 12:22 PM
33	Staff is very professional.	10/15/2014 11:53 AM
34	Most are, a very few are down right rude.	10/15/2014 11:45 AVI
35	Mostly agree, though often emails and calls go unreturned	10/15/2014 11:19 AM
36	Always short and rude when trying to obtain information and uneducated on processes	10/15/2014 10:51 AVI
37	They are smug and condescending	10/15/2014 10:41 AM

38	some are nice and others act like they are annoyed	10/15/2014 10:36 AM
39	Some are courteous and some are not	10/15/2014 10:22 AM
10	but the young hires are tacking customer service	10/15/2014 10:21 AM
41	some are, some aren'i	10/15/2014 10:18 AM
42	This is too subjective and not a requirement to get the job done, results are a much more important criteria.	10/15/2014 10:14 AM
43	except 1 person - strongly disagree	10/15/2014 10:14 AM
14	Often, PDRD staff is just as trustrated from dealing with one-time users that don't know the process.	10/15/2014 10:11 AM
45	Only one employee but it can taint the entire experience	10/15/2014 10:04 AM
46	Sometimes they want to put their deisgn into a project.	10/15/2014 10:00 AM
47	Some are great (arborist department, PARD, special events), most are overburdened with workload, given inadequate support, direction, and authority so solve problems.	10/15/2014 9:57 AM
18	Except Kathi Flowers at Utility	10/15/2014 9:54 AM
19	Keith Bathcher is the exception. Keith has the highest level of professionalism.	10/15/2014 9:52 AM
50	there are far less than there are more. Feets like they hate their jobs and it reflects.	10/15/2014 9:38 AVI
51	not so much with Water Utility	10/15/2014 9:37 AM
52	Somewhat and admidtimes	10/15/2014 9:26 AVI
53	Indifferent to customer	10/15/2014 9:21 AM
54	not always.	10/15/2014 9:21 AM
55	If you could ever get to talk to someone	10/15/2014 9:17 AM
56	Myself and everyone that I know have been treated like dirf. I was once called down by a Bitl Waters who degraded, humiliated, and yelled at me over the plans that I had submitted. The same plans with minor revisions that were passed by another reviewer offer I got the department head involved.	10/15/2014 9:13 AM
57	For the most part, they are courteous. There are a few exceptions.	10/15/2014 9:13 AM

Q21 The conditions of approval or plan check corrections applied to my project were reasonable and justified.





wer Choices	Responses	
Strongly Agree	2.63%	8
Agree	27.30%	83
No Opinion	16.78%	51
Disagree	35.20%	107
Strongly Disagree	16.78%	51
Not Applicable	1.32%	4
		304

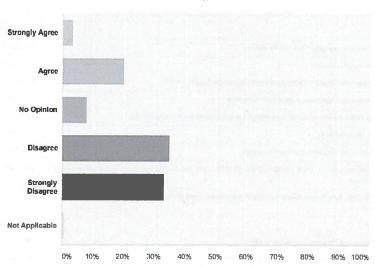
#	Type any comments here	Date
1	Most were reasonable but many were presented in a confrontational manner.	11/4/2014 12:36 PM
2	There have been time when I felt they had their own agenda	11/4/2014 7:52 AM
3	again I've had problems with a certain tree inspector who seemed to have a grudge	11/3/2014 1:13 PM
1	The conditions change from person to person, and as one progresses through the system downstream staff will change what is acceptable.	10/23/2014 12:04 PM
5	Primarily, Lagree, however on some issues I would disagree.	10/21/2014 8:03 AM

Planning & Development Review Department Customer Survey - Austin, TX

6	In the past this statement would be true but there are reviewers who are unmoving on the slightest bit of interprotation. Many projects could be a quick turnaround but that process has ground to a halt stopping at one desk and he has now been made the director. Poor choice in human resource selection and the amount of complaints will be insurmountable.	10/20/2014 2:01 PM
7	most comments should be made at formal review	10/20/2014 11:32 AM
8	Sometimes yes, sometimes no	10/20/2014 10:04 AM
9	The staff doesn't know whats required, and gives a different answer for every application I have submitted	10/20/2014 9:39 AM
10	\$80,000 worth of landscaping on raw land during a drought and for land that was not to be commercially developed	10/17/2014 2 54 PM
11	Overall the requirements are unreasonable for permit approvals, however, staff were only doing their jobs in applying the requirements.	10/17/2014 1:01 PM
12	It depends. The first rejection ALWAYS comes after the deadline and is ALWAYS only to gain more time and get a second round. We all know this. I have only had one project in 25 years approved on the first round when actually quite a few could have.	10/17/2014 9:20 AM
13	it's sometimes comical what they sometimes dream up you have to laugh to keep from crying (when informing your clients)	10/17/2014 7:48 AVI
14	Some of the MOST Biogical requirements were placed on two of my recent projects. Anyone that had the reasoning capacity of a 6th grade student would not have made the corrections and stipulations that were made.	10/16/2014 1:44 PM
15	some Commercial building reviewers think they are land planners	10/16/2014 6:33 AVI
16	i cant more strongly disagree, this statement is laughable.	10/15/2014 7:47 PM
17	On a commercial job, I could not believe the amount of running around required to make field changes.	10/15/2014 2:15 PM
18	Little issues will hold up tiny projects for months.	10/15/2014 1:42 PM
19	mostly agree, but inconsistencies cause frustration	10/15/2014 1:27 PM
20	Reviewers should get one chance to perform a thorough review. Further comments should be based only on responses to initial review. Projects should be cleared after no more than 2 or 3 submittals.	10/15/2014 12:58 PM
21	Since the applications i submit are for redevelopment, there are many circumstances where we are asked to provide information or revise the project for things that are not applicable, or make no sense. Staff sent out cannot commonts without really looking at the project and determining what is really necessary.	10/15/2014 12:57 PW
22	Again, policy decisions vary from reviewer to reviewer and are applied differently from project to project.	10/15/2014 12:56 PM
23	Especially with respect to 1704 applications.	10/15/2014 11:53 AM
24	In most cases, yes.	10/15/2014 11:45 AM
25	I'm on the fence here. MOST of the times, yes, but sidewalk and driveway can hold you up while mostly everyone olso is protly fast with raviows/approvals/rejections	10/15/2014 11:06 AM
26	the application needs to be re-written, you should not have to resubmit because you left the NP off on the zoning	10/15/2014 10:36 AM
27	they could have applied building numbers, what was wrong with mnames	10/15/2014 10:18 AM
28	Austin has all kinds of bullshit ordinances that they place on top of normal IRC building code.	10/15/2014 10:18 AM
29	different issues arose but it has been awhile	10/15/2014 10:09 AM
30	Not always. Reviewers typically dig their heels in once they make a comment whether it is justified or not and do not leave open any way to compromise.	10/15/2014 10:00 AM
31	When we don't know that something has changed with the permit process how can we comply to begin with?	10/15/2014 9:52 AM
32	I mostly agree, but sometimes the comments are picky. Like being picky about a tent drawn on elevations, when the house is so obviously not outside the tent.	10/15/2014 9:47 AM
33	There is no reason a site plan correction should take 10 days	10/15/2014 9:38 AM
requestes del similar rest	Not for Tree Permit review/approvals	10/15/2014 9:26 AM
34	Notice that can address and the second secon	
34 35	They cost builders millions of dollars a year over the most incredibly picayune issues.	10/15/2014 9:13 AM

Q22 PDRD staff was easily accessible when I needed assistance in resolving problems.





swer Choices	Responses	
Strongly Agree	3.29%	10
Agrec	20.07%	61
No Opinion	7.89%	24
Disagree	34.87%	106
Strongly Disagree	33.22%	101
Not Applicable	0.66%	2
al		304

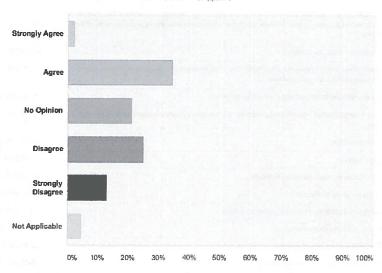
#	Type any comments here	Date
1	Other than the usual phone tag	11/4/2014 12:36 PM
2	Depends on the reviewer	11/2/2014 7:22 PM
3	In general, this is highly frustrating. The dept. appears to be severly understaffed and staff does not seem to regard responsiveness as a priority.	11/1/2014 6.44 AM
1	often do not answer phone calls or respond to multiple email requests	10/30/2014 12:11 PM
5	typically staff is only available by appointment	10/29/2014 9:37 AM
B	limited hours for info questions is inefficient.	10/29/2014 7:15 AM
,	some planners/reviewers are, many are not and act holler than now and play favorites	10/27/2014 3:33 PM

8	people dont return calls	10/25/2014 9:45 AM
9	I believe they are open about 9 hours a week and have scheduled staff meetings during those hours.	10/23/2014 12:04 PM
10	See #20	10/22/2014 8:15 AM
11	They went answer their phone or email for weeks !	10/20/2014 2:01 PM
12	very difficult to get a hold of.	10/20/2014 11:32 AM
13	It's nearly impossible to get a hold of the traffic transportation load for PDRD	10/20/2014 11:29 AM
14	Getting a response to an email or call can be hit or miss.	10/20/2014 5:51 AM
15	Depending on the person, recieving a returned call in less than 48 hrs is not reasonable	10/19/2014 2:31 PM
16	24-72 hour response time	10/17/2014 6:15 PM
17	They are very busy and sometimes hard to access.	10/17/2014 1:01 PM
18	The staff was nice enough. There are just not enough of them with high levels of expertise. I can't get answers in a timely manner.	10/17/2014 10:09 AM
19	Again, it depends. Ron M. was always available to me and was great at what he did. Some others as well, some not so much.	10/17/2014 9:20 AM
20	sometimes	10/17/2014 7:48 AM
21	Only readily accessible on their schedule to assist	10/16/2014 6:32 PM
22	It is impossible to reach ANYONE by phone for a quick question.	10/16/2014 3.57 PM
23	Unanswered emails and calls are the norm,	10/16/2014 7:08 AW
24	Will only see you by appointment if you can get an omail response	10/16/2014 6:33 AM
25	Depends on staff member	10/15/2014 8:29 PW
26	really!?!? ist IMPOSSIBLE to get someone on the phone!	10/15/2014 7:47 PM
27	response times are typically are very late, they do not happen in a timely manner.	10/15/2014 4:51 PM
28	It usually takes 3+ days just to make contact and even longer to schedule a meeting.	10/15/2014 3:43 PM
29	No way. The locked door and the crozy on and off hours of operation. Forget the phone. People go on vacation, that's fair, but I have been amazed that workload stops with vacations.	10/15/2014 2:15 PM
30	It is typically difficult to reach permit center staff by phone, and sometimes by email.	10/15/2014 2:10 PM
31	again, some are and some aren't! It truly depends on who helps you.	10/15/2014 1:51 PM
32	Residential reviewers especially are only available nine hours of a 40-hour week. Some do not answer the phone, others don't return email, some do notther. Commercial reviewers are a little more responsive. But when seen in person, all reviewers are fairly decent.	10/15/2014 1:42 PM
33	they can be hard to reach by phone	10/15/2014 1:09 PM
34	Limited hours to sign in to see someone. Difficult to reach by phone but email is usually pretty quick	10/15/2014 1:01 PM
35	Calls are rarely returned timely.	10/15/2014 12:58 PM
36	It really depends upon the staff. One never knows what will happen.	10/15/2014 12:57 PM
37	Meetings are very difficult to schedule, there are two people who actually pick up the phone Benny Ho and Kevin Shunk (who is in floodplain)	10/15/2014 12:56 PM
38	not possible to resolve matters by phone, in person only after long waits in line for all tasks	10/15/2014 12:54 PM
39	some are very accessible	10/15/2014 12:38 PM
40	Many are but some will not return emails or phone calls	10/15/2014 12:07 PM
41	Staff usually returns phone calls fairly quickly.	10/15/2014 11:53 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q23 I found the handouts supplied by PDRD to be useful and informative in explaining the requirements I must meet.

Answered: 363 Skipped: 8



swer Choices	Responses	
Strongly Agree	2.31%	7
Agree	34.32%	104
No Opinion	21.12%	64
Disagree	24.75%	75
Strongly Disagree	12.87%	39
Not Applicable	4.62%	14
al		303

#	Type any comments here	Date
1	When our project was red-flagged - we asked REPEATEDLY, "where on the paperwork, flowchart, should we have known to do "X"? The response from the city worker was, "it isn't on the paperwork." Well that's helpful!	11/4/2014 5:57 AM
2	what handouts	11/3/2014 12:22 PM
3	The handouts are clear, but the requirements that must be met do not consistently align with what is published	11/1/2014 6:44 AVI
4	handouts need to be updated regularly	10/29/2014 9:37 AM
5	There are inconsistancies between the notes on the application regarding the garage FAR exception and the actual statute.	10/28/2014 7:00 AM

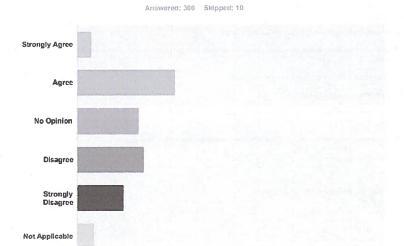
Planning & Development Review Department Customer Survey - Austin, TX

3	Yes, but the staff doesn't always follow what is documented.	10/23/2014 12:04 PM
	the City of Austin needs a marketing make over the website and all the forms/documents/handouts need to be uniform and simpler, finding information on the website should not require a piece of paper explaing how to use the website.	10/22/2014 11:34 AM
Branch	Handouts? Put all the info online. Handouts are useless.	10/22/2014 8:15 AM
A	Handouts are often unclear especially the Subchapter F *tent" Exhibits	10/22/2014 5:58 AM
10	What handouts?	10/21/2014 8 03 AW
11	On at least 2 occasions I was told incorrect answers in regards to the McMansion ordinance. The staff takes no responsibility for the accuracy of their answers- which can cost us large amounts of money because of their incompetence.	10/20/2014 2:08 PM
12	We file them when policy has changed	10/20/2014 2:01 PM
13	There is not a formal policy or handout of the Traffic Impact Analysis process. Austin is the only major city in Texas that does not have a formal process.	10/20/2014 11:29 AM
14	However interpretations to the guidelines can create confusion	10/19/2014 2:31 PM
15	I had to hire a consulting firm to work through the mire. It is impossible for the average person to manage themselves	10/17/2014 2:54 PM
16	never looked that them	10/17/2014 9:20 AM
17	no handouls available	10/16/2014 5:13 PM
18	I have seen incorrect garage ordinance handoutd	10/15/2014 6:29 PM
19	the handouts are great. PDRD sucks.	10/15/2014 7:47 PM
20	What handouts? I'd settle for a complete correction notice.	10/15/2014 6:16 PM
21	Really they do not follow there own rules	10/15/2014 5:16 PM
22	PDRD rarely follows their own handouts.	10/15/2014 3:43 PM
23	Wouldn't mind seeing this information revisited.	10/15/2014 2:19 PM
24	Have nover seen or been notified of any.	10/15/2014 1:47 PM
25	what handouts?	10/15/2014 1:45 PM
26	There are no fewer than three separate, complementary, but incomplete checklists for residential projects alone.	10/15/2014 1:42 PM
?7	Like the new flood website though.	10/15/2014 12:58 PM
28	sometimes but usually one never knows what to expect until you file the application.	10/15/2014 12:57 PM
19	There is no handout that can explain this City's code	10/15/2014 12:56 PM
0	The rules chasage frequently and it is difficult to stay informed of the changes	10/15/2014 12:10 PM
1	Mostly. If I were unfamiliar with construction documents though (like a homeowner perhaps) I would be very lost.	10/15/2014 11:45 AM
32	The forms are inaccurate and incomplete. For example, the instructions regarding what size plans to bring say "small format (not reduced)" I have not found anyone at PDRD who knows what the "not reduced" part of that means. Also, building area and building coverage calculation instructions are vague and misleading.	10/15/2014 11:04 AM
33	Agree but then staff always changes these requirements	10/15/2014 10:51 AM
34	we don't use explanatory handouts anymore, but the applications change every 3-6 months. The only way to have an updated application is by picking up a printed copy at the city. This should most definitely be available online. I recently downloaded an application PDF that had been outdated	10/15/2014 10:45 AM
35	there are additional requirements that are not detailed on the application or the checklist	10/15/2014 10:36 AM
36	they are lengthy and cumbersome to sift through if unfamiliar with them	10/15/2014 10:18 AM

Planning & Development Review Department Customer Survey - Austin, TX

37	In this day and age, everything should be submitted digitally with validations happening online to make sure you've submitted everything needed.	10/15/2014 10:18 AM
38	They could be more clear. In the inspection process, we are often given an handoul and then the inspector writes down what he really wants, needs and expects. The form is therefore insufficient.	10/15/2014 10:14 AM
39	what handouts?	10/15/2014 10:11 AM
40	Too generic. Opinion on requirements vary and no one staff member's opinion can be counted on as it has changed in future reviews.	10/15/2014 9:57 AM
11	the forms cannot simplify the complex set of rules that in place	10/15/2014 9:54 AM
12	what handouts? I think there should be an ordine forum to answer questions that they probably get every day, or a feq page online	10/15/2014 9:47 AM
43	What is in writing is soldom the real requirements or conditions.	10/15/2014 9:38 AM
14	In Ten years I have never had a handout	10/15/2014 9:22 AM
15	Their online development code is outdated and never gets gets updated. Handouts usually conflict with online information	10/15/2014 9:13 AM
46	A working sample of acceptable approved plans would be a useful addition to the handouts.	10/15/2014 9:11 AM
47	What handouts?	10/15/2014 9:10 AM
18	handouls?	10/15/2014 9:09 AM
49	the fee chart is too detailed and hard to understand	10/15/2014 9:01 AM

Q24 Inspectors rarely found errors in the field during construction that should have been caught during the plan checking process.



wer Choices	Responses	
Strongly Agree	4.67%	14
Agree	32.00%	96
No Opinion	20.33%	61
Disagree	22.00%	66
Strongly Disagree	15.33%	46
Not Applicable	5.67%	17
		300

# /	Type any comments here	Date
1	I think a good way to describe the relationship or situation between inspectors and plan reviowers is hostilify that they take out on the project. And remember, since they get to make up the rules as they go along, how are mistakes suposed to have been caught during plan checking? Because the rules just change	11/4/2014 5:57 AM
2	In general, code compliance review is not a problem	11/1/2014 6:44 AM
3	See question 11,	10/28/2014 12:44 PM
A	What is allowed/required by PDRD is often different from what is allowed/required by inspections. However, I feel that the inspectors work to help get the project completed while PDRD serves as a readblock.	10/28/2014 7:00 AM

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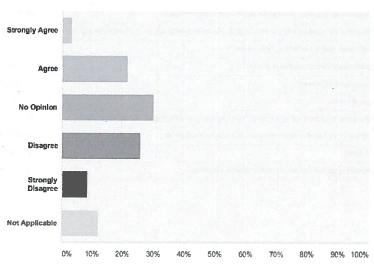
5	No construction involved	10/22/2014 6:59 PW
6	Sometimes it seems like two completely different worlds.	10/22/2014 8:15 AM
7	In several cases the inspectors have over stepped their bounds stopping a project for added equipment that was not required. This cause conflict between manufactures, clients engineers and the PDRD.	10/20/2014 2:01 PM
В	This happens constantly!	10/20/2014 11:02 AM
9	inspectors make up their own rules on the fly causing disruption to the project	10/20/2014 7:15 AM
10	It has been getting better,	10/20/2014 5:51 AM
11	As a builder this has cost me almost 2 months of delays on two Separate projects. Approved by plan review then issues in the field regarding visit ability and setback concerns	10/17/2014 6:15 PM
12	It's not a matter of errors, but on two large projects of ours inspectors re-interpreted conditions that had been discussed and approved in the review. The re-interpretation cost money and time and in our case, a client.	10/17/2014 9:20 AM
13	how can a pool review accept a very clear detail during plan review and then reject it in the field during inspection (the same person)?!?	10/17/2014 7:48 AM
14	This should be their trademark and it severely delays a number of projects.	10/16/2014 7:08 AM
15	again, strongly disagree!	10/15/2014 7:47 PM
16	Inspections is one of the best, most responsive and fair departments,	10/15/2014 7:40 PM
17	No alignment between review and inspection checklists, and this results in delays and expensive change orders	10/15/2014 5:05 PM
18	The inspectors are too picky, and most items they find would never be addressed in the plans.	10/15/2014 3:43 PM
19	Inspectors generally have different rules, etc. than are approved on plans.	10/15/2014 2:43 PM
20	The permit application really needs to be re written for the average folks.	10/15/2014 2:30 PM
21	This usually happens when an inspector has a different opinion of a code requirement from the reviewer. The problem is that even when the inspector can be proven wrong, there is no recourse because the C3I won't overrule the inspector.	10/15/2014 2:19 PM
22	But this may be because I am vigilant of my own work.	10/15/2014 2:15 PW
23	in the past month I have had projects hit major financial hurdles due to Austin Energy & Fire Departments catching things or making blatant changes to their minds when the project was ready for inspection. The owners' hands are tied, they pay the money and make changes in order to get their C of O. This is frustrating and expensive for our clients!	10/15/2014 1:51 PM
24	Most of my construction experience is in residential and the inspectors generally do not find planning errors (at least on my part).	10/15/2014 1:42 PM
25	occasionally	10/15/2014 1:38 PM
:6	it happens but no more than in other jurisdictions	10/15/2014 1:09 PM
27	??? Thoro is not much connection between plan review and field inspections. Lots of times, due to the work load will "Boiler plate" review notes and it's passed on to the inspectors, it's an uncertainty that the Architect, Contractor and ownership have to endure.	10/15/2014 1:02 PM
8	According to contractors I've spoken to, typically the inspectors make them change the construction based upon what they want to see and not what was approved by Plan Review staff.	10/15/2014 12:57 PV
29	Inspectors and reviewers continually disagree on how things should be designed. The problem is that there is a belief that errors should be caught by the engineer. Design is continually taken out of the seating engineers hands and put into the reviewers hands. This is unacceptable in my opinion. The engineer should be trusted to supply an adequate design and ence it is scaled, we are saying it complies with code. There may be a couple of engineers that break this code out there and they should be dealt with, but the City treats all engineers as if they are trying to pull a fast one. Most of us just want to do the right thing and be treated that way.	10/15/2014 12:56 PM
0	countless items have been direct contradictions of reviewers decision	10/15/2014 12:54 PM
1	Commercial inspector approved things that didn't meet plans or code.	10/15/2014 12:22 PM

32	Don't know if errors or inspectors just being a pain in the ass and interpreting differently	10/15/2014 12:16 PM
33	The inspections dept and plan review dept frequently disagree over requirements	10/15/2014 11:45 AM
3/1	Traffic and environmental inspectors disregard approved plans, in fact, getting traffic and E&S controls approved by City staff is a waste of time because the onsite inspector tends to throw out approved plans and make projects do something different, adding cost.	10/15/2014 11:36 AM
35	Nearly Impossible to figure out from plans	10/15/2014 11:19 AM
36	You can't know what an inspector is feeling like that day. He might forgive something fairly major today and gig you big time on something insignificant next time (a handrail that is 35" high instead of 36" high).	10/15/2014 11:06 AM
37	A few	10/15/2014 10:58 AM
38	this has not happened on our projects	10/15/2014 10:45 AM
39	There is a disconnect between in-office and in-field	10/15/2014 10:41 AM
10	But I am good at what I do so I watch out for myself	10/15/2014 10:09 AM
11	Not so much errors as preferences of inspectors, inspectors are changing designs in the field and then requiring contractors and engineers to 'correct' the plans from the intented and designed.	10/15/2014 9:57 AM
12	Except for Residential	10/15/2014 9:54 AVI
13	The inspectors in the field have been applying codes that the plan reviewers are not enforcing. It is difficult to get a permit and then furthermore find out in the field that inspector is expecting something clse.	10/15/2014 9:52 AM
44	I'm never in the field with the inspectors.	10/15/2014 9:47 AM
15	No errors found, but inspectors required costly and undocumented surveys before and after build — even though plans were reviewed and approved from surveys and to-scale plans.	10/15/2014 9:32 AM
16	I have also found the inspectors to be the most willing to resolve issues.	10/15/2014 9:28 AW
17	This is gotting worse and worse. Now that inspectors have overriding veto it sucks.	10/15/2014 9:17 AM
48	Inspectors are wanting to see different things on plans than are required during review. The inspections department is VERY difficult to work with and are NOT helpful white projects are under construction. Approved plans mean nothing to them, and they come up with their own set of rules and design criteria all the time.	10/15/2014 9:14 AM
49	it does happen though	10/15/2014 9:13 AM
50	One inspector missed the fact that many fire walls were missing altogether on a major building.	10/15/2014 9:13 AM
51	There are many cumbersome details required in the plan submittals that are typically never reviewed in the field by inspectors. This means that they serve no purpose in the construction process.	10/15/2014 9:11 AM
52	They usually have their own unique items to deal with.	10/15/2014 9:10 AM
53	I'm not as involved in the Construction Phase of the project.	10/15/2014 9:03 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q25 It is clear when Board or Commission review is required?





wer Choices	Responses	
Strongly Agree	2.96%	9
Agreo	21.38%	65
No Opinion	29.93%	91
Disagree	25.66%	78
Strongly Disagree	8.22%	25
Not Applicable	11.84%	36
		, 304

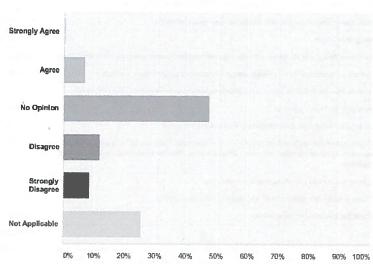
#	Type any comments here	Date
1	This is not a clear and consistent as it should be	11/1/2014 6:44 AM
2	This is decided by reviewers attitude and does not relate to enay specific guidelines.	10/20/2014 11:02 AM
3	Never dealt with this	10/17/2014 6:15 PM
4	At present, Historic Review is putting up all houses for Commission review because there are so many demo permit applications. However, that is not follow Historic Commission guidelines. In order for a house to qualify for historic designation it must meet the logal requirements. Most do not and it is simply an extra fee and extra time that goes into this that is really not required. Unacceptable!	10/16/2014 3:57 PM
5	COA has revised changes with no explanationle boat dock applications	10/16/2014 6:33 AM

6	BOA did not understand a new interpretation of the garage ordinance and delayed our project one month	10/15/2014 8:29 PM
7	So far, haven't had to go this route.	10/15/2014 2:19 PM
8	This is typically handled by a civil engineer consultant,	10/15/2014 1:51 PM
9	Staff usually steer you the right way in this regard.	10/15/2014 1:42 PM
10	Typically, yes, with the exception of variances then it is not always the case.	10/15/2014 12:57 PM
11	Nothing like getting the comment that you need to go to a board or commission on your third round of comments!	10/15/2014 12:56 PM
12	Board of adjustment staff are unclear on code issues.	10/15/2014 12:22 PM
13	Historic review process is very subjective at times	10/15/2014 11:36 AM
14	I've never experienced this need.	10/15/2014 11:24 AM
15	Hasn't happened to me	10/15/2014 11:06 AM
16	you should not have to go before Board or Commission because you do not agree with an "interpretation"	10/15/2014 10:36 AM
17	I have no idea what the board or commission review is or when it's required	10/15/2014 9:52 AM
18	See No. 10 above.	10/15/2014 9:13 AM
19	Always surprised when staff can administrativly approve something.	10/15/2014 9:10 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q26 The Board of Adjustment was useful.





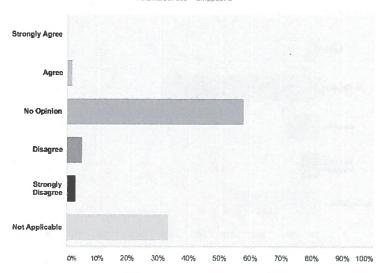
swer Choices	Responses	
Strongly Agree	0.32%	1
Agree	6.82%	21
No Opinion	47.40%	146
Disagree	11.69%	36
Strongly Disagree	8.44%	26
Not Applicable	25.32%	78
		308

#	Type any comments here	Date
1	huge power trippers that just want to punish and lecture	10/27/2014 3:33 PM
2	There is clear favortism toward neighborhood groups with the Board of Adjustments	10/25/2014 12:34 PM
3	Necessary, but probably not "useful."	10/21/2014 8:03 AM
4	The BOA is temble. Seemingly no logic or effort to be consistent. Many members do not appear to have firm grosps on the codes and issues at hand.	10/20/2014 8:20 PM
5	They make the requirements and time frame so excessive it is in most cases not an option.	10/20/2014 2:08 PM

6	I have been to the BOA probably 4 times in 25 years. I have had applications approved and disapproved. I have no idea what the BOA's function is as a body. They cannot approve anything for financial hardship, but every single problem that comes before them could be solved with more money, so sometimes they agree with you and sometimes they say it's a financial issue and don't agree with you. We avoid the BOA as much as possible. I've lost touch with the current board, but typically they seemed to have irrelevant backgrounds.	10/17/2014 9:20 AV
7	Seems rather inapproachable and inflexible for case-by-case special situations,	10/16/2014 11:51 AM
8	Haven't had to resort to this.	10/15/2014 2:19 PM
9	The criteria to meet feels a little off, Hardship is valid, but have seen this tweaked and made very difficult to meet.	10/15/2014 2:15 PM
10	They are fair and consistent but not very flexible, unless neighborhood groups support a project.	10/15/2014 1:42 PM
11	I would never describe the B.O.A. as useful. It is a process where one goes when there is no other option.	10/15/2014 12:57 PM
12	If you have to go to the BOA good luck	10/15/2014 12:56 PM
13	Staff needs to be trained in code and procedures or refer to someone who is.	10/15/2014 12:22 PM
14	it is a subjective and harrowing process for all owners and professionals. There has got to be a more efficient way to grant exceptions to our land development code. I am also dubious about the members of the BOA and their personal agendas.	10/15/2014 10:45 AM
15	BOA brought up issues relating to affordability in a zoning case	10/15/2014 10:36 AM
16	6 out of 7 votes is a bad idea. Some of them are blased and anti-development	10/15/2014 10:21 AM
17	The Board is highly influenced by vocal minority.	10/15/2014 10:17 AM
18	In saying no.	10/15/2014 9:57 AM
19	They have too much power. My client had to get a variance and it took 4 months for a 15 minute mig with BOA. Then they approved the project to build a second story over the first, even though it was 7inches over the sotback. What a waste of time! Someone else should handle this sort of case more quickly.	10/15/2014 9:47 AVI
20	not in case of NP	10/15/2014 9:13 AM
21	The BOA is meant to be quasi-legal and not political. When they ask if the neighborhood is in agreement or not on an issue, then it is clearly political.	10/15/2014 9:11 AM
22	The board of adjustment rarely approves requests for variances when they are submitted prior to construction. Receiving a variance typically requires the use of a paid consultant for representation at the Board. My experience has been that the board approval is most likely given when a request is made after something has already been constructed.	10/15/2014 9:11 AM

Q27 The Building and Fire Code Board of Appeals was useful.

Answered: 305 Skipped: 5

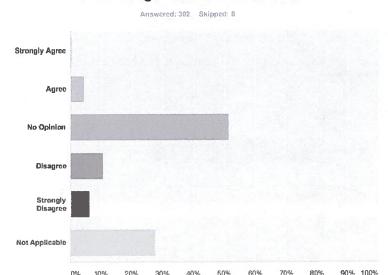


wer Choices	Responses	
Strongly Agree	0.00%	0
Agroc	1.64%	5
No Opinion	57.70%	176
Disagree	4.92%	15
Strongly Disagree	2.62%	8
Not Applicable	33.11%	101
		305

4	Type any comments here	Date
1	The fire code especially in regards to single family new homes is very unclear. And even the city staff doesn't know where to direct you for clarification	10/20/2014 2:08 PM
2	do not know of any cases, would be useful instead of case by case solutions by staff	10/16/2014 6:32 PM
3	never used them or knew they existed	10/16/2014 6:33 AM
4	Haven't had to resort to this.	10/15/2014 2:19 PM
5	Yes but didn't have proper authority	10/15/2014 12:22 PM
6	I've never gone this route with a rejection. Extending a project's timeline to go through an appeal however is an endeavor most people don't have the time or money to do.	10/15/2014 11:24 AM
7	Never heard of it.	10/15/2014 10:18 AM
8	big waste of gov. time and money	10/15/2014 9:17 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q28 The Design Commission was useful.

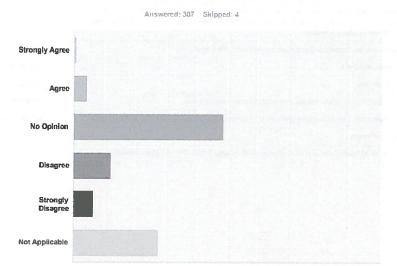


wer Choices	Responses	
Strongly Agree	0.33%	1
Agree	4.30%	13
No Opinion	51.32%	155
Disagree	10.60%	32
Strongly Disagree	5.96%	18
Not Applicable	27.48%	. 83
al		302

#	Type any comments here	Date
1	Only the Design Commission thinks the Design Commission is useful	10/16/2014 6:32 PM
2	If a commission does not have approval power over a project, it should not exist.	10/15/2014 1 42 PM
3	Who's this?	10/15/2014 1.02 PM
4	One goes before them because one has to.	10/15/2014 12:57 PM
5	Confusing, no direction	10/15/2014 12:56 PM
6	never heard of it	10/15/2014 11:04 AM
7	another waste, do away w/ sub chapter e and f	10/15/2014 10:21 AM
9	opinions without code inforcement	10/15/2014 9.57 AM
10	another waste of tax dollars	10/15/2014 9:17 AM
11	The COA should not be practicing architectural design.	10/15/2014 9:13 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q29 The Environmental Board was useful.



wer Choices	Responses	
Strongly Agree	0.65%	2
Agree	4.23%	13
No Opinion	48.86%	150
Disagree	12.05%	37
Strongly Disagree	6.51%	20
Not Applicable	27.69%	85
al		307

20%

#	Type any comments here	Date
1	Again, another sot of people with the unstated goal of making sure no development occurs.	11/4/2014 5 57 AM
2	Did not go to the board, but the environmental reviewer was the biggest problem as mentioned above. We finally had to abandon this division as we are senior citizens with limited income and were already at 13,000.00 and climbing	10/17/2014 2:54 PM
3	HUGE waste of time for all involved in the recent aggregate mulch issue - complete failure of the system, but allowed the COA to check off their list, "we listened to the public"	10/17/2014 7:48 AM
4	There seems to be some passing the buck between the BOA, Planning and Zoning and Environmental Boards.	10/16/2014 11:51 AM
5	Neeed to maintain correct purview of cases presented and not view on personal level	10/16/2014 6:33 AM
6	same as above	10/15/2014 12:57 PM

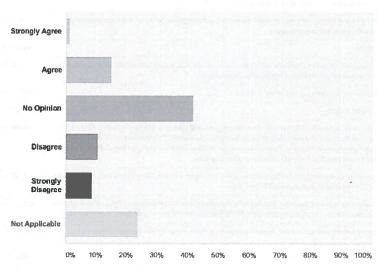
90% 100%

7	The environmental board needs to really think about how they give direction to staff. They do not generally understand the magnitude of the decisions they make and how difficult and unclear their directions can be. This puts staff in very difficult positions.	10/15/2014 12:56 PM
8	Extremely anti-development and oversleps their authority all the time.	10/15/2014 11:53 AM
9	again never heard of it	10/15/2014 11:04 AM
10	Never heard of it.	10/15/2014 10:18 AM
11	Until the Borad takes control over the staff incompetence it does not work.	10/15/2014 10:00 AM
12	The EV board has lately been focusing on non-EV issues and is politically driven rather than technically.	10/15/2014 9:57 AM
13	big waste of money	10/15/2014 9:17 AVI
14	why go to the EV Board who can't even approve anything without ZAP. Seems a little redundant.	10/15/2014 9:09 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q30 The Historic Landmark Commission was useful.





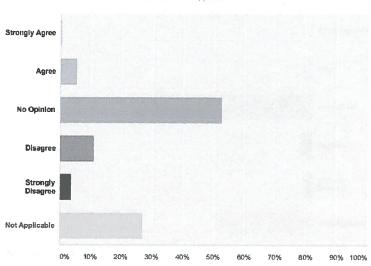
wer Choices	Responses	
Strongly Agree	0.98%	.3
Agree	14.75%	45
No Opinion	41.84%	127
Disagree	10.49%	32
Strongly Disagree	8.52%	26
Not Applicable	23.61%	72
		305

#	Type any comments here	Date
1	They were the least offensive on the projects I've worked on. At the same time, I found their input to be a complete waste of time on the projects becasue the houses were clearly not of historical value, but they had to be consulted anyway.	11/4/2014 5:57 AM
2	Last time I had to deal with them, it was a difficult process. They wanted me to add some "architectural elements" to the project. When I agreed and asked what they wanted to see, they could not tell me. It took me asking numerous time what they wanted to see before they would make a suggestion.	10/28/2014 7 00 AM
3	We just got involved with it for the first time. Extraordinarily confusing!	10/22/2014 8:15 AM
1	Un-necessary in most cases	10/17/2014 1:01 PM
5	subjective, further restricts citizen property rights, and being improperly applied unnecessarily costly to tax rolls	10/16/2014 6:32 PM

6	admin should have more discretionary authority for houses over 50 years old	10/16/2014 5:13 PM
7	Commissioners are often biased and full of subjective "wants", not real objective feedback.	10/16/2014 11:51 AM
В	tax incentive and not historical. Texas is not that old compared to rest of USA	10/16/2014 6:33 AM
9	This is a fair well run division. All of historic review from Mr Sadowsky down is reasonable and responsive.	10/15/2014 7:40 PM
10	i had a domo possponded for 3 months and at which time it was approved was told "sorry your dome should not have been delayed, i thought this was a different property."	10/15/2014 4:51 PM
11	Unless a project is in a historic district, or unless the building is a designated landmark, the Commission has only advisory power, and is a useloss roadblock.	10/15/2014 1:42 PM
12	same as above	10/15/2014 12:57 PM
13	Last time I was here, their ruling conflicted with Code. To be fair, most do not understand the Land Development Code and therefore do not understand the implications for projects.	10/15/2014 12:56 PM
14	The certificate of appropriateness committee is useful.	10/15/2014 12:22 PM
15	Difficult to reach though	10/15/2014 11:45 AM
16	Perhaps the worst board at the City (ususally start meetings late and often do not have a qurom. They are totally unreasonable at times and give short shrift to the rights of property owners. Their position is that if something is old, it is automatically worth saving, notwithstanding the fact that the cost of repairs can exceed what the property can be sold for and no one in their right mind would do such a thing.	10/15/2014 11:36 AM
17	These guys might as well be located in the naiont's capitol. Waiting on a History Review from them is like waiting for Haley's Comet to make its once-every-75-year return	10/15/2014 11:06 AM
18	Serves mostly to slow down the process and has no real power beyond that. Having to walt more than 5 minutes for someone to rubber-stamp an approval for work on the rear of a non-contributing structure is unnecessary.	10/15/2014 11:04 AM
19	they are prompt at responding to emails, reviewing projects, and providing helpful information about their process.	10/15/2014 10:45 AM
20	Did not know I could meet with them.	10/15/2014 10:18 AM
21	The HLC is highly influenced by vocal minority.	10/15/2014 10:17 AM
22	the historical designation is becoming sillier as houses built in the 60's are becoming "historical"	10/15/2014 10:09 AW
23	It's a nightmare	10/15/2014 9:26 AM
24	Historic neighborhood designations are mostly a sham	10/15/2014 9:21 AM
25	This dept. has no clue on what it is doing or has any construction knowledge	10/15/2014 9:17 AV
26	The HLC is a terrible place to appear. I have been there multiple times in the pursuit of denotition permits. The HLC's purpose is to determine whether or not a property is Historic. If you request a demotision permit, they will do everything they can to keep you from demotishing. If you requested a Historic Designation for the same property, they will do everything they can to keep it from being named historic. I think that when properties are presented to the Board, they should be unaware of whether you are requesting demoittion or historic designation. This would eliminate the extreme blas they apply to all of their cases.	10/15/2014 9:11 AM
27	Individuals are helpful, but requirements for what properties are reviewed is flawed	10/15/2014 9:04 AM

Q31 The Land Development Code Advisory Group was useful.

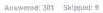


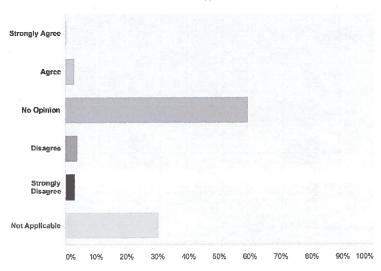


swer Choices	Responses	
Strongly Agree	0.33%	1
Agree	5.33%	16
No Opinion	52.67%	158
Disagree	11.00%	33
Strongly Disagree	3.67%	11
Not Applicable	27.00%	81
al		300

#	Type any comments here	Date
1	This group is useful but not to the degree that it should be because there is far too much complexity and conficting rquirements throughout city departments that this group cannot overcome	11/1/2014 6:44 AM
2	jury is out on this. Not sure what impact CAG will ultimately have.	10/15/2014 2:15 PM
3	Not a relevant question.	10/15/2014 12:57 PM
4	I think that there is a very large disconnect regarding how useful the code is. There are multiple conflicting provisions in a code that originated in the 80's and the new urban regulations we have adopted.	10/15/2014 12:56 PM
5	For code next? Not sure who you mean	10/15/2014 12:22 PM
6	never heard of it	10/15/2014 11:04 AM
7	they have useful advice, but I feel that they should be able to monitor, or at least interact with, the residential review process more closely.	10/15/2014 10:45 AM
8	never heard of them	10/15/2014 10:21 AM
9	Navar heard of it.	10/15/2014 10:18 AM
10	Only if the CodeNext rewrite produces something comprehensive and functional.	10/15/2014 9:57 AM
11	If they can make the code read correctly for everyone.	10/15/2014 9:38 AM

Q32 The Mechanical Plumbing and Solar Board was useful.



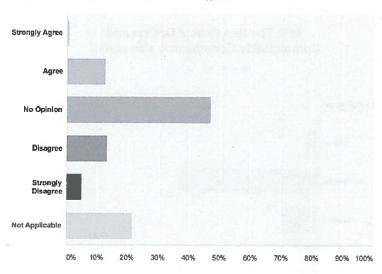


swer Choices	Responses	
Strongly Agree	0.33%	1
Agree	2.99%	9
No Opinion	59.47%	179
Disagree	3.99%	12
Strongly Disagree	2.99%	9
Not Applicable	30.23%	91
al al		301

H	Typo any comments here	Date
1	The staff was nice enough. There are just not enough of them with high levels of expertise, I can't get answers in a timely manner.	10/17/2014 10:09 AM
2	THE WORST WE HAVE EVER EXPERINCED	10/15/2014 5:16 PM
3	I have no idea what the Mechanical Plumbing & Solar Board is? Are you describing the Mechanical & Plumbing Review Departments?	10/15/2014 11:24 AM
4	Hasn't been a need in my case	10/15/2014 11:06 AM
5	No need yet	10/15/2014 10:24 AM
6	Nover heard of it.	10/15/2014 10:18 AM

Q33 The Planning Commission was useful.





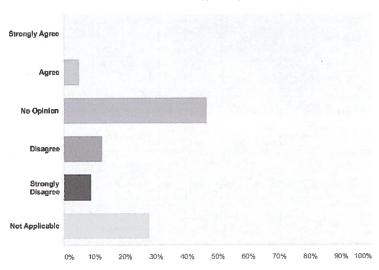
swer Choices	Responses	
Strongly Agree	0.66%	2
Agroo	12.58%	38
No Opinion	47.02%	142
Disagree	13.25%	40
Strongly Disagree	4.97%	15
Not Applicable	21.52%	65
al		302

#	Typo any comments here	Date
1	Honestly, don't know if this was a commission I dealt with. So to our on the side of caution, I'm saying we did and they were just as awful as everyone else.	11/4/2014 5:57 AM
2	This group has proved to be more reasonable than others I have had the experience of working with.	10/25/2014 12:34 PM
3	it's a waste of time. They go straight off of staff reccommendation. It it's recommended by staff just approve it.	10/20/2014 11:32 AM
1	Un-necessary formality for most applications. Added burden for projects.	10/17/2014 1:01 PM
5	No "planning" going on here.	10/15/2014 2:15 PM
В	I don't understand the point of this survey question. They never are useful.	10/15/2014 12:57 PM
7	They work very hard and need good staff assistance.	10/15/2014 12:22 PM
В	I have no idea what the Planning Commission is? Are you describing the Building Plan Review Department?	10/15/2014 11:24 AM
9	Did not know I could meet with them.	10/15/2014 10:18 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q34 The Residential Design and Compatibility Commission was useful.





wer Choices	Responses	
Strongly Agree	0.00%	0
Agree	5.00%	15
No Opinion	45.33%	139
Disagree	12.33%	37
Strongly Disagreo	8.67%	26
Not Applicable	27.67%	83
		300

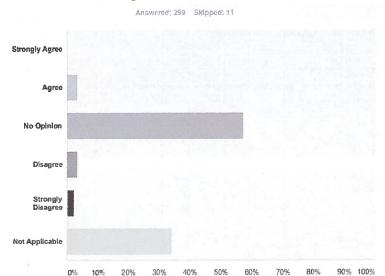
#	Type any comments here	Date
1	The McMansion ordinance is at best a ridiculous assemblage of vague useless rules- that have severely crippled the review process and have not done anything to improve our built environment.	10/20/2014 2:08 PM
2	I recently pulled a residential permit that had an allowable bust in the McMansion ordinance - as I explained to the reviewer - and was told that it would not be allowed. I told him that we would like to sit with the residential design and compatibility commission and go over it and was told that there was not such commission.	10/17/2014 9:20 AM
3	awful little fieldom	10/10/2014 6:32 PM
1	This is the most worthless of all boards and commissions. Even the members are ready to sunset this commission. Completely redundant of BOA, and the members are really bad decision makers anyway.	10/15/2014 2:15 PM
5	This commission, and the rules it enforces, should not exist. Period.	10/15/2014 1:42 PM

Planning & Development Review Department Customer Survey - Austin, TX

6	The residential group is in the weeds!	10/15/2014 1:02 PM
7	They should be disbanded. They are out of control and do not act in accordance with their stated role but vote based upon what the neighborhood groups want.	10/15/2014 12:57 PM
8	It should have a broader charge of neighborhood compatibility	10/15/2014 12:22 PM
9	another waste, do away w/ sub chapter e and f	10/15/2014 10:21 AM
10	Did not know I could meet with them.	10/15/2014 10:18 AM
11	useful because they were required. McMansion ordinance is a massively cookie cutter type application	10/15/2014 10:09 AM
12	poorly written, absurd ordinance	10/15/2014 9:13 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q35 The Sign Review Board was useful.



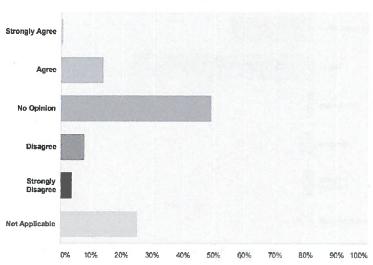
wer Choices	Responses	
Strongly Agree	0,00%	O
Agree	3.34%	10
No Opinion	57.19%	171
Disagree	3.34%	10
Strongly Disagree	2.01%	6
Not Applicable	34.11%	102
		299

#	Type any comments here	Date
1	Signs are one area the City regulates well and fairly, in my opinion.	10/15/2014 1:42 PM
2	they are way to tough and slow to look at anything	10/15/2014 9:17 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q36 The Zoning and Platting Commission was useful.



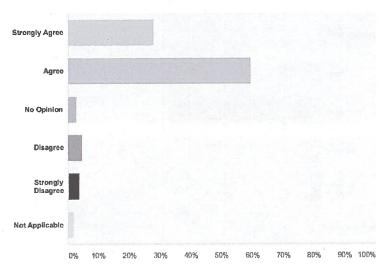


swer Choices	Responses	
Strongly Agree	0.67%	2
Agree	13.71%	41
No Opinion	49.16%	1-17
Disagroo	7.69%	23
Strongly Disagree	3.68%	11
Not Applicable	25.08%	75
al		299

#	Type any comments here	Date
1	Again, they don't communicate with anyone.	10/16/2014 7 08 AM
2	Yes, Love Betty Baker, always will. Straight shooter.	10/15/2014 2:15 PM
3	again, this is a pointless question.	10/15/2014 12:57 PM
4	Depends on the project, but usually the commission takes prompt action.	10/15/2014 11:53 AM
5	Did not know I could meet with them.	10/15/2014 10:18 AM

Q37 i am aware of and utilize available City information that is online.

Answered: 306 Skipped: 4



wer Choices	Responses	
Strongly Agree	27.78%	85
Agree	59.48%	182
No Opinion	2.61%	8
Disagree	4.58%	14
Strongly Disagree	3.59%	11
Not Applicable	1.96%	G
		306

#	Type any comments here	Date
1	I appreciate the information online and it is nice to see that the online information, unlike the city staff, doesn't "change its story". But what's the point if PDRD staff in the field can just diagree, override or claim that there are regulations/processes that must be followed that aren't posted online?	11/4/2014 5:57 AM
2	Since the website changed we are unable to find the standard city details.	10/30/2014 3:10 PM
3	need a list of recently changed standards.	10/23/2014 7:32 AM
4	not easy to search/navigate	10/22/2014 11:34 AM
5	I try, but it can be difficult to find things.	10/22/2014 8:15 AM

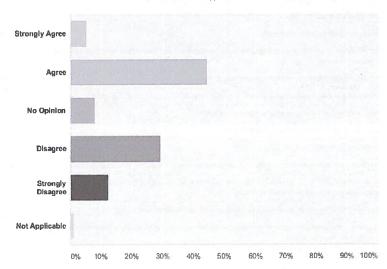
Planning & Development Review Department Customer Survey - Austin, TX

6	The "look" of the website is great, but ANY information I try to find is buried, obscure, and extremely difficult to find.	10/21/2014 8 03 AM
7	There is nothing of value with regards to TIA's. The City of Austin doesn't even post TIA's that have been completed online.	10/20/2014 11:29 AM
8	The information is impossible to find or access on line.	10/20/2014 11:02 AM
9	It's too hard to find the information that I need	10/20/2014 10:15 AM
10	I use the online resourced daily,	10/17/2014 1:01 PM
11	website could still be more user friendly	10/16/2014 5:13 PM
12	I am aware of it, but find it the most user UN friendly interface that I use. Very difficult to find even common code or ordinance answers.	10/16/2014 3:57 PM
13	Website is organized poorly. Information is not easy to find.	10/16/2014 12:26 PM
14	I am not aware of any updates that are made, City needs to post things more frequently and transparently.	10/16/2014 11:51 AM
15	Problem is that it is not all accessible or updated regularly	10/16/2014 6:33 AM
16	what info enline?? you people are operating in 1985.	10/15/2014 7:47 PM
17	Hard to maneuver, but I have my ways.	10/15/2014 2:15 PM
18	The City's online codes and GIS tools are very useful and assist me in doing my work. I like them very much.	10/15/2014 1:42 PM
19	What I do know about I use, and it useful. The City's website receives very low marks though, it is not very user friendly, and there is a lot of information missing	10/15/2014 11:45 AM
20	The Plats, TCAD (especially good) and Property Search are all informative and current	10/15/2014 11:06 AM
21	Try getting to the website that must be accessed to schedule a permit without having the web address saved in your computer or written down.	10/15/2014 11:04 AM
22	Found this out on own	10/15/2014 10:51 AM
23	I often use the permit search, GIS maps and try to download permit applications	10/15/2014 10:45 AM
24	the City's information is often outdated or incorrect, very difficult to navigate	10/15/2014 10:36 AM
25	Online updates are slow, pulled residential application from website only to find out that a new form was initiated 3 weeks cartier	10/15/2014 10:11 AM
26	Cumbersome Web site. Finding what you need is difficult	10/15/2014 10:02 AM
27	code references and contact info .	10/15/2014 9:57 AM
28	recent in mprovements to website - need more help w/ GIS	10/15/2014 9:54 AM
29	Lalways the the permit online, just to make sure it's the most current version, back in Jan 2013 It changed on me from morning to afternoon. That was very annoying!	10/15/2014 9:47 AM
30	The city has many valuable online tools, however they often move around and can be difficult to find (nearly impossible for the everyday citizen).	10/15/2014 9:45 AM
31	It has taken 2 months to get me signed up for the website and still not linked to my company	10/15/2014 9:44 AM
2	I have often found that it is not up to date.	10/15/2014 9:28 AM
13	I'm aware of it and utilize it when possible, but in most cases there isn't useful information provided online.	10/15/2014 9:27 AM
и	worst web site in the world	10/15/2014 9:17 AM
15	I'm aware of how uninformitive it is.	10/15/2014 9:13 AM
36	When I can find it.	10/15/2014 9:11 AM
37	Yes, I spend many hours of my week digging thru the new MuniCode site which can be difficult to search thru.	10/15/2014 9:10 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q38 The City's website provides comprehensive and useful information for the Planning and Development process.





wer Choices	Responses	
Strongly Agree	5.30%	1
Agree	44.37%	13
No Opinion	7.95%	2-
Disagroe	29.14%	8
Strongly Disagroe	12.25%	3
Not Applicable	0.99%	
al		30

Type any comments here	Date
There is a wealth of information, but it is well hidden in a maze of constantly changing structure trees.	11/4/2014 12:36 PM
Again, the information is useful, but PDRD staff seem to resent and disagree with the information.	11/4/2014 5:57 AM
hard to find info	11/3/2014 1:13 PM
information is missing and often out dated	10/29/2014 9:37 AM
It is getting better. Less and less dead linkes	10/28/2014 7:00 AM
it does but is hard to find/navigate	10/27/2014 3:33 PM
	There is a wealth of information, but it is well hidden in a maze of constantly changing structure trees. Again, the information is useful, but PDRD staff seem to resent and disagree with the information, hard to find into information is missing and often out dated. It is getting better. Less and less dead linkes

Planning & Development Review Department Customer Survey - Austin, TX

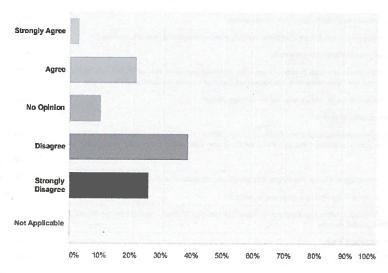
7	somowhat	10/25/2014 9:45 AM
3	not easy to search/navigate the City provides photocopied printouts explaining how to use some of the web pages, that is rediculous.	10/22/2014 11:34 AM
)	Disorganized.	10/21/2014 6:38 AVI
0	The McMansion ordinance is only presented in its original form- without any of the numerous updates, changes etc. It is absurd.	10/20/2014 2:08 PM
11	confusing on which application checklist i need to use.	10/20/2014 11:32 AM
2	It's too difficult to manuver through	10/20/2014 10:15 AM
13	difficult to navigate	10/20/2014 7:15 AM
4	The Amanda system was great in 2004, it is a joke now a days. Everything should be able to be submitted online including field notes and third party inspections and reports.	10/17/2014 6:15 PM
15	Stuff is spread out too much	10/17/2014 12:21 PM
6	Protty good, but not comprehensive or easy to navigate	10/17/2014 10:09 AM
17	pretty much, getting better.	10/17/2014 9:20 AM
18	need access to standards and forms, such as commercial landscape inspection request form, Great Streets Program criteria, downtown master tree plan, etc. as it is now, you have to know the right people then have them email it to you to make sure you have the current version. (it's 2014).	10/17/2014 7:48 AM
19	its just hard to navigate and find	10/16/2014 5:13 PM
20	Extremely confusing.	10/16/2014 3:57 PM
11	Website is organized poorly. Information is not easy to find.	10/16/2014 12:26 PM
2	Needs botter flowcharts, contacts and City Code interpretations more clearly accessible.	10/16/2014 11:51 AM
3	very cumbersome	10/16/2014 6:29 AVI
4	thats a farce	10/15/2014 7:47 PM
5	What difference does it make they do not follow the master plan which is against the law. THEY DON'T CARE	10/15/2014 5:16 PM
6	I hate the City's website. I can't find anything on it ever since it was redone.	10/15/2014 3:43 PM
7	Somewhat however if someone wants to ask a question good luck having a city staff answer the phone	10/15/2014 2:30 PM
8	It has gotten better, but it's still not a website that is extremely easy to use.	10/15/2014 2:19 PM
9	It feels like walking into a dark closet and trying to find a book on a shelf. I feel that I can find information I am specifically looking for, but I am always concerned about any related information that I may be missing, simply due to not being able to know where to look.	10/15/2014 1:51 PM
D	There is no central source of information as to what the process is and what forms / fees / etc are required.	10/15/2014 1:42 PM
1	hard to navigate	10/15/2014 1:36 PM
2	The website provides information if you know what you are locking for. It does not outline or flowchart any development process, so if you don't know what it is you need to do, then it's not very helpful.	10/15/2014 12:57 PM
3	You should take a look at the flow chart to see if you have a legal lot. Explain that to a lay person.	10/15/2014 12:56 PM
1	Some is hard to find even for experienced users.	10/15/2014 12:22 PM
3	Somewhat - but you have to know exactly what you are looking for to have any hope of finding it, and even then you may not.	10/15/2014 11:45 AM
3	The website redesign was a cluster % '(because old links were not maintained, and it's difficult to find where the new links are. Additionally in a related note, the new location of Ordinances is useless being extremely difficult to navigate AND you can't scroll through the whote Ordinance!	10/15/2014 11:38 AM
7	BUT the locations of documents change frequently and then become difficult to locate.	10/15/2014 11:24 AM

38	Often it is not up to date, and the process is ever changing	10/15/2014 11:19 AM
39	what a waste of time you get lost looking for simple things, the query never works properly	10/15/2014 10:21 AM
40	Too complex, can't find what I'm looking for.	10/15/2014 10:17 AM
41	I suggest flow charts for first time and one time users - Start here, then go here, etc	10/15/2014 10:11 AM
12	The search function could be more like google/works/haha	10/15/2014 10:09 AM
43	Just have to find it	10/15/2014 10:02 AM
44	documents are dynamic and the process is not clearly defined	10/15/2014 9:57 AM
45	It is challenging to find the right information	10/15/2014 9:52 AVI
46	That website is EXTREMELY hard to navigate. I have bookmarked all the pages I need and try to avoid navigating that horrible site.	10/15/2014 9:47 AM
47	there is enough information to make you believe it is comprehensiveuntil you discover otherwise during the building process	10/15/2014 9:37 AM
48	Generally but there has also been a lot of information removed with the new revamped website and information is harder to find now or is not helpful.	10/15/2014 9:29 AM
49	Forms need to be updated	10/15/2014 9:26 AM
50	The new web site is a mess.	10/15/2014 9:24 AM
51	nometimes information that should be on the website is not or is difficult to find	10/15/2014 9:22 AM
52	But incomplete	10/15/2014 9:21 AM
53	If you can find it	10/15/2014 9:19 AM
54	No one can create a flow chart of the process. No one.	10/15/2014 9:11 AM
55	The website does not always have the most current information.	10/15/2014 9:11 AM
56	The Information is useful when you can find it!	10/15/2014 9:01 AM

Planning & Development Review Department Customer Survey - Austin, TX

Q39 The City's website is easy to navigate.





swer Choices	Responses	
Strongly Agree	2.96%	9
Agree	21.71%	66
No Opinion	10.20%	31
Disagroo	38.82%	118
Strongly Disagree	25.99%	79
Not Applicable	0.33%	1
tal		304

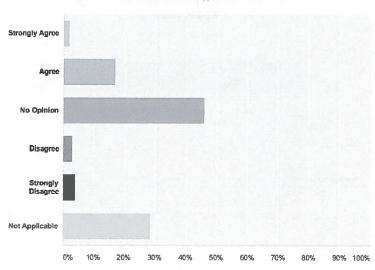
#	Type any comments here	Date
1	Stop changing it!!	11/4/2014 12:36 PM
2	too many layers	11/3/2014 1:13 PM
3	website is difficult and hard to find the information I am looking for	10/29/2014 9.37 AM
4	hard to find permit status site	10/28/2014 10:45 AM
5	It might be getting better. This should be a very high priority.	10/22/2014 8:15 AM
6	It's ok.	10/20/2014 8:20 PM
7	We are finding our way through the new website with ease.	10/20/2014 2:01 PM
В	It is easy but really really slow.	10/20/2014 8:09 AVI

Planning & Development Review Department Customer Survey - Austin, TX

)	Clearly the person writing this has not been to the city website	10/17/2014 6:15 PM
10	It's a mess and even the employees of the city agreed with us that it's terrible after the (uneccesary) redesign.	10/16/2014 7:08 AVI
11	Land development code not easy to navigate	10/15/2014 8:29 PM
12	its terrible	10/15/2014 7:47 PM
13	Silverlight is not recognized by GIS viewer, blocks access.	10/15/2014 2:34 PM
14	It is not organized in a way that is logical to me, but it would be impossible to be logical to everyone.	10/15/2014 1:42 PM
15	its not bad, there is alot of information there	10/15/2014 1:09 PW
16	The redesign should have been done by any one of the great local companies that perform this work. Further, the changes to the code reference website are horrendous. Technical manuals are cumbersome to navigate.	10/15/2014 12:58 PM
17	Search function brings up obscure items but not the most relevant	10/15/2014 12:22 PW
18	The website is like a labyrinth.	10/15/2014 12:10 PM
19	if I type in 'permit process' in the city of Austin search box, I follow a fink to 'obtaining a building permit.' this directs me to the Austin Water Utility site. Why is the Development site not the first one that comes up?	10/15/2014 10:45 AM
50	see above	10/15/2014 10:21 AM
21	it is difficult to navigate. Though that may be the case with any organization of this size.	10/15/2014 10:14 AM
22	it's ok, but I would find it useless to a one time or new user	10/15/2014 10:11 AM
23	The new Municode is not as user friendly as the layout that was there for years. I don't like the "parsing out" of information in small sections.	10/15/2014 10:09 AM
24	The new one needs a map	10/15/2014 9:47 AM
25	see comment above	10/15/2014 9:47 AM
26	But it's getting better!	10/15/2014 9:41 AM
27	getting better	10/15/2014 9:37 AVI
28	GIS and lot into is always hard to access	10/15/2014 9:21 AM
29	You have got to be kidding me.	10/15/2014 9:13 AM
30	I have to go back and figure it out every time, and it keeps changing. It's frustrating.	10/15/2014 9:13 AM

Q40 The City Council treated me fairly and were courteous.



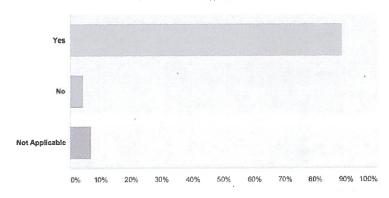


swer Choices	Responses	
Strongly Agree	1.98%	6
Agree	16.83%	51
No Opinion	45.87%	139
Disagree	2.97%	9
Strongly Disagree	3.96%	12
Not Applicable	28.38%	86
al Control of the Con		303

#	Type any comments here	Date
1	Fair and courteous are two different things, they should not be put together in a single sentence.	10/30/2014 9:37 AM
2	Had to get 5 permits to put brick on the front of 2 buildings that had been here 35 years	10/28/2014 12:04 PM
3	If our projects end up in front of those guys it's a lost cause	10/20/2014 2:01 PM
4	Mayor Loffingwell has become increasing rude and testy as his term nears an end Speaking over colleagues and staff	10/20/2014 9:45 AM
5	I have requested assistance on several different situations and never heard back from council members or their staff.	10/16/2014 5:13 PM
3	At times, yes. But most of the time, I'd get nervous going into the city because they often scolded you or yelled at you for not knowing all of their (confusing) rules.	10/16/2014 7:08 AM
7	The staff at the mayor office we're EXTREMELY RUDE .	10/15/2014 3:37 PM
8	Council is courteous, but there are always behind-doors conversations happening that are political in nature that influence final decisions.	10/15/2014 1:51 PM
9	They are a joke!	10/15/2014 1:02 PM
10	only three more months; so not very applicable.	10/15/2014 9:57 AM

Q41 Was your application ultimately approved?

Answered: 304 Skipped: 6



swer Choices	Responses	
Yes	88.82%	270
No	4.28%	13
Not Applicable	6.91%	21
tal		304

#	Type any comments here	Date
1	Yes, because I have the resources to jump through the city's hoops. The money we spent on additional surveys, engineering reports and other code-compliance issues required by the city - was as much as some people plan to spend on a remodel. Which of course means that this whole process is unfair and designed to punish poor people in our city. Which of course is probably the point.	11/4/2014 5:57 AM
2	Projects have always been approved ultimately, but the process is too often far more arduous than necessary. The business owners are severely impacted by the slow process which translates in project delays resulting additional costs which hurt businesses.	11/1/2014 6:44 AM
3	One person was rude in the permit department	10/28/2014 12:04 PM
1	Our various applications are ultimately approved after going through great lengths that typically negatively affect the projects and, more importantly, don't follow the city's planning strategy (Imagine Austin).	10/25/2014 12:34 PM
5	Yes and then placed on hold as code compliance put on hold for no permit when they were tooking at the wrong address. Permitting would not remove the hold. Eventually, I was taken to court where I showed I had a permit when code compliance put me on hold for no permit. The case was dropped, and I been told to start the permitting process over which I already had in place.	10/23/2014 12:04 PM
6	The process was so confusing and absurd that after paying considerable fees (close to \$ 1000) my condo neighbor and I simply abandoned the application process. It was an extremely frustrating experience, with little or no help from PD personnel, and often contradictory information from different planners.	10/22/2014 6:59 PM
7	My Plan Review was approved only after removing certain features from the house, even though those features had been consistently approved by the city in numerous other Plan Reviews recently submitted by other architects and builders, and which did not conflict with any COA LDC codes or IRC 2012 codes.	10/22/2014 9:39 AM

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8	Typically we are approved with no comments and an email stating what a pleasure we are to work with. In the more recent past that the review times have been much longer with added layers of process. Keep in mind we have been turning in as many as 30 projects a year for over 30 years.	10/20/2014 2:01 PM
9	Some have and some are pending. But the question is irrelevant.	10/20/2014 12:23 PM
10	Most are, but it can be a rollercoaster process.	10/20/2014 11:32 AM
11	I have not processed one TIA in the City of Austin that didn't require multiple meetings to clear up issues.	10/20/2014 11:29 AM
12	we have no choice but to wade through the moss	10/20/2014 7:15 AM
13	all of our projects are ultimately approved; however, it may take months beyond promised deadlines.	10/19/2014 11:51 AM
14	Not yet but all have been in the past.	10/19/2014 8:52 AM
15	We cannot afford to pursue this given the environmental landscaping requirement	10/17/2014 2:54 PM
16	Most site and subdivision applications require a team of specialized engineers, attorneys, and consultants for approvals. Most applications require 6 months to one year for approvals.	10/17/2014 1:01 PM
17	Mostly yes.	10/17/2014 9:20 AM
18	At last; in the end: eventually. With no consideration for time and cost to the citizen	10/16/2014 6:32 PM
19	with agreed on restrictions	10/18/2014 2:15 PM
20	multiple applications engoing but typically yes, expired permits are an issue to address, hold general contractors accountable not non-GC's trying to acquire new permit at same address.	10/16/2014 8:53 AM
21	3 months after they said it would be.	10/16/2014 7:08 AM
22	We do numerous types of projects and not all of them are approved. Poor wording on this question in my professional opinion.	10/16/2014 6:33 AM
23	Generally they are always eventually approved but only after undue expense and delay.	10/15/2014 7:40 PM
24	Inspections were smoother than plan review	10/15/2014 5:05 PM
25	you win some, you lose some	10/15/2014 4:54 PM
26	Yes, but could have been better, cost less, and been a more affordable product.	10/15/2014 2:15 PM
27	In the end, the SDP's we submit are approved but the process of getting to that point can be exponsive and frustrating, particularly for the clients we represent.	10/15/2014 1:51 PM
28	After appealing to the Director of Development on day 422. Then we received our permit in hours. We had been waiting for 10 days for a signature.	10/15/2014 1:43 PM
29	After many, many tries, I have pushed over 100 applications through the City in 11 years.	10/15/2014 1:42 PM
30	I run permit severy week. 99% are approved	10/15/2014 1:01 PM
31	Many were approved. Some expired.	10/15/2014 12:58 PM
32	No. not in every case	10/15/2014 12:57 PM
33	Yos, they are (almost) always ultimately approved but there are consistently a greater amount of "gives" the developer is required to preform to finalize the approval.	10/15/2014 12:53 PM
34	All have been approved.	10/15/2014 12:22 PM
35	Gatting approval is what I do.	10/15/2014 11:45 AM
36	City staff don't do their job initially. They copy a bunch of not applicable comments out of a list and paste it into review comments, requiring wasted time on our part. They seem to do this simply to look like they've looked at the project plans and delay any real review until at least the second submittal. This wastes everyone's time and resources, elevating development costs in Austin.	10/15/2014 11:38 AM
37	Most, but not all.	10/15/2014 11:36 AM
38	There are still projects pending	10/15/2014 11:23 AM

39	Not yet, still trying to reach a resolution with City staff	10/15/2014 10:42 AM
40	Yes after 5 visits. Again nobody sends helper or clerk. The most highly paid people are the ones you are making wait	10/15/2014 10:18 AM
11	ALWAYS LATE	10/15/2014 10:06 AM
12	A site plan should not take 9-10 months	10/15/2014 10:02 AM
13	most all applications are eventually approved; it's just the cost, time, and resources that it takes to approve, for a single amali-business applicant, these hurdles often are insurmountable and uneffordable, larger out-of-town applicants can more afford these unexpected delays and costs of permitting but they eventually pass on that cost to customers.	10/15/2014 9:57 AM
44	Volume Builder	10/15/2014 9:52 AM
45	But I have a couple of applications that are currenly rejected, and I'm working through them.	10/15/2014 9:47 AM
16	But never in a reasonable time frame.	10/15/2014 9:38 AM
47	Not for the Historical committee review process, This process is very poorly run,	10/15/2014 9:26 AVI
48	It takes entirely too long and contains too much obstructionism.	10/15/2014 9:24 AM
49	always in the end	10/15/2014 9:13 AVI
50	All of my applications have eventually been approved. Usually several months or over a year later in one case. This is because the plan reviews are worthless and everytime one resubmits plans it is another 30 to 60 days before new comments are returned. Often new comments that were never addressed in previous reviews.	10/15/2014 9:13 AM
51	Mostly yes, some with major changes	10/15/2014 8:53 AVI

Q42 Several PDRD Divisions and other City departments are involved in the building and development process in the City of Austin. If you experienced coordination problems between any two divisions or functions, please list them below.

Answered: 102 Skipped: 209

Answer (Cholces	Response		
Coo	rdination problems between what?	100.00%		10
Coo	dination problems between what?	50.00%		5
Coo	dination problems between what?	23.53%		2
#	Coordination problems between what?		Date	
1	Austin Energy and Building Electrical review		11/4/2014 7:52 AM	
2	too many to list. they seem to all have turf wars		11/4/2014 5.57 AM	
3	trees		11/3/2014 1:13 PM	
4	PARD is the main department that has given us attitude issues and asking us to adhere to items listed in the code.	that are not	10/30/2014 3:10 PM	
5	AWU and fire		10/30/2014 12:11 PM	
6	PDRD and AWU		10/30/2014 9:37 AM	
7	austin energy & plan and review department		10/29/2014 7:15 AM	
8	permit dept		10/28/2014 12:04 PM	
9	historic and all other depts		10/27/2014 3:33 PM	
10	Plumbing and Austin Energy.		10/21/2014 6:38 AM	
11	I generally don't understand why the applicant has to visit all the different departments when required through the much more streamlined to have ESPA, required flow tests, or most other commonly nuaddendum moved through the system by city staff more familiar with the process.		10/20/2014 8 20 PM	
12	PDRD and Watershed Protection		10/20/2014 11:32 AM	
13	ATD should be soley resposible for TIA's. PDRD should have a very limited role.		10/20/2014 11:29 AM	
14	Site Plan Review and Commercial Building Review		10/20/2014 10:04 AM	
15	Plan review and inspections		10/20/2014 9:39 AM	
16	Flood Plain Review and Residential Review		10/20/2014 8:09 AM	
17	Floodplain review - seems understaffed?		10/20/2014 5:51 AM	
18	builidng		10/19/2014 11:51 AM	

19

20

21

22

Inspections

AWU and PDRD do not coordinate

Historic>Residential Review

Inconsistent application of code between representatives of the same department.

10/18/2014 1:50 PM

10/17/2014 6:15 PM

10/17/2014 1:01 PM

10/17/2014 12:39 PM

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		_
23	Plan review electrical and Austin Energy	10/17/2014 10:09 AM
24	downstairs at DAC and upstairs at plan review	10/17/2014 9:20 AM
25	subchapter E - site plan and building plan review need ALL comments simultaneously	10/17/2014 7:48 AM
26	PDRD & other City departments	10/16/2014 6:32 PM
27	Austin Energy and Electrical Inspection process	10/16/2014 2:15 PM
28	Commercial Building Review and Planning / Zoning	10/16/2014 11:51 AVI
29	PDRD and AWU	10/16/2014 11:51 AM
30	Great Streets and everyone else	10/16/2014 9:06 AM
31	Inspections and Plan Review	10/16/2014 6:42 AM
32	locating files that staff takes from DAC archivo	10/16/2014 6:33 AM
33	Planning & Development and Fire	10/15/2014 10:12 PM
34	BOA & Residential Design. BOA did not understand interpretation	10/15/2014 8:29 PM
35	AE and PDRD (Subchapter E Conflicts)	10/15/2014 7:40 PM
36	They don't coordinate period. They don't care	10/15/2014 5:10 PM
37	PDR AE	10/15/2014 5:05 PM
38	PDR and Inspection staff	10/15/2014 3:29 PM
39	Details and other information on approved site plans are not accepted and approved by inspectors.	10/15/2014 2:43 PM
10	when you call in a final building inspection, it gets blocked if you have a tree permit that requires a final inspection. However, you can't call in a tree inspection with the automated system.	10/15/2014 2:15 PM
41	Plan review and express permits	10/15/2014 1:47 PM
42	Commercial Building Department and Fire Department with conflicting requirements	10/15/2014 1:45 PM
43	AWU and Public Works	10/15/2014 1:43 PM
44	Residential, Tree Review	10/15/2014 1:42 PM
15	code compliance and permitting	10/15/2014 1:36 PM
46	water utility and PDRD	10/15/2014 1:27 PM
47	building and fire	10/15/2014 1:09 PM
48	Review dept and permit center-My plans should be delivered to excrow box for payment and placed in our box in permit center (Cody pools) 99% of the time I still have to sign in to pick up my permits which takes a huge amount of time	10/15/2014 1:01 PM
19	PARKS is at war with AWU. Actually had a Parks representative tell me that parkland trumps existing easements. Thought AWU representative was going to have breakdown. Truly felt as though parks Dept. had hand out asking for money at every interaction.	10/15/2014 12:58 PM
50	AWU and PDR	10/15/2014 12:57 PM
51	Floodplain and Drainage Roviewer. It is impossible to get a floodplain model reviewed, it somehow gots lost between intake and the reviewer. The reviewer doesn't notify the applicant that it wasn't received. Comments come out saying please provide model. Model is provided in a formal update (which is required) and the same thing happens.	10/15/2014 12:56 PM
52	plan review and inspectors	10/15/2014 12:54 PM
53	plan reviewers, and site plan exemptions	10/15/2014 12:38 PM
54	DAC gives wrong information	10/15/2014 12:22 PM
55	ROW	10/15/2014 12:16 PM

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56	Logal and PDRD	10/15/2014 12:07 PM
57	PDR and AWU	10/15/2014 11:53 AM
58	Every single one of them.	10/15/2014 11:45 AM
59	Fire and Suilding, in some instances each has a high authority but wants to wait until the other makes a judgement but the back and forth between the two can take an excessive amount of time to resolve issues.	10/15/2014 11:24 AM
60	Utilities and Trees	10/15/2014 11:23 AM
61	Arbor and Sidowalk, but then Sidowalk can be another "waiting for Haloy's compt" scenario.	10/15/2014 11:06 AM
62	Coordination with logal Dept is ALWAYS a problem	10/15/2014 10:39 AM
63	water, elec and planning	10/15/2014 10:36 AM
64	Water development. And the city engineers	10/15/2014 10:34 AM
65	Disconnect between Residential Reviewers and Flood Plain Reviewers	10/15/2014 10:21 AM
66	Building plan review and DAC. DAC reviews zoning.	10/15/2014 10:20 AM
67	Legal Dept	10/15/2014 10:18 AM
68	All of them to some degree.	10/15/2014 10:18 AM
69	planning and development / permit department	10/15/2014 10:14 AM
70	AWU and Planning	10/15/2014 10:12 AM
71	plan review and the reality on the job which the inspectors arena	10/15/2014 10:09 AM
72	Core Transit Corridor requirements and AWU, Austin Energy, etc.	10/15/2014 10:09 AM
73	AWU and Great Streets	10/15/2014 10:08 AM
74	Building inspection and plan review need to stop fighting	10/15/2014 10:06 AM
75	Planning Dept and Legal	10/15/2014 10:02 AM
76	site plan review and fire review	10/15/2014 10:01 AM
77	PARD and Legal	10/15/2014 10:00 AM
78	AWU and everyone	10/15/2014 9:57 AM
79	Fire & Building	10/15/2014 9:54 AM
80	Tree Review and Plan Review	10/15/2014 9:52 AM
81	Water Utility department-stamping the plot plans in order to receive a permit	10/15/2014 9:52 AM
82	PDRD & UD	10/15/2014 9:47 AM
83	Plan Roview & Permit Center	10/15/2014 9:44 AM
84	When changes to wording on permits or small requirement changes occur, the planning/roview/permit dopt's and the inspectors/meter-shop/etc are slow to sync up on the changes and or requirements. (i.e. "I didn't get the memo")	10/15/2014 9:41 AM
86	Roads and Bridges – driveway access to alley behind my house	10/15/2014 9:32 AM
36	There is always confusion about where to pay fees. There are multiple departments that collect them.	10/15/2014 9:28 AM
37	Arborist	10/15/2014 9:27 AM
38	Water Utility and Permitting	10/15/2014 9:26 AM
39	PDRD and Public Works	10/15/2014 9:24 AM
90	PDRD and all other departments	10/15/2014 9:18 AM
91	fire	10/15/2014 9:17 AM

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02	quetin pourer & light/ navdigatoe algebric	10/15/2014 9:17 AM
92	austin power & light/ perdinales electric	10/15/2014 9:17 AV
93	Travis County	-
9/1	Site Plan and Building Review	10/15/2014 9 13 AM
95	PDR & AWU - A master review report is incomplete unless AWU is willing to incorporate their review in the report, which would be a huge delay to the issuance of a real master review report.	10/15/2014 9:11 AVI
96	ROW requirements and Commercial Design Standards	10/15/2014 9:11 AM
97	Industrial Waste and AWU	10/15/2014 9:10 AM
98	Development Review and ROW	10/15/2014 9:05 AM
99	n/a	10/15/2014 9:05 AVI
100	Water utility / fire / plan review	10/15/2014 9:04 AM
101	Addressing and Commercial Plan Review.	10/15/2014 9:03 AM
102	Civil plan approval and building plan approval	10/15/2014 8:58 AM
#	Coordination problems between what?	Date
1	Fire Department and Building review	11/4/2014 7:52 AM
2	site and building review	10/30/2014 12:11 PM
3	AWU and permitting	10/27/2014 3:33 PM
4	PDRD/Watershed and Parks and Recreation	10/20/2014 11:32 AM
5	ATD Signals. There is one person in the entire City that relivews TIA's for their techincal merit. It's not fair to us and not fair to him	10/20/2014 11:29 AM
6	Erosion Control Review and Residential Review	10/20/2014 8 09 AM
7	site	10/19/2014 11:51 AM
8	arborists and residential reviewers	10/17/2014 9:20 AM
9	pool code, unwritten local interpretation vs. state rules vs. ADA (SAD) - COA must clearly define and document ALL rules so designers do not have to guess or change criteria whenever a new reviewer arrives	10/17/2014 7:48 AM
10	PDRD & PDRD	10/16/2014 6:32 PM
11	Inspection and AWU	10/16/2014 9 06 AM
12	review between depts on same project has redundency in questions/comments	10/16/2014 6:33 AVI
13	AWU and Legal (AWU being logally incompetent and relying on PDRD Legal to solve conflicts.	10/15/2014 7:40 PM
14	PDR Water Utility	10/15/2014 5:05 PM
15	PDR and Street and Bridge and/or ATD	10/15/2014 3:29 PM
16	final electrical inspection is held up by driveway for some reason.	10/15/2014 2:15 PM
17	Express permits and permitting/licensing	10/15/2014 1:47 PM
18	Residential, Floodplain	10/15/2014 1 42 PM
19	permitting and residential review	10/15/2014 1:36 PM
20	building and health dept.	10/15/2014 1:09 PM
21	Law and PDR	10/15/2014 12:57 PM
22	AWU. Austin Energy, Urban Design, Transportation, Watershed, Drainage on every streetscape section having to comply with commercial design standards.	10/15/2014 12:56 PM
23	inspectors and utility providers (AE. TX gas)	10/15/2014 12:54 PM

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24	Confusion of commercial or residential is a way to get a project to fall through the cracks and get erroneous approvals. Sometimes agents do this intentionally. DAC can't seem to solve these.	10/15/2014 12:22 PM
25	AWU and PDRD	10/15/2014 12:07 PM
26	PDR and Travis County	10/15/2014 11:53 AM
27	None of the departments communicate with each other	10/15/2014 11:45 AM
28	Water Dept & and other departments in General. The Water Department doesn't even have submittal forms for projects, checklists of required information & upon submittal and review, they may issue multiple rounds of new rejection comments to new items that were not initially requested. Their length of review times are even worse than the PDRD if you can believe that is even possible.	10/15/2014 11:24 AM
29	Subchaptor E and actual physical conditions	10/15/2014 11:23 AM
30	Project doseout with Inspection	10/15/2014 10:39 AM
31	could not pick up a permit without paying for taps, could not pay for taps because they were not able to locate, city would not put them in until they were paid for and permitted	10/15/2014 10:36 AM
32	Disconnect between Permit Office and Commercial Plan Review	10/15/2014 10:21 AM
33	Austin Water Utility	10/15/2014 10:18 AM
34	permit department / building inspectors	10/15/2014 10:14 AM
35	Plumbing roviow and AWU	10/15/2014 10:12 AM
36	Austin Water Utility and QSMD	10/15/2014 10:02 AM
37	PARD and Austin Water	10/15/2014 10:00 AM
38	ROW - AWU - PDRD: subchapter E, license agreements, utilities	10/15/2014 9:57 AM
39	Water and Permitting	10/15/2014 9:52 AM
10	UD & AE	10/15/2014 9:47 AM
11	Often I get opposite instructions from different people in the same department	10/15/2014 9:28 AVI
12	Historical	10/15/2014 9:27 AM
13	Tree review and Permitting	10/15/2014 9:26 AM
14	health	10/15/2014 9:17 AM
15	AWU	10/15/2014 9:14 AM
16	Austin Energy and Sito Plan	10/15/2014 9:13 AM
17	plan review and building inspection	10/15/2014 9:11 AM
18	PARD and everyone	10/15/2014 9:10 AM
9	Permitting and Development Review	10/15/2014 9:05 AM
50	Plan review / Inspections	10/15/2014 9:04 AM
31	Site Plan Review and Building Review, specifically plumbing.	10/15/2014 9:03 AM
	Coordination problems between what?	Date
	arborists and permitting	10/27/2014 3:33 PM
	Intake and the receptionist.	10/20/2014 11:32 AM
	fire	10/19/2014 11:51 AM
	plan reviewers and inspectors	10/17/2014 9:20 AM
	Approved site plans and Public Works as it relates to developing site	10/16/2014 6:33 AM
1	ROW department is a disaster when dealing with any utility or legal matter. The culture is terrible there.	10/15/2014 7:40 PM

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7	PDR Austin Code	10/15/2014 5:05 PM
8	Can we please pay inspection fees on-line? I mean seriously it is 2014. Would be easier on EVERYBODY applicants and staff included.	10/15/2014 2:15 PM
9	Residential, Historic Preservation	10/15/2014 1:42 PM
10	inspections andoverybody	10/15/2014 1:36 PM
11	Real Estate and PDR	10/15/2014 12:57 PM
12	DAC and all reviewers, it appears that policies change too often for DAC to keep up?	10/15/2014 12:56 PM
13	review departments (health, fire, building)	10/15/2014 12:54 PM
14	Residential/commercial/DAC/preservation	10/15/2014 12:22 PM
15	Fire	10/15/2014 12:16 PM
16	There are not enough boxes here to cover all of these.	10/15/2014 11:45 AM
17	Street and Bridge adding requirements after permit issued	10/15/2014 10:39 AM
18	TxDOT	10/15/2014 10:18 AM
19	Auslin Energy and all depts.	10/15/2014 10:12 AVI
20	Construction Inspection and Public Works - getting a precon	10/15/2014 10:02 AM
21	ROW, Public Works, Etc & PDRD: reviewers not officially coordinated in the process	10/15/2014 9:57 AM
22	PDRD & AE & AWU	10/15/2014 9:47 AM
23	Industrial waste	10/15/2014 9:17 AM
24	Inspectors and Plan Reviewers do not always agree.	10/15/2014 9:03 AM

Appendix E

Customer Survey Comments

Board of Adjustment

1. For Board of Adjustments: One meeting per month will absolutely not work for Austin's growth. The meeting I attended in September had over 30 cases, and went on until 11:45 pm. Many cases are postponed for very minor reasons or missing documents. The requirements for the application addendum are completely subjective. For example, our case was postponed because we didn't have the Travis County Plat map printed and included in their packets. This could have been determined prior to our meeting, and requested by email via the BOA liaison.

Case Manager

 Have the Case Manager review the Entire set of comments and weed out duplicate comments or comments that conflict with each. Also make sure the comments are complete and the reviews have been completed BEFORE issuing the comments as being "Final"

Certificate of Occupancy

1. I was a tenant for 5 years in an older office building built in the early 70's. When we got approved by a gov't agency they required a C of O. I applied to the City of Austin to get a C of O. It turns out that no one in our Suite or in our entire bldg. has ever applied for a C of since it received its original C of O. The bldg. was also foreclosed upon in the 80's and went to RTC which then sold the bldg. to a new owner. None of the original C of O paperwork for the bldg, was apparently kept by the bldg, dept or the new bldg, owner. Bottom line: I was forced to go through the same process to get our C of O that a new bldg, developer would have to go through if they were proposing a new bldg, be built at that location. There was no remodeling proposed or performed at any time. There were no permits other than a C of O requested at any time. It was insane. It took over 6 months and way too many visits, emails, and begging for mercy before the city eventually decided that perhaps treating a tenant of a small office in a building which has been successfully occupied without incident since the early 70's the same as if they were the original developer was perhaps not the best use of city resources (not to mention my resources. I used to be an urban planner in Los Angeles and I have seen some pretty ineffective processes and procedures in my time by planning and bldg, departments but this was definitely one of the most extreme examples of what can happen to a process if there is not some basic safeguards built in to the process to ensure that the users of the system do not get caught up in a process which was never designed or intended for them to have to go through. Thanks for hearing my input.

Codes

1. I believe staff is doing the best they can with the complex, overlapping, poorly written, and sometimes unjust codes they have to enforce. Overall it seems the customer service mentality of trying to help development through the process is lost. In many cases it seems staff is tasked with trying to find a way to say no to the project, and with a complex code, in almost every case they can find a codified way to deny an application. The burden

is then put on the specialized consultants to find a way around the denial. This leads to multiple updates, back and forth arguments and code interpretations, and ultimately, very long review and approval times. There are, in some cases, "obstructionist reviewers" whose job it is to stop development in Austin, rather than finding a way to help applications through the system. Thank you for the opportunity to provide feedback.

- 2. The recent study shows the ridiculous maze the LDC has become accommodating everybody with an opinion...jump head first into code next with passion for the landowner, the economic stimulus, and not everybody else who may have an opinion about what the development should cost, look like, and BE. Houston has NO Zoning and has evolved naturally into a city millions of people have chosen to live happily. The property market regulates the same as zoning...imagine the savings if the COA dropped zoning...probably could just go ahead and build all the rail from the extra funds and put all the poor into a new high-rise condo.
- Amend codes for remodeling that make homeowners ultimately spend more money for trying to improve their homes efficiency and look. To make a 1970's or 80's home meet current code cost a lot of extra money and leaving it the way it is doesn't meet current code and it's not efficient.
- 4. Streamline McMansion requirements for small projects. Get rid of side wall articulation requirements.
- 5. The land development code does not allow for development of communities/projects that Imagine Austin deems beneficial to future development of Austin. There seems to be a vast disconnect between city planners and plan reviewers.
- 6. The development process can be greatly enhanced with removing the existing code and creating a form based code. The current code is wrought with competing provisions and is very hard to understand. The current code has been modified extensively since 1997 and the changes have been done without a testing of the pother provisions of the code and the impacts. This code has bred a culture of distrust.
- Get rid of, or greatly modify, McMansion ordinance. Develop a small projects review process for speed and less cumbersome.
- 8. I have many ideas as to how to improve the process. 1. Rewrite the land development code this is currently ongoing.
- 9. Loosen McMansion to allow for the many, many site issues that don't fit into the cookie cutter mode of an overall conservative and restrictive ordinance. This could be handled by hiring an experienced builder who cares about the City and the people and can analyze the plans relative to the site situation including the adjacent property.

- 10. The problems with development review mostly stem from a horribly written and overly complex development code. The convoluted and conflicting nature of the code results in slow and sometimes inaccurate review. The complexity of the code also results in overly complex applications which take longer to review. My experience is that the staff are generally helpful, but are given a horrible code framework in which to work, and they often take the brunt of customer dissatisfaction, when the true blame is in the code they are required to enforce.
- 11. The Land Development Code is too complex and does not work. We have easily over 20 projects in the City of Austin and have operated here in some sort of fashion for over 15 years. The Code was developed in 1980's Austin and has been patch worked together over the years. I don't believe that there is a site development permit in town that doesn't require a waiver, alternative equivalent compliance or a variance to the code or design guidelines to handle conflicting provisions in said code or design guidelines. This creates a situation that infuriates the neighborhoods, because it appears that PDRD grants variances to developers at an alarming rate and all developers are allowed to break the rules. On the flip side, it creates a serious degree of uncertainty for companies investing in Austin, because they always feel that they are having to give away parts of their project in the permitting phase. Staff is continually caught in the middle and apparently all decisions must be made a high level and this completely swamps the system. Solution: Completely revamp the code. In the interim: There should be smaller teams that specialize in one area who are experts in their area, can implement policy consistently and who can make decisions without coordinating with 15 other people all with competing views. You need to build TEAMS Problem 4: There are too many provisions in the code as stated above. The City of Austin is completely and woefully understaffed. In the last 6 or 7 years the City has added a Heritage Tree Ordinance, Commercial Design Standards, McMansion Rules, Watershed Protection Ordinance (new rules for the east side and new rules for floodplain), Project Duration rules, Trasit Oriented Districts, Burnet Gateway Regulations, Landscape/Runoff regulations. When you add regulations, you need more and experienced people. City of Austin staff have an impossible task at this point and you literally couldn't pay me enough to put up with what they have to put up with on a daily basis. It is a miserable working environment and it shows. Solution: Hire more staff at the management and review level. Hire decision makers.
- 12. Rewrite the LDC so that it is clear and less confusing/conflicting.
- 13. Reduce the number of city ordinances, we already have building and fire codes. 2. Let the architect / engineer do their job without trying to regulate us.
- 14. The ability to allow customer input more when making decisions regarding additional regulation. e.g. OSSF intruding into commercial plan review without scrutiny.
- 15. Repeal requirement for duplex outlets at 15" in visit ability ordinance.

16. Reduce the amount of frivolous regulations in our city (we currently are regulating the depth of mulch. Ridiculous!)

Code Compliance

- Revisit the Code Compliance Dept. mission aka Austin Code Dept. and the roles of their code inspectors with PDR inspectors. Austin Code Dept. staff know very little about all the Codes. One person cannot know all the Codes, yet they issue citations for alleged Code violations for all possible aspects of the Code and end up causing more harm than good.
- 2. Lastly, when someone is caught doing work without permits, the fines should be steep and demolition of the work should be considered. Many contractors operate on a "asking for forgiveness" approach and get away with it.

Completeness Check

- Fix the problem with Completeness Check process. Simplify the list of required items to be shown on the plans and not perform a review of the project. Have staff available for applicants who disagree with the rejection so that they can get the issue cleared without having to resubmit again. Stop making up requirements that are not based upon Code. If a new interpretation is applied, it should be vetted through the rules posting process.
- 2. Completeness Check should be eliminated. It wastes the city staff's time and delays the developer. Items are often overlooked and the engineer's summary letter is usually not read (which contains some of the information they need). The minor relevant comments that they sometimes produce can simply be handled in review.

Communication

- 1. I would say that if I had to choose one thing that was my biggest complaint, it would be communication. When we email or call, it is usually days before a response is received.
- 2. I think it's extremely important for staff to return messages and phone calls. I've had situations where I have had to follow up with e-mails and phone calls week on end before someone replied. As previously stated, there are staff members that are approachable and do their job and do it well. But, overall, the process is painful and frustrating.
- 3. The lack of communication is outrageous and the fact that phone calls are rarely answered and it takes 3 days to respond to emails is ridiculous.
- 4. Provide adequate staff so that reviewers are able to respond to emails and phone calls within a reasonable time frame.
- 5. Clear communications and a consistent system and process and streamline operation.
- 6. RETUTN EMAILS. ANSWER CALLS. Just care about the job you do!

7. Reviewers and management should return phone calls and emails.

Counters/Intake

- 1. We should be able to make an appointment with a specific reviewer in person--there is a reception person; they can do that. We should be able to take a number rather than stand in line in front of the bathrooms in the hallway.
- 2. Make intake available daily all day instead of just 3 times per week at a contractors peak hours of the mornings. Then the wait times would go down and the city would have the same work load either way. Stop having department meetings during intake hours. It wastes about 50 contractors driving to the city to find out the staff are in a meeting Stop making contractors wait 1-3 hours for a clerk to print out a payment form to pay a permit or re-inspection fee. It could be handled in 3 minutes by the cashier. Double the number of admin staff that handle the issuance of a piece of paper so we can pay and get back to work. That lobby typically has 8-14 contractors waiting 1-3 hours for service. What a waste of production and dissatisfaction with the planning office.

County

1. We were dealing with county/city processes....what a mess!

DAC

- 1. DAC has always been courteous, informed and helpful for preliminary project planning and development. Great Department.
- 2. Keith Batcher does an outstanding job for the city. I hope he will be recognized for being a positive face of the City of Austin. The permitting center needs to improve their customer service. It should start with _____. She is rarely available when an issue arises. It shouldn't take a week or two to pick up a permit after it has been approved.

Driveway Permits

1. I am not sure of the inner workings of the planning department but the driveway permit process takes quite a bit of time and I am usually waiting more than a few days to hear back to approve payment. It isn't a very well thought out process. If there is a way to include it with the original volume builder and plan review process, I think it should be.

Email

- 1. Reply within 2 days to any and all correspondence with at least an email or message confirming that the information was received.
- 2. Here is an idea: Hire more reviewers that can be available for consultations on a consistent basis. Even if there is a charge for this, when you are needing answers and have to wait a week, it is not helpful. If you could schedule a 'pre-review' where you are given an opportunity to ask questions about your plans, you can get feedback right away. This

way you don't waste time and money on plan printing, engineering etc- instead you have an opportunity to fix anything that may arise prior to submitting. In terms of customer service, hire people who actually care about their jobs/ people they work with and have good manners. It's not that complicated.

Engineering

- 1. The mantra is public safety and that's a great goal. Everyone I talked to was nice and attempted to be helpful, but they don't follow a set process. For example, one says here is the check list for what is needed. When that is brought in, another asks for more documentation. If you point this out, one will be annoyed and you risk both being annoyed. The additional documentation in my case was engineering drawings that are not required until the engineer has done on-site inspection of the site per the check list and first and second staffer, but not the third. These engineering drawings will be stamped by a licensed engineer but were requested for initial permit. The planning tech would not be approving the work or drawing since the city has opted out of taking responsibility for the engineering so the public safety aspect is not in play, only the paperwork. IF an engineer is required to sign off on a design drawing, and that design is not required on initial permitting, all staffers should know that. At that point I hired a professional engineer licensed in Texas with experience in Austin construction because it was clear to me a normal citizen is given roadblocks if they try to permit on their own. The engineer has spent months trying to obtain a permit. How can this have anything to do with safety.
- 2. Stop making us put simple engineering plans to a scale. You do not look at them anyway except to measure them to see if they are to scale. There is no value added when they are legible and are attached. What trivia and arbitrary rules for college graduates at high salaries to check off yep it is to scale.

Environmental

1. In general, the environmental regulations are cumbersome which causes a great amount of extra work for design professionals and consequently the review staff at the City. Staff can't really keep up with reviews because of the huge burden of regulations, and it becomes necessary for an owner to hire a plan expediter (typically one that worked in Watershed Protection and has friends there) or a lawyer to push the project through the process. A design professional that takes a project through the process themselves on occasion and not often, usually finds procedures have changed, and they must relearn them. A plan expediter is essential in Austin. Processing plans through Round Rock, Georgetown and Leander is a far more straight forward process and the staff is more responsive and pleasant as well.

Expedited Reviews

- 1. Here is an idea: Hire more reviewers that can be available for consultations on a consistent basis. Even if there is a charge for this, when you are needing answers and have to wait a week, it is not helpful. If you could schedule a 'pre-review' where you are given an opportunity to ask questions about your plans, you can get feedback right away. This way you don't waste time and money on plan printing, engineering etc- instead you have an opportunity to fix anything that may arise prior to submitting.
- 2. Expedited "fees" for 48 hour expedited plan review.
- 3. Other cities provide the ability to request expedited reviews for an additional fee. This obviously takes additional man power, but clients are willing to pay additional fees for faster service.
- 4. Pre development meetings to explain the projects to all of the reviewers at once would save a tremendous amount of review time Pay to Play permit expediting.
- 5. I also think one should have the option to pay higher fees for expedited plan review and frankly if necessary increase fees across the board if that is what it takes to get a permit done quickly. A faster permit process will mitigate "outlaw" work being done without permits.
- 6. Provide an expedited review for an additional fee.
- 7. I would have been willing.. eager...in every case to pay an additional fee rather than be forced to hire a third party expediter who may or may not have any success "expediting" the process.

Fees

- 1. There are certain fees that we are not able to pay from our escrow accounts. For example, Environmental Fines. The wait time at the Permit Center is crazy and always has been. Seems unfair to take so much of people's time.
- 2. The cost for a very small project to a single family residence by owner is way too expensive. I am in for \$420 to do about \$2000 worth of work. That is 21% of the cost to pay for a permit.
- 3. Lastly my clients resent the raising of fees when the fees seem not to go to the improvement of the process, or the hiring of staff, but rather to "bring costs in line with where they should be."
- 4. Stop penalizing developers with fines and consistently rising dev. costs when we are creating revenue for city and putting people to work.
- 5. Raise the fees and hire more people.

Fire Department

- Fire department inspections have a wait list, but if you pay EXTRA for the after-hours inspection they arrive the next day at 9am smiling. Stop the things like that, and you will improve the building and development process
- in addition, there seems to be too many steps that get introduced without notice, most notably from the fire department introducing new paperwork needed after a project has been reviewed, new inspections required that no one knows about. if these items are to be enacted, they should be presented to the contractor at time of permit issuance, not when calling for a CO.
- 3. Did you know the fire department is three weeks backlogged in looking at plans?
- 4. Fire was great, planning was great, plan review was your typical process.

Historic Review

- 1. Historic review of a structure that is 40-50 old is ridiculous, a waste of time and money.
- 2. Stop the push for historic neighborhood designations. Issue landmark or protected status on a case by case basis for properties worthy of protected status.

Inspections

- 1. As a builder, we now charge a higher fee to deal with city inspectors and inspection process. It adds the minimum of a month to the construction of every home. For absolutely no benefit to the general public. Other municipalities have better trained inspectors and plan reviewer, West Lake using Ats for plan review and inspections, 3-5 business day turnaround and inspectors that call when they are on the way! The only good inspector is Carlos Botello who will answer your questions early and often and now he is no longer in the field. But more importantly in relation to the planning and review dept, there is absolutely no coordination. Plans are approved for construction then we are stopped midway because the inspector doesn't believe why we are into the setback although it was approved for a justifiable reason. Tent surveys were a perfect example, adding cost for no reason and for what benefit? I am convinced it is to increase review fees and reinspection fees.
- 2. For the website, scheduling inspections is cumbersome (it would be beneficial if you could schedule group inspections as such, not individually). It would also be easier if you could make the credit card process easier (it's ridiculous how painful it is to pay with a CC). Some of the inspectors do a good job of giving you info to resolve the problems and answer their phones, others you cannot get in touch with them no matter how hard you try.
- 3. The inspector for certain communities is enforcing items in the IRC code that the plan review department has not been enforcing and has requested plan changes w/out the plan review departments knowledge. This is very frustrating, time consuming and costly.

- 4. Provide a thorough layman's inspection checklist. There is an inspection list provided in the inspection department currently for builders, but it's worthless. It list only 1/5th of the items that inspectors actually check for. If builders had the same list to go through that inspectors use, you'd hardly ever see failed inspections happening.
- 5. PDRD for some reason insists on keeping builders in the dark about what's required and it's a miserable experience for everyone involved. This wastes so much of the city's money because there are so many inspections happening every day. 6) Get rid of entire City of Austin inspections department. No other city requires both city inspections and engineer's inspections. The most efficient cities just have 3rd party engineers do all the inspections. The engineers are far more qualified and enormously easier to deal with. COA inspectors have pagers which they often don't respond to and they don't make appointments so they can come anytime in an 8hr window. This whole process is so antiquated and slows down development significantly. And half of the time the builders don't what the City Inspector comments are about because they are vague and then it can take another day or two just to get ahold of them and figure out what actually needs to be corrected. This never happens in the private sector with 3rd party engineer inspections.
- 6. I have been building in Austin for a long time. I think that the COA inspection process is appalling and lacks the normal mutual respect that is common in all other business aspects outside of the COA. 1. To have someone sitting and waiting all day for an inspector to show up at a job site and to not get a courtesy call or text that the inspector is not going to show up that day is completely unacceptable. That is a huge cost and waste of a professional persons time, not to mention, the delays caused in the forward movement of a project. We are paying them for this service but the treatment is more of doing us a favor if they show up. Where else does that happen in business? I don't understand why a four hour window could not be given along with a text when an inspector is running behind. 2. To bring in several different inspectors that have their own interpretations of codes, along with their personal pet peeves, to inspect and reinspect a particular aspect is more like a circus than a professional and protective service. As builders we take total liability for our building process and for city inspectors to turn us into jugglers at times due to their personal whims is very frustrating. Please send one inspector per aspect, and the same inspector to reinspect any issues or only allow a different inspector to ensure that the original inspector's issues were resolved. Do not allow different inspectors to revisit any aspects that have already been passed. The City's ordinances cannot be moving targets. All inspectors should be on the same page when it comes to interpreting codes and respectful to each other's evaluations and corrections! 3. Once a permit has been approved by the PDRD, inspectors should not be given the power to evaluate the merit of that long and arduous process. They should only be looking that the aspects being performed are done to code. In remodeling, most existing homes have many aspects that are not to code. It should be made clear in the PDRD process that existing aspects that are not to code and cannot be brought to code will not affect the approved changes.

- 7. I have just spent 15 months trying to complete a house that was started, but never completed, in 2002. The house was 90% complete when I bought it. Shell complete, roof complete, plumbing 90% complete, Electricity 90% complete, HVAC 90% complete, etc. I am still trying to get the final electrical inspection passed and have experienced numerous delays due primarily to having a stream of different inspectors instead of working with one individual. Each inspector finds a few things that we fix, and then the next inspector finds a few more, etc. etc.
- 8. Likewise, the Building Inspectors (who approve the different phases of a house's construction) feel empowered to apply their own personal set of rules, even if they are not in accordance with the LDC or IRC codes, and even if not enforced the same way by other inspectors. If a Builder can point to specific wording in the IRC 2012 code that shows the construction is correct, and the Inspector cannot show a clause in the LDC that supersedes this, then the Inspector should approve the construction.
- 9. Get inspectors to write out exactly what they flunk us on. They most often write some generic statement which then delays our fixing things because we have to call them or fix the wrong thing. Get inspectors to leave a written correction notice. Most times they do not and we have to waste our time looking on line through the hundreds of website options to find the inspection status and notes and this happens now over 50% of the time no notice that the inspector even came and no valuable statement of what has to be fixed. I wasted 2 months on one job because an inspector did not clearly state what had to be done. It took three attempts to fix it before I finally got a communication that was clear.
- 10. For the size of Austin, this city has the most cumbersome and inefficient permitting department I have ever seen. It's absolutely ridiculous to spent 5 and 6 hours at a time at the permitting office when i have other things to do. We are at your mercy though. You have no competition. a huge time waster is waiting on inspectors. Its 2014! you'd think Austin being the tech city that it is, you could notify contractors when an inspection is to take place. Instead inspectors REFUSE to give you a heads up. i have waited around ALL DAY before on an inspector only to find out it was bumped to the next day. F__ you city of Austin. Our permit process BLOWS!
- 11. There were a couple of helpful inspectors but not many. _____ gave us false information that delayed our project on two occasions. His boss could care less. They do not follow there rules or the master plan which I am told is against the law. They don't care, they know there is no one that they will have answer to as they are all equally worthless. A city of misfits, disgruntled and miserable people for the most part. The city logo is Keep Austin Weird. The city continues to grow from the massive exit from California (a lot more undesirables that will fit right in in Austin) and the oil money despite the pitiful city government and associated agencies they have. We can spend our money anywhere we please, it will not be in Austin ever again.
- 12. Rapid review or inspection should be available for a fee.

- 13. Ensure that construction inspection staff understands that the permitted plans should be built as permitted.
- 14. One suggestion that I would like to make is to request a more convenient way to accommodate our customers when scheduling inspections, rather than only being able to allow for a 7:30am-4:00pm inspection schedule. I realize that the inspectors are incredibly busy with inspections back to back from start to finish each day, and I can certainly appreciate that aspect; however, from my customer's side, it is inconvenient to wait at home all day.
- 15. There should be a limit to how much an inspector can ask for if it is determined that something was missing that should've been caught during plan review.
- 16. Make printable permits to post on the job site to eliminate having to go to the city office to pick them up .
- 17. Why is there only one person in the entire COA inspections, Dr. Hadley, that can approve difficult driveway construction scenarios? He only appears to work part-time due to poor health. The intake hours are few and random. Prefer daily intake even if limited hours.
- 18. Across the board, our dealings with the city inspectors and reviewers are always positive, however the processes in place for them to do their job, greatly impede our ability to conduct business as a GC.
- 19. Why have a drywall inspection for around a tub.
- 20. Inspectors are often over booked and have little time to actually inspect.
- 21. We were lucky to have a builder friendly inspector, meaning where he saw issues he communicated what he expected to see to pass at the next inspection. During the process he had a trainee with him one day, the trainee said "It's not our job to tell you how to get it right, just to tell you it does or doesn't pass." That is INSANE. It would create an environment of extra inspections, frustrated builders, homeowners and inspectors.

The inspector (who we liked) separately and supposedly once said to our builder something to the effect that "the homeowner doesn't tell you what they want, you tell them what they can have," which might make sense except in our case we worked with an architect well versed in Austin code.

Legal Department

1. Also, someone needs to fire the woman in the legal department. She seemingly does nothing. She has months-worth of back-logged applications literally sitting on her desk. It took her 5 months to sign a variance application asking to plant a few trees.

When you approach her for updates, she is very stand-off-ish, she thinks she is untouchable.

2. Legal Dept needs an assistant in reviewing documents. There is only 1 (ONE!) reviewer and she becomes a major bottleneck (sometimes we are delayed getting a permit because of this). She is also the least responsive of all city employees we have dealt with. It takes multiple emails and voice mails (and often her voicemail is full so you can't leave a message). And if she is gone for a several week long or month long vacation (which happens every year), there is no one else to review the documents in her place. There desperately needs to be an assistant or back up.

Managers

- I will say we were just as busy before the dip in 2008. But Toby Futrell managed very closely with the PDRD managers. There is no management now. No one has any accountability. A lot of people will need to be replaced to turn this ocean liner around and it will take years to correct it.
- 2. Need to train mangers to work with the public and personnel. They have no management skills much less understand public relations. All (100%) employees need to work 8 hours a day with the public. City offices need to be open all 8 hours a day as well.
- 3. Fire the management and get some new ones in that are service oriented to the contractors who are in fact their customers. I have worked 48 years and have never had a group give such poor service, poor hours of operation, arbitrary rules of no value, or waste of my life. I have written the management with long letters suggesting practical and effective suggestions three times in two years with great detail and data. Not one time I have ever received an acknowledgement or a response. The communication and care is missing.
- 4. Have stronger leadership at departmental level.
- 5. Management not afraid of superiors or staff capable of maintaining operational norms through both discipline and encouragement. Apathy and ineffectiveness cannot be effective qualities in management.
- 6. Management needs to give direction and then TRUST it employees.
- 7. Replace upper management.
- 8. Replace upper management!! The reviewers are great people it's upper management who are making their lives miserable.
- 9. Hire one extremely qualified person from outside of the COA (like from McKenzie or Accenture) to overhaul all of these departments. Pay them +\$500k per year and let them be CEO. A good person will easily cover their cost and a great person will save the city

- millions per year, and increase the tax base through expedite private sector improvements. It's hard to understate how bad the culture is due to a lack of meaningful leadership.
- 10. Management does not foster a thriving workplace sure, the review staff is paid well, but their general moral is terrible. I understand that they are faced with conflict at every turn, but something has to be done from the top down.
- 11. Problem 1: There are roughly 16-22 different reviewers for a set of plans. It is impossible for any manager to manage 16-22 people. On top of that, ask them to perform a site plan review. Most management books, seminars, etc tell you that the most people person can manage is 6-8 people. From the outside, it also appears that each case manager has multiple teams of reviewers to work with and work in multiple areas of town. Problem with this is that there are roughly 10-20 areas of town with different combinations of regulations (multiple types of watersheds, city limits, limited purpose, etj, TOD, urban core, core transit corridor, suburban, CBD, waterfront overlay, downtown creeks, neighborhood plans, North Burnet Gateway off the top of my head!). There isn't a team that specializes in one area and who is consistent. In short, there are too many heads to the hydra. Solution: Most other cities handle this with 3-6 people who are a team and are continually working together. There should be smaller teams that specialize in one area who are experts in their area, can implement policy consistently and who can make decisions without coordinating with 15 other people all with competing views. You need to build TEAMS.

Multiple Departments

- 1. I generally don't understand why the applicant has to visit all the different departments to assemble all parts of an application. Seems like it would be much more streamlined to have ESPA, required flow tests, or most other commonly needed parts to an application moved through the system by city staff more familiar with the process.
- 2. What is and isn't required. Do not let them send you to 5 different departments with no direction only to find out you have to come back to them. Require staff to return phone calls in a timely fashion.
- 3. Please look at Houston and San Antonio as case studies. Please consider a more integrated approach to review. The departments need to be more integrated, not segregated.

Office Hours

1. Provide more consistent hours between each department/office. It usually takes two trips to obtain all the necessary department approvals for a building ap. Provide Posting of all department hours. They seem to change often and you don't know until you arrive at each department. Parking?????

- 2. Limit city staffs ability to shut down office hours or not accept applications or documents during normal working hours.
- 3. Do what private businesses do...from 8-5 you address all customers, and provide all services. Schedules bottleneck work, and stifle productivity. If COA was a restaurant...the schedule would show food not be served from noon-1pm and 5-7pm because it's too busy clean.
- 4. Be open more hours.
- 5. Plan review hours are a joke. They are not accessible. Constantly in meetings about meetings.
- 6. All services need to be available every business day from 7:45a 4:45p so we can check by dropping by before or after work.
- 7. Saturday services should be available for 1/2 day.
- 8. It's not reasonable to ask contractors to be there only between 8 and 11 am Three days a week only.. to submit a permit. It cost us too much wasted time and money during those hours as that's when we are most active without employees and subs.
- 9. The spotty hours of PDR has to be resolved. I understand people need time to review. But surely there is room for improvement and intake can always be open.
- 10. Extend walk-in and intake hours. Currently, there are only 12 per week. I'd suggest Monday Thursday 8-12pm and 1-5pm for permit submission. Meeting should be with reviewer, not intake personnel. Rejections for missing documents would be handled on the spot. Approvals granted Fridays.
- 11. When we submitted our plans for approval, the office was not open 40 hours a week and the hours open were not convenient. I think the office should be open from 7:00 a.m. 7:00 p.m. to allow for individuals who work to be able to submit plans.

Organization

- The COA has too many layers of upper management that do not really benefit the
 development process as it cause additional delays. Staff has limited authority and
 many are scared to make a decision fearing for their employment which causes
 further delays.
- 2. The single greatest improvement to the PDRD would be to re-org the entire department to be structured with a single point of highly capable leadership that would be responsible for supporting and enabling the reviewers throughout the process to be high performing in their duties. The leadership should focus on ensuring that projects are handling expeditiously and consistently and that an efficient system

is in place to ensure the processes work in a way that supports the business' (customers) needs to make them successful in accomplishing their projects. The reviewer's expertise will address code compliance, but the leadership should address customer service.

3. The second greatest improvement would be to have project managers or case managers responsible to establishing a clear and predictable path and timeline for projects to be processed through the city and be responsible for facilitating the process to ensure things stay on track at all times. Each manager would be assigned to projects as they are submitted and would be responsible for those projects. They would be accountable for ensuring that the projects are reviewed thoroughly and in accordance with the timelines that was defined.

Other Departments

- 1. Obtain MOUs or other documents between departments to clarify decision authority on interdepartmental issues.
- 2. Coordinate with public works and AWU inspectors to verify that all construction details, etc. are consistent.
- 3. Better communication between departments.
- 4. Don't require pre-build and post-build surveys when you have plans reviewed and approved that included surveys and drawings to scale. This was a major waste of money and the surprise requirement of them at inspection time delayed the project considerably. I was also very upset at some departments (I'm looking at you ______ of Roads and Bridges) felt the need to treat single family home renovation/addition as a "real estate developer" and tried to extract unreasonable construction of public alley improvements as a condition of permit approval. I was treated like a new subdivision developer where I was expected to build new infrastructure that I didn't want or need for my project.
- 5. Having a solid plan in place to coordinate and organize all the departments and someone in place who can actually enforce it. There is a lot of overlap in the different departments for even a simple remodel of a building... I should receive the same answer from all of them if I ask the same question using the same drawings.
- 6. Include within review every required review so that we don't have to chase reviews by other departments before our permit can be issued.
- 7. The water department should work on their attitudes. It is never ok to send a customer an email telling them that you are not their point of contact. The rate increase for the fee schedule is very difficult to understand. Try to be helpful the first time we ask a question and then we wouldn't need to contact you again. Be respectful!

- 8. Make sure to have the head of review departments (drainage, environmental, transportation, AWU, etc) be someone who is responsive and can get back to people in 24 hours. Also they need to be problem solvers to help those that work for them navigate through potential issues and not just sit on the issue so it gets made worse and then the only way to resolve is to go to Andy Linseisen.
- 9. More information on the plan review process and flow between external departments online. Easy to locate contact information for external department inquiries prior to permit submittal.

Regular classes for the public to understand the city's process. Updated website. Updated informational packets. Better training for coa staff, so they can answer questions initially that will help a developer get their plans through the system. If questions can be addressed before plan submittal, it will be less work for city staff during the review and the developer knows what they are dealing with when they go into a project. A win-win for city and developers.

Permits

1. Provide adequate seating for people who are waiting. There are, what 12 chairs in the building permit office? Yet, next door there is a spacious computer room for small businesses that is staffed with 2 people all the time. Every time I'm down dealing with PDRD, I take note of how many people are in this room - the most I've seen is two. Yet there are always people waiting for permits in the hall; all over the building. And don't you dare leave - city staff will let you know their time is important and they aren't waiting on you if you miss your turn. The arrogance/venom spewed by the person taking your name is almost incomprehensible.

Plan Reviews

- 1. Hire more reviewers, and train them effectively when you do!
- 2. Stay on schedule/provide overtime for reviewers to get caught up. Hire more reviewers.
- Different reviewers will give different answers. Reviewers justify the existence as an employee by simply rejecting plans rather than finding a quick solution; like calling the customer.
- 4. I have to praise Keith Batcher in Residential Review. He is always helpful, very knowledgeable and does his work in a timely manner. Very professional!
- 5. Plan reviewers need to be more consistent in their interpretation of codes and ordinances.
- 6. I have been building residential custom homes in Central Austin for 20 years. The plans review process, as it currently operates, is rendered dysfunctional due to ever evolving

- interpretations of the McMansion ordinance. My interactions with the City leave the clear impression that special interest neighborhood groups run the show, and the real and practical needs and concerns of builders and architects are ignored.
- 7. The negative criticism on this review is in reference to a project started May 2012 and received a Certificate of Occupancy July 2014 (26 months). This equal process in 95% of the other cities we work in for a similar project should have only taken 9 months. The site plan review and approval process was cumbersome, primarily due to comments on the plan review process that were later found to be not required.
- 8. Expand the Quick Turn-a-round process to include more applicable remodels. Let the Manager use more latitude in allowing more QT's. Create another review period for large projects so they don't jamb up the system and delay the majority of the medium to small projects since they review then in chronological order. Put people in charge with some common sense Fire the deadwood employees who do little and reject every project for minor or misinterpreted items. Provide access to all reviewers so comments can be discussed in a timely manner. Building Plan Review has walk-in hours but Fire and Site Plan Review does not have open access. They are only accessible by appointment and that can take days to weeks to get.
- 9. I have been submitting building permits for over 15 years and each year and each improvement iteration by city has resulted in more complex and more difficult processes for getting a building permit. During the shut when residential staff left, my business was shut down for over 5 months. We had multiple customers cancel contracts and my business lost nearly \$300,000 in projects and the situation was exacerbated by the fact that it took months before they even admitted the situation had occurred and they were lying until that time as to when permits would be completed. The latest revision has seen some improvement, but is still taking too long. I feel the City is trying to manage liability where none exists. The construction of project simply needs to meet zoning, setbacks, and allowable structures (Mcmansion) for approval by the city. The technical review for structural and other reviews is unnecessary as it is the responsibility of the person getting the permit to ensure whoever is completing the project including general contractor, architect and engineer know what it takes to meet all building codes and city ordinances that pertain to technical aspects of the projects. If the team completing the project do not understand the technical facets of the work, it is their responsibility not the City's. More emphasis should be placed on what is being built as opposed to what is on plans.
- 10. Allow in-person, one-day turn around residential reviews, in lieu of or in addition to online submissions. Do not allow developers or permit expediters to jump ahead in the process. Reduce the amount of paper required for submission are 3 sets really necessary? The scale and size of drawings is a real problem. For architects, the paper size requirements means that we often have to redraw the entire set to fit on 12 x 18 or 11 x 17, at a different scale than our typical 24 x 36 size. This requires, at a minimum, 5-10 hours of drawing set

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- up. We should be able to submit PDF's or one full size set that can be scanned and sent to various departments.
- 11. Reviewers need to be more responsive (it takes multiple emails with some). Some reviewers need to more proficient and diligent in their review. Canned comments should be eliminated, unless they specifically apply. We often have the information shown that they are asking for. Reports and attachments are OFTEN lost. This has been a huge source of frustration. Our comment responses note which items are attached, but instead of contacting us to get a copy of the lost information, they simply write in their report that the attachment was not received, thus wasting more time since we have to wait several more weeks for the next review. Reviewers blame it on intake, but I believe it is usually the reviewers that lose the materials, since our update packets includes the reviewers' names and all information stapled together. Again, if we comment that an item is attached and it is not in the packet, the reviewer should contact us prior to their review deadline and ask us to send another copy so that it can be completed in that review round.
- 12. I own a local land consulting and permit processing firm and I'm a former city employee. I have processed well over 5000 building permits and the past five years. I am considered an expert in the city of Austin went on the code relations and process. The development review process is importantly hard to navigate and customer service is at an all-time low. There are some shining stars who have been there a long time and do what they can to assist, but the new hires in commercial and residential plan depts are inadequately trained, have zero personality, do not understand prior approvals that are allowed by other managers or codified as SOP's and therefore apply overly burdensome and rigorous application of existing codes. The best thing the city can do is train their staffers to be nice to applicants. Many of them do not know the code or process very well and because of that, they tend to get frustrated with the applicants and it is causing a backlash among the development community who do you not want to deal with specific staff at all, or at least don't trust them to review specific projects.
- 13. The city plan review makes simple remodeling and home building a complicated process by the way they approve these permits. The intake plan reviewers make mistakes that then go to the plan review and after weeks then gets turned down. MAKE IT SIMPLE. There are complicated issues in building and then there are simple ones. They need to know how to separate the two.
- 14. Residential Plan Review should be a whole lot quicker. There should be a way to determine what can be built on a property before I buy that property. The way it is now, I can't get any answers until AFTER I buy the property. It doesn't make any sense. I should be able to get an Approval to build something and THEN buy the Property. Obviously, this makes my business VERY difficult, because even after all the footwork, I'm still "gambling" that the City will let me build what I want to build.
- 15. Train the plan reviewers so that they actually know the rules that they are supposed to be checking for. 2. Don't lose submitted applications and plans. 3. Make requirements for

- Submittal and for building within McMansion area clear and UPDATED on the website. 4. Make reviewers accountable for the information and interpretations they give out. 5. Streamline the water and electrical review- so they are with plan Submittal.
- 16. Formally communicate actual estimated review time based on staff workload Consistency between reviewers when applying codes.
- 17. The city needs to find ways to retain competent plan reviewers, and add competent plan reviewers because the current staff is not capable of keeping up with the current review turnaround times. If there was a way to respond to rejection comments in a more-timely manner, this may assist the city in reducing the number of projects in review.
- 18. The temptation, when construction is booming, is to add bodies, understandably. But having a bad reviewer is worse than waiting for a good one. The commercial side is way better than the residential side, some of whom have no idea what they should be doing. The process works best with a seasoned reviewer who is also a clear thinker and good communicator. It's really best and we have done this for years to meet at least twice with a reviewer as the project is in design so that all the assumptions can be agreed upon. Then we try to get that reviewer for the actual review. It would be nice if there was a way to formalize that. The new for-pay meetings with reviewers used to be free OK, but in the current method we get something in writing, which is really great.
- 19. I am a small-time investor that occasionally builds single-family homes in Central Austin. I know the codes and the COA Plan Review process. The problem I experience is one which numerous architects and builders I talk to also experience: The Plan Review Department feels empowered to arbitrarily enact new rules or restrictions, without regard to what the LDC or IRC codes say, and without going thru any sort of city council approval of these new rules, and without applying them uniformly from one application to another.
- 20. Stop making us put a bunch of verbiage concerning smoke alarms which is just a restatement of the building code. We put the symbols on the drawings. Why isn't that good enough. Stop doing technical reviews. The truth is that the review is just checking off paperwork submitted or not submitted. I have not had one failure of substance in the last 2 years. Everything is just paperwork bureaucracy at its finest. I have not gotten one permit application through without a rejection in the last 2 years. I am constantly flunked for some arbitrary rule that makes no difference in the value of the permit application or the actual building of the task. I just tell customers now that they can expect 4 or more weeks for the simplest of jobs to get a permit.
- 21. Being told by a commercial plan reviewer that she would "kick my butt out of here" when I questioned a submittal requirement is far from customer service. They forget they work for us, not the other way around.
- 22. Hire more building plan reviewers who are knowledgeable. Keep the ones you have that ARE knowledgeable (starting with Doug Votra; you already let Ron Menard get away. He'll

- be IMPOSSIBLE to replace). I don't want to name any other names at this point. Initiate electronic submittals for permit review. Let the design/construction community know promptly when procedural changes are made that affect the review process. The website does not currently do that.
- 23. Consistency between plan reviewers OR assign a plan reviewer to each builder. We submit for 12+ homes per year. Can we have an assigned plan reviewer? Documentation of decisions during pre-consultation appointments. Ultimately, the assigned plan reviewer can reference those decisions to allow for efficiency and consistency. Plan reviewer assigned within 24 hours of intake. Allow structural update to submittal prior to initial comments.
- 24. Required response by plan reviewers. 24 hours? Many times no reply at all.
- 25. In dealing with the Residential Review process I found most of the staff to be friendly, courteous, knowledgeable and helpful. The most irritating parts of the experience were two. First, the process of having to arrive as early as possible in order to avoid standing in a long, disorganized line in the elevator lobby should be addressed. One of the times I was there the windows were not all manned although staff could be seen hanging around in the background. There was no attempt on the part of staff to conceal their apparent boredom and disinterest in helping things move along efficiently. I witnessed two instances of impatient and rude response to customer's uniformed questions. Yes, these people could have done more research prior to arrival but it's not appropriate for staff to be rude under any circumstances. One staff person was seen showing up at least 10 minutes late for work and in no hurry to take her place at the customer service window although at least 20 people were in line. She showed up after a time and was one of those who couldn't disguise her lack of interest. The staff who deal closest with the public are the face of the organization, often even more than the elected officials and certainly more than the upper management who are mostly unknown to the public. The second issue (sorry for the long response....) is that the residential permit I was seeking was a 40 SF addition to an old garage. Yet, this request was subjected to the full review almost as though it was a full blown remodel. I'm an Architect and so am more prepared than most of the public to deal with the process. I feel for the homeowners who have to navigate all this on the fly. It would be nice if someone in the process had the authority to quickly apply a common sense response tailored to the project. Kind of similar to triage so the simple projects can be cleared out quickly and staff can devote time to the more complex reviews. The old process was much quicker and appeared to rely more on the inspectors to apply the review in the field. This was changed at some point in time to more resemble the commercial process. I don't know the reasons but they probably made sense to smart people. Hey, if you're still reading....thanks for listening!
- 26. When we have any issue arise as a GC, we assume we will have to devote half to a full day in lines and following paperwork protocol to solve an item that can be resolved in minutes. In addition, due to the protocol in the plan review department, the review

- process is not what seems to hold up the process, it's the act of getting the plans on the appropriate decision-makers desk for his feedback.
- 27. Dedicating a team of reviewers in commercial plan review to handle smaller projects (the currently labeled "7-10 day reviewers") so that a small remodel does not wait behind an entire 30 acre development, or 20 story hotel. Similar to what is currently done with QTs, but with a full review team instead of just a building reviewer.
- 28. Reviewers are chronically late with reviews, impossible to reach, and try hard to avoid us when they actually bother themselves to return a phone call about a review comment or a project. Codes are applied unequally if it's a City/County/State/Airport/Educational project, anything goes; if a private developer tried to get away with these things, it'd never be permitted. City staff don't remember that as developers or consultants, we're clients and customers. Many staff seem to try to create massive gridlock instead of trying to assist a client in meeting regulations to complete the development. Many high-ranking City staff in the review team are incompetent and are in way over their heads, costing City and private projects a lot of money due to their ignorance.
- 29. It's frustrating when review staff does not understand something and as a result they will simply create an additional round of review comments instead of calling the submitter to work through the question and resolve the issue during the initial review. They double their work load by being too quick to deny applications for resubmit instead of being more flexible about working with people (architects) and allow them to fix and send potential issues on the fly.
- 30. If none of the site development permit application reviews can be turned around in two weeks, change the written policy.
- 31. The third greatest improvement would be to create more alternative paths for plan review to enable the PDRD to avoid becoming overloaded, which creates log jams and massive project delays which translates into millions of dollars being wasted by business owners. The alternative paths could include serf-certification by licensed professionals on certain projects, using third party plan reviewers as a back-up and implementing a process similar to the Express Plan Review system that the City of Dallas used for many years.
- 32. More Commercial QT reviews until commercial building can get a seven day review out in seven days.
- 33. Updates for commercial review plans should never be in the review process more than seven days. There should be departments in the commercial building review department that specializes in certain types of construction, (i.e., high rise, mixed use, apartments) that work with other department to help clarify the City's use of the IBC and City amendments. Hire more people for all commercial review department. If someone is on vacation or is sick the review department struggles even more than usual.

Process

- 1. The fractionalization of the review process where each department has its own feudal authority is absurd. I have proposed to anyone who will listen that when the planning process is initiated, there should be one person on staff who is assigned as the point of contact for the owner or builder, that person having the responsibility and authority to coordinate with and direct all other staff involved with the project through to issuance of a CO. Pettiness is rampant. A classic example was when we submitted 5 sets of plans with multiple pages. One set [according to staff] had one page missing and we were directed to submit 5 new full sets to continue the process. I personally hand carried the allegedly missing page to the City offices and made it clear that this conduct is obscene and in any other setting would justify dismantling the entire system. Eventually after much discussion, the person whose set of plans was missing one page agreed to accept the page I was standing outside his office offering. The disconnect between the plan review process and inspection process borders on being litigable on substantive due process grounds as arbitrary and capricious. If a plan has been reviewed and approved, and construction has proceeded based on the approved plans, it is unconscionable for an inspector to step in after the fact and fail an inspection because he or she disagrees with plans that were approved and justifiably relied on.
- Create a submitting process which actually expedites the process.
- 3. We have the worst permit process in the country. I know I used to travel around the country and build restaurants. It is way to slow and you have way too many stupid rules. In other cities you get a permit in a week but it costs \$4000 here the same size job would take 4 months to get a permit and cost \$390.... Our City does not care, they do not want development. And when a city employee retires or quits, they can't be replace until after they leave, this leaves the other people on board to put their work aside and train the new employees to only work there 2-4 months because they don't like hearing everyone bitch about how slow they are. I once waited three hours to give the City \$2000 for a permit. They have the most screwed up system to pay for fees and permits. In other cities you can pay online, or just walk up to a window. The worst system in the world. They make the DMV look like Apple computer.
- 4. There needs to be options and an appeal process for Subchapter E requirements, which don't make any sense when applied to particular projects. For example churches typically can't function with the required amount of glass designated in Subchapter E. Adding trellises and "faux" windows to the facade is ridiculous to give the appearance of windows. This is just one example of many that I have experienced at the City.
- 5. Last, the city needs to adopt a policy of culpability and excepted's that they're responsible for creating some of the mistakes when a plan if you were honestly reviewed and approved then released. There are hundreds of cases where the project is built only to be discovered in the field by eight inspector or even a nosy neighbor who is savvy enough to understand the code requirements that the building does not comply with code

regulations. There are dozens and dozens and dozens of examples where in Apple kid has gone back to city staff and showing them the approved plans that were erroneously approved, but the city refuses to accept responsibility for creating these mistakes. I would be more than happy to talk to your group to provide more.

- 6. System needs to be streamlined. You can get 95 % of the comments cleared and getting the remaining 5% to get a permit or get on an agenda is way too long.
- 7. Allow more explanation or conversation in comments. 3. Make reduced set deliverables for permit a rational reduction from original, e.g. 24 x 36 to 12 x 18. It is very time consuming to meet the. 11x17 and adds cost to the homeowner.
- 8. Expired permits where no work was performed should be easier to cancel Subchapter E has many flaws, but the worst is having single family uses in a non-single family zoning ending up having compatibility setbacks from adjacent commercial properties.
- 9. City of Austin is extremely cumbersome and wasteful to deal with when applying for a permit. I oftentimes have to apply for three different permits where in other places you hand in one application, without having to wait for hours to drop it off. In addition, it is extremely wasteful that people have to wait 2-3 hours just to pick up and pay for a permit and get a pin. Payment and receipt of pin should easily be able to be done online and pick up of permit should be a short visit. Also, the city has lost my applications on more than 2 occasions and no one could tell me where they were. In one instance I had to drive down with a new set of drawings because one set had been lost.
- 10. There are too many employees, too much bureaucracy, too much regulation, and the rules are enforced not to assist those in making application but to figure out ways to slow down, and derail new development under the guise of protecting the environment or the quality of life in Austin.
- 11. Why does it take so long to pick up and pay?
- 12. I had no problems with the COA on my project. My suggestion is that there needs to be better upfront explanation of what the process is and what the expectations are. This would help a one-time user or a new contractor. I had to learn the process as my project went on...I had the time to figure it out....many owners do not....I this would reduce stress and frustration.
- 13. There needs to be some buy in or consequences for the review team when a project gets stalled or is going to be rejected. Many of them seem like they don't care as long as it gets off their desk and onto someone else's desk or goes away. It will never really matter how many changes are made to the process until the attitude changes to customer service orientated. I had a project that was 2 phases of building renovation. When phase 1 was about to finish the contractor asked about going ahead and doing the plumbing saw cuts in the concrete on phase 2 to cut down on noise and dust once phase 1 was operational.

I told them they could just go down and get a demolition permit at the permit center. They called and said the permit center told them to go to commercial building intake. They were told there that they would need to do a complete submittal with structural drawing but that they would accept it as a quick turnaround. We got everything together in about a week and I called to verify the fees for the quick turnaround. I was told by the same person that they were not longer accepting these type of things for quick turn around and that I would need to come in and meet with a building reviewer. I went in to meet with the building reviewer and he said we didn't even need a permit and to go ahead and make all the cuts.

- 14. Unfortunately I do not see a way to improve the process without an entire overhaul. The city has tried for years to improve the process and it invariably cannot. The code would have to drastically change and the culture of PDRD would have to change as well. Until staff realizes that they serve us, the people they deal with each day, the culture will not change. One example is the parking lot outside OTC. It is generally 20% full with inspection vehicles. Shouldn't all the employees be parked at the top of the parking garage so that the general public and the other professionals they serve can more easily and quickly access the building? There are many individuals who are proactive and highly knowledgeable, but overall there seems to be an apathy about doing the job by many who work there.
- 15. Suggestion: most other Cities provide a pre-development in-person meeting where ALL of the departments who will review during the process sit down with the applicant and review the pre-submittal package to fully vet out any major obstacles. This pre-development meeting needs to be detailed, documented, binding, and submitted to subsequent reviewers. There also needs to be ONE point of contact for the ENTIRE permitting process (not just PDRD, but AFD, AWU, PARD, ROW, Public Works, AE, etc.). This individual needs to have the authority to work with other departments outside of PDRD and power to influence those individuals and departments that are not performing.
- 16. Speed up the variance process. The length of time it takes costs my clients money. They usually decide to seriously alter their floor plans instead of going for the variance. Those that have gotten the variance regret it because it took longer than expected. It's like they don't believe me when I say it's going to take several months. It's a no win situation. Why can't the reviewers get the BSPA and AWU form completed? Do the structural drawing check after the permit is approved. All you look at is if the drawings are there, it's not like you're looking to see if the building will survive a hurricane or other insurable incident. Getting the structural easily adds a week sometimes 3 weeks to the time it takes before we can submit. How about everything else is approved first, then you check for structurals? Thanks for asking, and hopefully listening!
- 17. There have been times when my permit has been issued but then just sits on someone's desk and not put in the box. I have several permits that were lost.
- 18. Keep it simple but thorough and keep up the great work!

- 19. Do not call the process a Seven Day Review if it will actually take 5 weeks. Sub out the review of the large projects or hire more staff. The projects that should be easy are placed in line behind massive projects. A Change of Use can cost an owner thousands of dollars while waiting for something that should be reviewed simply and fast.
- 20. Below is an email that I sent on Monday to Greg Guernsey, Andrew Linseisen & Roderick Burns and by no surprise have not had a single response. I have asked for 2 years to get the name of the person that does the applications Nothing. This is a huge frustration because we (customers) cannot input the correct information on the applications and send to our clients for signatures without using "White-Out" and hand writing in where the fields won't let us complete descriptions. This looks terrible and is very unprofessional. The applications used to be in a format that we could change the font to smaller if need be or to add to input fields. Sadly, that is no longer the case.
- 21. Staff need to become more accessible as well as learn that comments made should be thoughtful and provide alternatives for the designer. Too often staff make comments that can be easily fixed by the designer if the staff would just either email or call the designer and discuss the options. All designers are as busy as staff but solving issues on a submittal should not be that difficult and is a complete waste of time and money when we have to do a comment response on paper and make 10 copies of it. Also the City of Austin always preaches "Green" but when we do site plan submittals they ask for numerous full size copies of the plans when most other surrounding Cities have gone digital. Why is there still a mentality that the consultants and developers are "trying to get away with something". Most of the consultants in this town do good work and occasionally we all make a mistake. Staff should not lump the good consultants in with the bad and assume we are trying to "get away with something". One other item that needs immediate attention is the waste of time and money spent on having to post fiscal for erosion controls. With all the state and federal laws in effect why would anyone try and get away with developing a project and not put erosion controls up. The better way is to make the fines for failing to install so severe that no one would dare challenge it.
- 22. Picking up a permit is ridiculous, I have waited 2 to 3.5 hours. Timer to be creative. Residential reviewers are too strict. Architects should be able to seal small foundation additions and single story foundations. It is too expense to hire a structural engineer for these types of projects. It is our responsibility not the city's.
- 23. The License Agreement process is a huge burden. The City requires LAs due to design requirements (Subchapter E) then there is a very arduous process to be "allowed" to use COA ROW, which the client didn't want to utilize in the first place. Plus, the various agencies have no reason to help you or come up with solutions when there is a conflict with another agency. Not to mention the owner usually has to pay an engineer, a landscape architect, a irrigation designer, a surveyor, and a fee.
- 24. Standard operating procedures for staff. There are too many inconsistencies between reviewers and between departments. These need to be significantly diminished and

management needs to enforce the SOP's. The ability for my critique to not fall upon deaf ears. As therapeutic as this experience might be I seriously doubt it will have any effect actually measurable.

- 25. Improve the 1704 review and approval process.
- 26. It would be helpful if there was ONE department that would be able to assist you on Development and give you a checklist/process to follow for your specific project. Each time I go down to DAC I know that I will end up on at least two additional floors to get my questions answered. The intake times are not coordinated so it can take several trips to get in front of all of the right people which is a hassle. There should be a checklist for permit that you have met with the appropriate departments (can be done in one meeting) and as long as the checklist is complete then you should be able to get your permits within a week. I have made several trips during design and received input regarding parking, zoning, water taps and electrical easements that I had to go back and get written approvals (something that NO one at the City likes to do- put it in writing) in order to convince the Plan Reviewer (that is supposed to be reviewing the Plan- not everything else) that I could do what I submitted. It was still recommended that I go before BOA for a variance- which was ridiculous because there was no variance being requested... The system is broke and really needs to be overhauled- Thank you for asking- hopefully my answers are helpful but you can tell that there is a certain amount of frustration as well...it shouldn't be so difficult... Most of my clients will no longer build in the City of Austin...and I have seen firsthand clients that would rather remodel without a permit and face the consequences.
- 27. I have a really great checklist I invented. There are many, but mine features a Yes/No column that facilitates progress big time while not overlooking pending matters.
- 28. The issue isn't so much with the people ya'll hire, they are educated and do a good job. The issue with the COA is processes change every month and you never know what's changed from one visit to the next (I literally turn in BP's multiple times a month).
- 29. I do not want to come off as angry. But after 25+ years of architecture + development in this city, I have full knowledge of the COA development review system and the resulting frustration of enduring the process. As an architect and developer, I have submitted for platting, subdivision, rezoning, NP amendments, site planning, residential and commercial plan review. Over the years, I have been in appeals, met with directors, city council and city managers. And most of it sucked! Fortunately, it makes people like me a lot of \$\$\$ since we are part of the few that can actually navigate the system. Unfortunately, the inefficiencies and difficult layers to penetrate multi-departmental review and approval can take up to a year per task on complex commercial projects. This raises the public costs of review, the actual cost of construction and inspection and the developer's cost of capital. Please help! The COA PDRD culture is broken and plagued with disappointment.

- 30. Limit staffs ability to send projects backward when the customer has changed nothing. Provide an online paper trail for any staff recommendations or comments. It's not fair to have one staffer say something is needed or not needed and the next have a different go forward position. Provide some pre-approved plans. Provide some level of project approval that allows simple projects to start. For any step that requires an engineer's approval and stamp, remove the non-engineer city staff approval.
- 31. Ours was a fairly straightforward problem that involved two existing homes and a garage that had been organized into a two-unit condo by the lawyer owner prior to our purchase in 2006. We had neighborhood association and City Council approval, but the PD treated our application for a re-subdivision like a giant subdivision/shopping center application with, for instance, setback requirements that could not be met because our buildings already existed (since 1935!!!) We had to submit multiple (23 copies) of expensive plats, and then were told that a certain paragraph had to be added, and when corrected, that another paragraph was missing...Absurd! Eventually we were told that we just had to hire someone (estimate close to \$ 10,000) to complete the process ... and that's when we threw in the towel.... Suggestion: Make it clear at THE BEGINNING OF THE APPLICATION PROCESS, via an interview with a real person, whether the problem to be solved could be accomplished by a citizen applicant, or whether professional (expensive) help was required. Thanks.
- 32. It seems like each department you bring your application to, the staff person is trying to find something wrong so they don't have to process further. It's like the goal is to keep putting up road blocks for us. The staff from each department should work together to process the application. Every time I leave the permit office I'm frustrated and confused. Such a shame that the good karma from the Armadillo World Headquarters didn't rub off on that depressing place.
- 33. Basically, Plan Reviewers and Building Inspectors feel empowered to set their own rules, and to enforce them arbitrarily, and Builders are afraid to oppose them, for fear of retribution. Suggestions: 1) Do not allow Plan Reviewers and Building Inspectors to independently create rules that are not supported by either the LDC or the IRC codes, unless approved by the city council. 2) Require that Plan Reviewers and Building Inspectors enforce all rules uniformly, from one project to the next, so that all projects are treated the same.
- 34. It is not clear when you need to schedule and pay for a Residential consultation. I have paid several times for project specific questions and been told by the reviewer that I should have instead come in for general questions and vice versa. Also, reviewers will often read back the code to me instead of explaining and clarifying the conditions. The wait times to get permit applications and revisions reviewed are too long.
- 35. Get rid of the 11x17 scanner used for residential review. Why is the city using a scanner in 2014? Get a decent virus software (it comes pre-installed on most new computers) and start accepting cds of digital pdf copies of drawings. Nobody draws, and nobody builds

from 11x17 drawings. This is costing us days of valuable time reformatting our drawings. And it's costing you time having to manually scan every sheet of paper that comes in the door. The fact that the city is ignoring construction drawing standards and forcing architects to submit non-standardized page sizes is beyond absurd.... light-years beyond absurd. Every single residential reviewer I've spoken with has agreed.

- 36. Cover more broadly the things that can be included in the express permit. It took me 20 hours of my life to create, duplicate, wait on the planning department etc. for a 4 ft x 8 ft front porch repair which was considered an addition because it did not meet the definition of the express permit. It took me 8 hours to do the work and 3 times that in trips to the city, documentation, drawings, etc. I now charge my customers \$1800 for every time that I have to submit a permit. And that barely covers my cost and never compensates for the frustration and anger. Frankly I am not getting permits on many jobs now because the process is so onerous and expensive and of such little value add. I am now turning down jobs in the city that require a permit. I now focus outside the city or do inside work.
- 37. Provide a comprehensive rule book of about 50 pages or more that explains the rules, the city criteria for the hundreds of rules and procedures and checks. Make it available to every contractor that comes in. Provide copies of the submission checklist and the permit application available at all times. The last 3 times I was at the permit, I had to request the staff to find me a permit application, because there were none in the racks. Every time it took several minutes to wait on someone to find one. Go back to the process we had 5-10 years ago where we go arrive at the permit office, sit down with a permit specialist and normally get a permit issued within 45 minutes. The permit issuer did not critique the technical requirements. That was handled by the inspector. If the contractor did not know the code or did it wrong, he had to fix it at his cost at the site. That was a big incentive to get it right.
- 38. Make building code expertise more accessible to engineers and architects. We can't get answers. 2. There are frequently different outcomes when two different professionals ask for advice on the same thing. 3. Cut down on asking for the same data on many different forms.
- 39. Start over.
- 40. I am certain to come across as being unreasonable I am not. It must have been difficult to have created such a dysfunctional mess as what exists at the City of Austin today. There is absolutely NO indication that these people are employed to SERVE the citizens. It is fast apparent that VERY FEW, if any, staff members are willing to make a common sense decision. Everyone acts as though they are incapable of signing off on anything. The system is FROZEN and no one seems empowered to make a decision. Roadblocks are put up at every single turn. One example (of dozens in this same vein) I cite; remodeling approximately 19,000 sq. ft. into office space. The plumbing department DEMANDED that we install 10 toilets in EACH of the two bathrooms (one male, one female). 20 places to

go to the bathroom for a 19,000 sq. ft. building. NO PERSON with a brain would even think this could be useful or a requirement. Of course, we were forced to hire an outside "consultant" and lo and behold, 5 weeks and \$10,000 later, the bathrooms are approved with 2 stalls in each. I cannot even call it incompetence because that would offer a logical explanation for the abysmal conditions that exist. I will tell you, NO ONE is willing to make a decision. Clearly, there is someone (or some group) that must make life a living hell if anyone approves something or exercises any brand of reasoning. I must stop now because my blood pressure is rising. I am THANKFUL that someone appears to be taking interest. The bottom line is the "head must be corrupt" because the entire body is that way....

- 41. There have been several layers added to the review process that slow down the approval of permits.
- 42. I would love to see a group of people that weren't overtaxed, and a merging of a number of unnecessarily duplicate functions and departments. It's like the offices in that building are physically incapable of speaking to one another.
- 43. I beg someone with authority from the city of Austin to go to San Antonio and experience how the plan review/permit process should be done. Effortless, seamless, communicative and straightforward (all foreign ideas to the city of Austin). I can't wait for these changes to be implemented right away at the City of Austin....yea right!
- 44. Austin is the most undesirable dysfunction city we have ever developed in. We will not return to Austin under any circumstances to develop or even visit. When we bid the job several subcontractors told us they would not bid any work in Austin. Which we now understand is the opinion of a great deal of developers, contractors and sub-contractors. We were forced to do in access of \$350,000 of work and improvements that directly benefited the city in the streets and improving their inter structure some which were not even needed for our project. But it was made clear if we did not our project would be delayed.
- 45. Overtime should be paid to get reviews and inspections out on time when revenue and activity is robust. Expected review times and inspections should be met 95% of the time even if people have to work late. Consulting with staff should be free. Inspections of existing buildings should be available for a fee. The codes should be enforced as adopted, not the way a reviewer thinks they should be. One year of sample behavior is too narrow since our problems have been going for much longer. Austin used to be an easier place to do business with just as tough regulations, because the systems were much more customer friendly. Like in a restaurant, some permits should be as quick as take-out and/or call-in orders, while those of us with more complex applications should take longer.
- 46. The city's process is has massive, none justified hold ups and costs more money than it is often worth.

- 47. Rely more on licensed professional seals (architect, engineer, landscape designer) Make greater use of third party review and inspection.
- 48. The permit center needs more specialist. If you are knowingly receiving 50 permit applications a week, how is it logical to only have 5 permit specialist available for pick up? Poor planning and service on all fronts. Poor execution and poor organization. The city would do better to hire a private entity to process applications and permits than to change their system every 6 months.
- 49. Over the years, there have been many many changes and implementation of new policies and procedures, hours available, locations of offices within the building, etc etc, but I have always found working with the City of Austin and the staff within a pleasurable experience. Thank you for "Keeping Austin Permitted and Inspected!"
- 50. In my own home renovation projects I've found the city too difficult to work with on getting answers to questions I have for something as simple as replacing my HVAC after a lightning strike, it has become a drawn out process because the inspector required me to add several CO2 detectors (how this was related to the HVAC, I don't know) and hasn't returned my calls or emails about a question (I work full time and it is very difficult for me to go to the DAC to address these questions in person). I have found that knowing I have to pull city permits has deterred me from doing improvement work at my home, because it's such a big hassle to deal with! In my professional work, I feel that a system needs to be in place that CLEARLY communicates not only code requirements but also clarifies the INTENT of the provision, so that applicants and reviewers are better equipped to prepare and review submittals. The process should be thorough and definitive.
- 51. Also, there needs to be a complaint system in case a project has problems with a reviewer that are above and beyond the project's control ie, in case of a reviewer who is being unfair or unjust in their review of a project for unknown reasons.
- 52. First off, it is the process not the people. The staff I encounter on an almost daily basis are in general friendly, courteous, knowledgeable, and they try to help you out. They look for issues and problems as well as they can on the front end. They are often as exasperated by the process as I am.
- 53. I have clients and contractors who WILL NOT WORK IN AUSTIN due to this process. The housing supply is artificially strangulated by this process, thus raising prices. Sprawl increases because it's so much easier to build outside the City. And eventually people looking to move to Austin will look elsewhere. However, to conclude, it is the PROCESS not the PEOPLE. I enjoy my interactions with City staff, many of whom I consider friends. All the staff I meet are well-qualified and have a sense of mission and purpose: they ensure public safety and urban livability. It is the PROCESS that is the problem.
- 54. I used the city's Commercial Plan Review, Zoning Review and Fire Department resources as part of my previous job (now retired) as an Architect and Sr. Project Manager for the

Travis County Facilities Management Department. I found several of the staff to be exemplary in their knowledge, cooperation and assistance. I have no complaints on this level and the only comment is that they appear to generally be understaffed or burdened by too many tedious regulations. I do fully understand why there is so called government red tape. A lot of it is due to the requirement for public transparency. However, there has long been a tendency in the City of Austin to over-regulate, apparently to appease special interests but that's kind of a simple and un-nuanced observation.

- 55. The process is a bit overwhelming at first. Staff was really helpful through my process. The amount of red tape is ominous and hard to explain to my clients. They just want to get their facilities open and serve the public. My biggest problem was with AEGB. Working in the CBD, no one could give me a definitive answer on their Green requirement and the building department was, "Hey talk to them, it is not our problem".
- 56. I have been doing work from coast to coast, border to border for 30 years and AEGB has been a real burden. Their requirements almost doubles my fees to go through their process. I agree with their philosophy and want to move in that direction but my clients and myself were blindsided by their holding up my process. The bottom line is, folks want to do business in this great city but the red tape will come back to haunt Austin. Just remember the people that you step on the way up will come back to haunt you on the way back down. Austin, please don't get the big head. Times are good now but will not always be. People wanting to do business in this town in the future will remember the attitudes. SurveyMonkey? Scary!
- 57. The system is broken. It's been patched together by various Councils and department heads since the 80's. The people try hard, but are understaffed and/or under qualified to perform their duty.
- 58. Further, it's truly embarrassing to explain to someone from out of town that one has to turn in 17 sets of plans for review. This should be a shining example of how messed up the entire process is in its current state. Oh, and one also has to turn in a CD of the exact same content. I truly hope the results of this survey are scrutinized and publicized. If Austin really wants to encourage its inevitable growth in a manner that promotes affordability rebuilding this department from top to bottom is the first step.
- 59. Incorporate ROW approval into the permit process so we don't get delayed every time with Dr. Bill Hadley having to approve everything. Relax on the residential. You don't need full drawings and MEP on minor remodels. Just make sure it's to code in the field. Only request an impervious survey if the final inspector thinks it is close.
- 60. Have a qualified person sitting at the front of the building to point people in the right direction. Last time I was there I signed in 3 different times to talk to different people who sent me to other places. I should be able to walk in and ask "who would i talk to about a residential water tap permit in the street?" and they would send me to the correct location. Would save everyone tons of time.

- 61. The One-Stop shop for C8J projects is completely broken. The fiscal process is very cumbersome. Far too many waivers and variances are required for normal development process.
- 62. This was my first time to deal with the PDRD, and it will be my last. Trying to obtain a simple business permit for a small business in a commercial strip center became too time consuming and finally gave up.
- 63. FULL overhaul is needed, not the other two options that are being considered! Speed has increased, but inexperienced and/or overworked staff with an attitude is a huge problem.
- 64. Simplify and shorten the residential process and requirements, especially for small projects. More people might actually apply for permits if the direct and indirect cost for getting a permit for a small project wasn't so high. Train the staff better so they know.
- 65. I don't even know where to start. The bureaucracy is mind-boggling. One person tells you to do something and you do it and come back and another person tells you that is wrong. Half the people there have no clue what the rules are. The first-line staff is helpful, albeit not well informed, but the people that ultimately approve your permit are inaccessible and unreasonable. I could write a novel on the kafkaesque ridiculousness I've encountered.

PDRD can institute some process improvements that focus on excellence in performing its mission while also being truly great at customer service the City of Austin would be significantly improved.

Here is an example. I wanted to replace my porch that had to be demolished to repair my foundation. Just to replace my porch I was required to submit an application for an "addition" which included signoff from Austin energy, flood review, etc. etc. Then I was told that I had to submit certified engineer plans for a 6 x 12 REPLACEMENT of my porch. Due to the engineering requirements I had to pour the equivalent amount of concrete that holds up my entire house. What should have been a \$700 porch replacement ended up costing me \$2500.

I could cite at least 10 more examples of the ridiculousness I've encountered with this department.

- 66. The department deserves credit for taking the initiative to do this survey. The first and most important thing the PDRD can do if focus on process improvements that support great customer service. Codes are important and Code Compliance is important, but the operations of the PDRD create an obstruction to an effective process for enabling businesses to successfully accomplish their objectives. If the Site Plans
- 67. During plan review, predominately, the site plan review. Give the full listing of comments during the first review process. We have seen where review comments in the 2nd round could have been noted and responded to after the first round, possibly saving several

- days in the process. Fire Dept., recently experienced where meeting and getting a clarification and approvals from 1 member of the department, then when final inspections were needed, they sent a different representative who had a different interpretation and more delays to the approval process.
- 68. There is no impetus for City Staff to issue a Site Development Permit. I worked for 423 days for a simple 16 unit Townhouse project (2 of which are Affordable). My architect attended MIT for his undergraduate degree and has a PhD from Texas. He knows what he is doing. Only a threat of the Mayor Pro Tem being embarrassed for speaking at ground breaking without a permit being issued yielded the permit. Multiple meetings with multiple departments for 16 simple townhouses. In any other jurisdiction the Townhouses would already have been built and occupied. My client receives 500 infill permits per year in Texas. Identical permits for identical projects in Austin take an enormous amount of additional time without improving the project.
- 69. I think that there are multiple problems in site development review. I will in general complain about staff, but for the most part staff are courteous and wonderful people. Though, I would say that in general, and at this time, most are not willing to help, much less in a timely manner. They appear to be overworked, overstressed, don't care and are generally unhappy. The word I would use is indifferent, which is a sure sign of a bad working environment.
- 70. The first review and even the second review are not complete and are woefully late. We have comments coming back 2 weeks late on a consistent basis and make comments on items that are clearly on the plans. On the third review cycle, we are consistently getting new comments even though the project has not changed. Staff have clearly not read the comment response letter, have not read emails that are sent to confirm the events of meetings, change their mind after a meeting and generally provide a confusing environment. We have resorted to redlining sheets in meetings and still get comments! Meanwhile, the project hasn't changed, the size of a pond hasn't changed, the outfall hasn't changed, and nothing has changed but labels. Solution: The City should get one bite at the apple and have a standard format for required items on all projects. Required items such as FAR, building coverage, impervious cover, net site area, height, slopes, etc should be in a standard table on an independent sheet so there are no more questions regarding these items. There should be a template for all height requirements such as compatibility, waterfront overlay, zoning height, fire height etc. It would be basic and easy. Most importantly, the first round of comments must identify any issues. Any subsequent comments should be contained to the responses to comments. The third update and 5 months down the road is not an appropriate time to add 20 new comments to a project, because an adequate review was not performed earlier.
- 71. The most fundamentally challenging aspect of working with the PDRD is the unpredictability of what the process will be to see a project through to completion. One example is the Quick Turnaround plan review. The implementation of that process is

highly inconsistent. It's a valuable process to enable appropriate projects to be expedited but although the criteria for qualifying projects is published, the implementation of the practice is not consistent with the published criteria. This makes it impossible to predict if any particular project, other than obviously non-qualifying ones, will be able to follow the QT review. The QT process should be expanded to enable a greater number of projects to take an expedited review path and the criteria for qualifying projects should be expanded, clearly defined and consistently applied.

Staff

- 1. It's got to be one of the hardest jobs there is. They should receive combat pay. The rules are impossibly complex and often poorly written. Staff often appear inexperienced with the practicalities of design, permitting and construction. Staff often seems very worried about getting in trouble, making trouble for themselves, something. That often makes it very hard to get decisions, and sometimes the decisions one gets are so absurd. I am impossibly weary with the whole thing. I think it would help enormously if there were a big timer set in the middle of each conference table, and that each meeting participant was required to enter their hourly rate at the beginning of meetings. And then at the end of the meeting, all could assess, was this meeting really worth the hundreds or even thousands of dollars it cost?
- 2. This is not generally a staff issue. Staff is just as stressed at the customers but they are afraid to interpret the code because of the repercussions and they have way too many projects. There has been a 200% increase in the number of submittals (commercial) but staff has not increased significantly.
- 3. The ability for ineffective or toxic employees to be terminated or reassigned more easily.
- 4. Staff for planning/zoning review in general is young and inexperienced.
- 5. Fire all the lazy bureaucrats and hire some people who want to get things done.
- 6. In terms of customer service, hire people who actually care about their jobs/ people they work with and have good manners. It's not that complicated.
- 7. An ideal scenario would be to get rid of 90% of the personnel from the PDRD and replace them with automated systems. Then take the remaining 10% and have them focus all of their time on consulting customers, educating them on the development process, and directing them to the proper resources. This is something the DAC does very well, but it's severely understaffed. There are so many people running around the rest of the PDRD that are just maintaining antiquated systems and not providing any real value to the public. If you need any other idea, feel free to call me. I'm very passionate about seeing this get turned around.
- 8. The next thing they can do is train the staffers to know their job. Many of the new hires simply have zero understanding of the development code their required and hired to

enforce. This results in one mistake after another after another after another. It is extremely common him for review staff to list a set of requirements at simply do not apply to a specific project. This requires us to seek input from a manager who may or may not be available to overturn the immediate staff's rejection. After waiting in line for two hours preparing an application for another two hours, it's very disheartening to get rejected at the intake level because the intake staff doesn't know how to do their job even though we try to educate them since we've been doing this for so long. There needs to be a policy put in place that requires all staff reply to emails or phone calls within 24 hours of receipt, even if they're only responding to tell you that they got the call or email and will respond more thoroughly at a specified date. The city is notorious for not responding at all. If these employees worked in the private sector they would be fired due to lack of project management or client management skills.

- 9. More staff to reduce review time. Don't charge for specific more detailed reviews Reduce wait time for questions & submittal.
- 10. Review staff needs to be better trained in building code.
- 11. Again, the city is a quagmire when it comes to developing within the city limits. They are untimely, unprofessional and under staffed. There is no consistency within the system. As a construction company owner, I like rules but with the city the rules are undefined and open to interpretation and change between jobs, reviewers and inspectors. We just want to be able to work within the lines without changes around every corner. This leads to unhappy clientele, expensive additional costs and headaches for all involved in the development and construction process.
- 12. Hire more staff.
- 13. In many cities the attitude of the review staff is to help the applicant to accomplish his goals. In Austin it is one frustration after another.
- 14. These are lazy people for the most part.
- 15. Train key staff members on the entire process of a project from initial submittal to City staff through acceptance of construction. Expect these staff members to pass along what they have learned to other PDR staff members.
- 16. I have been working with the City of Austin for many years pulling plumbing trade permits. I have had many great successes with working with the staff in the permit center, tree permit center, building plan review, and commercial plan review. I have been especially pleased to work with Glenda Wilsford and Alma Rumsfield in the permit center, as well as others, but I primarily worked with the Glenda and Alma. I have also been very pleased to work with all of the intake staff for commercial building plan review, Mary Blount, Carol Raney Moncada, and Nicolette (I can't remember her last name: () as well as the approval staff for commercial Quick Turn-around building permits. I enjoyed working with Bryan

Walker when he did approvals for residential quick-turnaround building permits before he moved to a different department, and Michael Watson is great to work with as well. I've worked with many commercial inspectors and residential inspectors over the years as well and have had many great experiences with our inspections and ease of scheduling and communicating, especially with Supervisors! I must also say that Brad Ward and Mike Grady are extremely easy and pleasant to work with when we have issues with sewer yard lines and problems involving the City tap. Even though I had a bad experience with Bill Waters a few years ago, I have been able to work amicably with him since that time. I think we all have bad days sometimes, myself included!!

- 17. Pay planners more money so that they stay at their jobs.
- 18. Hire staff that are customer service oriented and have the education/experience for the position. Make staff accountable for their actions.
- 19. Keep staff off Facebook during work hours. Get rid of about 1/2 of the staff and make the remaining work. I see to many staff setting around chatting when they should be working.
- 20. Stop letting experienced staff leave without training replacements.
- 21. Furthermore, what will ultimately help is more qualified staff for all PDRD reviewing depts. I am thankful I do not live in Austin. Because if the taxpayers knew what the city is wasting on the consultant and the software, someone would be having some explaining to do.
- 22. More staff ability to make minor decisions is needed.
- 23. Change the culture to one that encourages staff to help projects meet the criteria.
- 24. In the view of the business owners, construction contractors, design professionals and plan review expediters, the PDRD appears to be severely under staffed, highly dysfunctional as a team and lacking in leadership. This is evidenced by a lack of responsiveness when project teams contact PDRD staff, slow processing of plan review and a lack of consistency in the interpretation and direction provided by PDRD staff.
- 25. Hire more staff so wait times are reduced.

Tax Certificates

1. Stop requiring a tax certificate for any permit. It is a terribly inefficient way for the city to enforce tax payments and has never added any value. I spend at least 4 hours of my staff's time to drive across the Austin traffic and put in the request and then do the same round trip when the certificate is ready. What a waste of my life, of the county tax office, of the bureaucrat that checks it off the arbitrary list of submission requirements. It literally cost me about \$240 of my time to get one of these. You should make the department head go get them and this would stop. Our city is coming to a standstill with

- traffic and the department is forcing every contractor on every permit to drive across the city for this meaningless, value less task. Shame on you.
- 2. PDRD checklists for submittals can be unclear at times. For example, when listing a document like a Tax Certificate, it should be listed whether an Official copy must be submitted, or whether a copy of the official tax certificate will suffice.

Technology

- 1. The ability to submit permit requests online would save thousands of man-hours waiting in line.
- 2. The biggest priority of PDRD should be to make online submittals possible. The amount of hours I spend weekly sitting in the waiting room trying to submit is utterly ridiculous. In the same manner, permits should be able to be paid for and retrieved online. On top of the hours sitting on the second floor, the hours sitting in the permit center are the biggest waste of time. I generally spend 12-15 hours week at the city just waiting.
- 3. The wait for the permitting department can be up to 4 hours. A type of online process submittal would be beneficial rather than having to wait for a person to handle certain situations. The department has gotten better and more organized, but still lacks good customer service. I dread going because of the negative atmosphere. A lot of people get frustrated because of the wait times.
- 4. Electronic review. Completeness check comments that can be cleared individually. AWU a part of AMANDA. AWU policy online so that we are not surprised at review time.
- 5. Once an application is approved, allow online payment for the permit. I do not understand the need to wait in line for 1-3 hours just to pay for a permit and have it printed out. All other cities allow online payments. I sincerely hope you will consider this suggestion. It will be the solution to many of the Development Services problems.
- 6. On Line submittals and ability to pay for permits online. I have worked within residential permitting for 10 years and have had dealings with every municipality within Central Texas ~ I can honestly say that City of Austin is BY FAR the worst to deal with.
- 7. Electronic submission should be allowed for plan review.
- 8. Very archaic most other cities around Austin allow us to submit applications via flash drive and then all corrections are done by email.
- 9. Please, please let us submit applications online!! We make PDF's anyways, and it would be so easy and TO SCALE! It would save our clients' money and you wouldn't have to scan in the drawings. And store them. Have workshops to explain building coverage, impervious cover, and gross floor area. Show off several well put together permit applications for applicants to look at as examples. I do Permit Searches to look at old

- permit applications, but I never know if they were done correctly. Create an online forum for people to ask questions to reviewers. Let us post pictures and such to clarify questions.
- 10. For residential review: Allow permit submissions via online portal, with clear step-by-step instructions.
- 11. Your idea of an electronic submittal is a joke. How is that going to speed the review of my plans up?. Your grasp on what really happens at the city needs to be overhauled. Why would you (Mr. Zucker) come down at 4pm to see nothing happening when all depts. are closed. Try Wed. at 9 am on the 2cd floor, try the permit center at 12:30 any day, try DAC at 11.
- 12. Upon approval, why should we have to come to the city office and wait to meet with someone to pay. An online payment system seems obvious and needed.
- 13. Online plan submittal. This would get rid of all paper and eliminate the need for any city employees checking to make sure that everything has been submitted (the application could do that). 2) Online payments. Permits should be able to be paid for online. Nearly every department in the PDRD creates its own invoices which you then have to take to another department to pay them. All this could be automated digitally. 3) Online distribution of permits. Once permits have been reviewed provide a digital permit that can be emailed out to a customer which prevents them from ever even having to go to PDRD to pick anything up. 4) Build an automated plan review application. Build a piece of software that scans CAD files for code compliance. Customers submit their CAD files online and get instant feedback on what needs to be changed. This would eliminate the need for all reviewers and maintain consistency across the board.
- 14. This department needs to get out of the fifties and start working electronically. Create processes that eliminates all visits to their offices.
- 15. It's 50 years almost since we put a man on the moon and we still have to stand in line on the first floor to pay Intake fees and such. This can't be done by phone or computer and with credit cards? ARE YOU KIDDING ME? It's the 21 Century already and a lot of what's happening at the City would embarrass the 20th Century. 2. Having to motor to town to pick up a permit instead of being able to pay for it online and collect it by email, is as ridiculous as it is outrageous. Austin government, please say hello to the 21st Century!
- 16. Digital submissions could cut down on submittal times, lost drawings by the various departments, and the time it takes to pick up drawings from one department and submit to the next.
- 17. I believe that most jurisdictions are moving to online application process through Govt online (Mypermit now). You can fill in application, upload plans and documents (and corrections) and even pay online or still have permits billed through escrow. It seems counterproductive to spend hours at the city to submit plans and updates. Especially

- when you then scan them in anyway later. I do enjoy coming to the city so I do not mind, but it would seem to be a more efficient way to process at least simple building permits.
- 18. Move the permitting process online. For each step online, the system would have received, not received, approved, time allowed city staff to approve, not approved, steps needed to receive approval. All materials could be submitted online.
- 19. I am very nervous that the new system is going to be more of the same.
- 20. Should be able to submit application and plans electronically, be able to track application process. The application should be pushed automatically to other necessary departments—the applicant should be notified where the application is in the process should be able to pay online.
- 21. Permit pickup and payment could be easier and less time consuming by providing more online services.
- 22. Why not ask the consultants (who are going to be put out of business by this electronic submission) to come up with a solution instead? Please email me if you want any further discussions.
- 23. It might be worth all city's employee's time to step up and produce an ONLINE permit process.
- 24. More use of online submittals (but is it possible to stop posting copyrighted architectural plans online for everyone to see including burglars?
- 25. I frequently apply for pool and patio permits. Please have this available online... as driving to the city during rush hour, only available 3 days a week is cumbersome and inconvenient. Additionally, driving to the city and looking for a parking space to pick up the permit is even more inconvenient. The wait has been up to 5 hours just to pick up a permit. Definitely a waste of time and energy. Cedar Park and Leander do these type of permit applications all on-line. Extremely efficient. Thanks for asking. Permitting via the city of Austin is a HASSLE.
- 26. Make any and all applicable fees payable online either through credit card or escrow account.
- 27. Simplify all aspects of express permitting online to help reduce foot traffic at the city office and give them more time to answer phone calls.
- 28. Enable online submission of projects. This is the single biggest problem in my work: either I must go to the City, or hire someone to do so, to drop off projects at specific times and dates. Especially in Residential Review, where intake only occurs for a total of 11 hours per 40-hour week and at inconvenient times the lack of online submission is a major headache and costs me time and fees, and increases the cost of a project. I spend less

than half of my time actually "being an architect" (designing, meeting with clients and contractors) and more than half of my time navigating City codes and procedures. 3. Further to (2), online submissions would save literally millions of square feet of paper. This City purports to want to be sustainable, yet the wants of (some) individual reviewers - who like paper - overrule collective desires for sustainability. So much waste, so much waste, so much waste. 4. Online payment. The payment procedure is straight out of the 1980s (or earlier). 5. Online tracking of project comments. You never know what is wrong until you get a "rejection." It would be better to be able to see this online, in real time, so you would be able to fix it in a timely manner. The federal government gets a bad rap for being overly bureaucratic and slow, but their project submission and review system was excellent. Submit online, get comments online, and the reviewers spend less time pushing paper and thus can answer the phone when you call to ask questions. The state (specifically University of Texas System) also has a better process. Projects are reviewed in parallel by all departments, and then comments are conveyed to the client in review sessions with all reviewers attending. However, with the sheer number of customers, this would be overwhelming (thus online tracking of comments).

- 29. On-line plan submittals.
- 30. On-line permit pick up. On-line payments (other than escrow).
- 31. The permit process has been greatly improved over the past several years, but it seems like there are some things that could be done to eliminate some of the crowd in the permit office. Online payment of re-inspection or after-hours inspection fees would be one.
- 32. There DEFINITELY needs to be a faster way to pay for an APPROVED permit. Why cannot this be done online?

Telephone and Emails

- 1. Getting City employees to accept or return phone calls is almost impossible. I have been told, and believe, that the philosophy of City staff is to ignore calls and voice mail messages ... that if a customer really wants to reach staff they will call back. I have had repeated calls ignored repeatedly for weeks on end. Some calls have never been returned. I have sent emails that were not acknowledged much less returned for weeks. In some cases my only recourse has been to go to the City's office unannounced and demand a response or action.
- There are no repercussions for the reviewers to not return phone calls or emails. They are aware that their performance evaluation does not judge them on this, so they don't bother calling back

Timelines

I find the City of Austin to be very frustrating to deal with. It would really help if we
could at least have a realistic deadline of when we can expect feedback, even if it is
longer than what is proscribed in the department policy. It is outrageous and frankly

embarrassing that, when a client asks me how long their project will take to receive a building permit, I do not have a way to give them an answer that I feel comfortable will actually happen.

- 2. City staff would have a limited time to either approve each step or not approve with reasons. No fair for the city staff to give only one reason and continue to not approve. Reward personal for correct approved permits.
- 3. The permitting process takes too long, is very cumbersome and nothing is grandfathered when policy and code changes occur.
- 4. The wait time for turning in a residential permit is ridiculous.
- Although the plan review to permit times change it seems as large as Austin is and continues to grow permit time seems excessive. When there is a time limit set to have corrections addressed it appears that nothing happens on the case until the last day.
- 6. The review process with the majority of other cities is under 2 weeks, heck I can get a permit within the city of Round Rock or Pflugerville within a couple of days. The processes and procedures have always been difficult with City of Austin. With such high turnover within the review department, I can only assume the delay in review is from the lack of knowledge within the staff... they have no idea what they are looking for. If a builder is required to have plans architecturally stamped and all engineering stamped, why does the city even need to review?? Thank you for generating this survey, I hope you come up with a better way of serving contractors and builders.
- 7. People coming to Austin from out of town, out of state or out of country are dumbfounded by the fact that the review times take so much time for comments or approval. IF I GOT PAID TO TURN PROJECTS AROUND IN TWO TO THREE TIMES LONGER THE TIME FRAME THAN I SAY I WILL THEN I MUST HAVE A GOVERNMENTAL JOB BECAUSE THIS IS THE TREND WITH THE CITY'S REVIEW DEPARTMENTS. AS A PRIVATE PROFESSIONAL I WOULD BE OUT OF BUSINESS & BROKE WITH THIS SAME DELAYED DELIVERY SYSTEM WITH MY OWN CLIENTS. I CAN BELIEVE HOW BROKEN THE SYSTEM IS BECAUSE OF HOW LONG I HAVE BEEN DEALING WITH IT. PEOPLE WHO CANNOT BELIEVE HOW BAD IT IS OBVIOUSLY HAVE NOT BEEN DEALING WITH IT FOR VERY LONG. IT IS VERY BELIEVABLE AND IT IS VERY REAL. PLEASE, PRETTY PLEASE, WITH SUGAR ON TOP, HELP FIND A SOLUTION TO THE INEFFICIENCIES WITHIN THE CITY OF AUSTIN'S PLAN REVIEW PROCESS.
- 8. A clear and established point of contact and 3-5 day response time that is noted, measured and recorded would be helpful. Do you want to be Nordstrom or Walmart? I often say it is an honor and a privilege to be a home builder. It is also a responsibility that I do not take likely. What are your core values? What is your mission statement? BTW I have read your mission statement and I don't believe a word of it. I dare say neither do your employees.

- 9. I realize that there is a lot of construction going on in Austin and PDRD has undergone major reorganization. Some bumps in the process are to be expected, and perhaps there is improvement overall. But I still cannot give my clients a realistic expectation of how long the permitting process will take. And as I'm sure you're aware, speed is of the utmost importance. It makes us as architects look bad when we double or trip.
- 10. . Have faster project review times, 60+ days for first comments is simply unacceptable. Have all City issued Comment letters on Formal Letterhead, with comments numbered and referencing specific code sections. Many reviewers are often subjective and do not address specific Code sections or regulations.
- 11. My biggest complaint is the timeframe it takes to get plans reviewed and approved. It appears that plans are being rejected at the first pass just so the plans can be moved from the' to be reviewed" pile to the "rejected pile" just to clear a departments backlog. That may not be the case but it sure seems like that's how things have been operating. The staff is knowledgeable but doesn't necessarily have the time to thoroughly research projects that may be a little different than normal so they get rejected on the first pass. Upon further review they see that what was proposed is acceptable to the intent of the code. I hope the city can find it in their budget to hire additional reviewers.
- 12. Allow submittals to be done digitally on PDF's, even online. It would be a lot easier to have PDF's with all the stamps on them that we could print out at any time in case they are lost/wet/destroyed in the field. Be able to pay online or on the phone reinspection fees. Right now it takes hours going downtown or we have to open and account and fax in payment requests. That's stupid, just take a freaking credit card like everyone else.

Training

- 1. Consistent Staff Training would be a great place to start....
- 2. Involve the law dept. and do much better training of staff. Train them in code history and proper interpretation techniques. Train them to look things up before making decisions esp. DAC Train boa staff and provide some history and background to assist commissioners. Require permit staff to have experience and training in building profession and with code institutions. A non-architect should not be reviewing architectural plans. Same for engineering etc.

Transportation

1. Given that Traffic/Transportation is probably the most important issue facing the City of Austin at this time, I would have though the City would invest more time/dollars towards Staff to make sure projects that impact the Traffic/Transportation System are addressed and well managed. ATD is missing a variety of key staff members due to

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- recent departures. The Signals office is severely understaffed and wear too many different hats not allowing them to do a good job at their primary tasks.
- 2. Parking. A lot and garage that is supposed to be for people working in the building process (many of whom drive large trucks required by their trades) this parking lot is striped and designed for smart cars.

Trees

- 1. Getting a tree review is a good example of the stupid bureaucracy: there are pieces of paper taped to the walls to direct you to the reception office because the hallways are like a maze. At the reception office, they send you back through the maze to another room to turn in the paperwork. Then they send you downstairs to stand in line to pay for the review.
- 2. Building around heritage trees has become nearly impossible. Allow for reasonable critical root zone infringement that will be unlikely to harm trees, especially for residential additions.
- 3. Tree review (_____) can be a nightmare and hold up the permitting process. The wait time to get a tree permit reviewed/approved can be up to two weeks. Also, the conditions for approval can be unfair and unnecessary.

Web Site

- 1. More detail on the web about how to fill out a building application. I know new ones are in the works with better explanations, but there are still quite a few grey areas that aren't being addressed by staff. The latest application is actually more difficult to complete than the old one! Would like the ability to submit plans by PDF in the future rather than standing in line for intake that is only open a few hours a week, especially for resubmits.
- 2. Recently on-line access and browsing of the City technical manuals has been much harder than before.
- 3. Organize website more intelligently; use subject and keyword searching instead of making people know City terminology and department naming. Put department organization and subject matter into the search engine.
- 4. Improve the city's website so that all recent changes in LDC rules are prominently posted.
- 5. Easier website to navigate.
- 6. The website needs to be easier to navigate as far as documents that are required for the permitting process-one place to find consistent information.

- 7. Gentlemen, Could someone please tell me who is in charge of modifying all of the online applications (site plan, subdivision and zoning). They are in desperate need of attention. There is no way that we can complete the applications correctly as they are structured now. All of the fields to enter the property information, owner information etc. are to limited in length and do not allow all correct information to be entered appropriately. I have asked numerous times to have this looked at. Looking at the Subdivision application online today I noticed it was updated August 2014 and the same problems exist. If you do not understand what I mean, please go online the same as we have to do and select one of the applications. Try to type in every field all the information needed. IMPOSSIBLE! This is very frustrating and very unprofessional when we have to send the application out to our clients for signature and the darn thing is incomplete because the form won't let us type full descriptions. Please let me know if you have any questions.
- 8. The process flow charts are extremely helpful to disseminate information to a group. I think they should be more widely used and updated continually.
- 9. Please fix the on-line website to include all figures, charts, graphs, exhibits, and standard details. This is a big issue when even the City reviewers cannot find these online to support their review comments. Please fix the searchable fields so that codes and ordinances can be found more easily by exact wording. Every time I search, lots of erroneous information shows up. Please improve the data download portal (GIS and DXF and particularly dwg. files) so that information is easier to obtain. This has been a major issue and time waste over last 20 years. Particularly make the dwg files more easily geo-referenced. Include a point person that understands the needs of consultants to obtain this information (such as dwg files and geo-referenced topography and aerial data) so we may better assist land owners. And have them answer the phone. Automation is great if dispensed and immediately corrected by the human touch.
- 10. Alphabetical research will NEVER be trumped. You should be able to go online and find a SIMPLE home page, WITHOUT fanfare, ads, business that features a single simple Search box. Assume you want to know what's required to build a deck for BBQs, etc. SEARCH: Deck SUBSEARCHES: Construction materials permitted Design, minimal requirements Elevation from ground, how attached to home, etc. Foundation requirements Inspection(s) required Permit requirements (Applications for, Floor and Room #) Project Plan (selfie? architect generated? general contractor?) Railing (height, hand rail, guard rail, etc.) Ramp (handicap requirements) Size (size allowed, how determined, etc.) Stairs (minimum width, angle, etc.) UPDATE HISTORY: Foundation requirements (9/23/14 update replaced 7/07/12 guidelines) Ramp (10/14/14 update replaces 8/20/13 guidelines). Notice too that even the SUBSEARCHES are in alphabetical order. Yes, it will take a lot of initial organization, but investigating permits should not be as difficult as the nightmare it is. And please notice "Permit Requirements," which tells you WHAT floor to go to, WHAT room to

go into (not one City room has a number, not one!). Also please notice that the UPDATE HISTORY allows the individual to go online and see if a given guideline has changed and when this happened. The UPDATE HISTORY only needs to list the date of the last guideline and the date of the most recent guideline superseding it. And please note that even the UPDATE HISTORY is in alphabetical order. The rule for a powerful alphabetized SEARCH engine is very simple: + NOUNS always take precedent. List things by their simplest, most popular name: Landing, Deck, Stairs, Awning, Shed, Sidewalk, Driveway, Septic, Plumbing, Water, Wastewater, Sewer, Roof, etc. When a noun won't work, list the item by VERB. One of these two will ALWAYS apply no matter what the project or action is. YOU DIDN'T ASK DEPARTMENT: